



# DEPARTMENT OF FINANCE

## Reference Guide

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# Office of Finance

## Contact Information

160 S. Hollywood Street  
Francis E. Coe Administration Building or 'Coe" Building  
Memphis, TN 38112

- **Accounting and Financial Reporting**, Coe, Room 226 – 416-5461
- **Accounts Payable**, Coe, Room 250-A – 416-5407
- **Budget & Fiscal Planning**, Coe , Room 226 – 416-5461
- **Payroll**, Coe, Room 250-B – 416-5402

## **Finance Department**

**The Finance Department is responsible for managing the overall budget development, accounting, treasury, financial reporting, financial services operation and position control for the District.**

These responsibilities include:

- Managing internal controls to mitigate risk
- Creating and presenting financial status and financial condition reports to internal and external parties, ensuring that the official accounting records of the District are up-to-date and accurate
- Safe-guarding the assets of the District to minimize risk of financial loss
- Creating tools to provide high-quality financial information that supports the District's strategic management initiatives
- Ensuring that accounts payable, budget, contract administration and payroll transactions are handled in an accurate and efficient manner
- Maintaining position control for the District
- Calculating the staffing allocation for school teachers and calculating site-based school budgets based on projected enrollment figures, Student-Based Budgeting (SBB), and/or Shelby County Schools policy

## **Accounting and Financial Reporting**

**The Accounting and Financial Reporting Department is responsible for presenting monthly and annual financial conditions of the school District along with other information necessary for understanding the District's financial affairs.**

These responsibilities include:

- Administration of the accounting and financial reporting, including preparation of the annual Comprehensive Annual Financial Report and Annual State Reports
- Coordination of the annual audit
- Fixed asset reporting
- Cash Management
- Processing and compliance review of in-town travel mileage reimbursements and out-of-town travel requests
- Revenue and expenditure monitoring as well as the preparation of periodic forecasts and reports



160 S. Hollywood Street • Memphis, TN 38112 • (901) 416-5300 • www.scsk12.org

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June 1, 2018

**Reply to:**

Lin Johnson III  
Chief Financial Officer  
Office of Finance  
Room 226

PHONE (901) 416-5461  
FAX (901) 416-5598

TO: All Personnel Receiving Monthly Mileage 2018-2019  
FROM: Lin Johnson, Chief Financial Officer  
SUBJECT: MILEAGE REIMBURSEMENT SCHEDULE 2018-2019

Monthly mileage reports are to be submitted using the Shelby County Schools Employee Portal. Attached is a copy of the Mileage Reimbursement Schedule and instructions for entering mileage using the Employee Portal. Approved local travel mileage will be reimbursed at the current IRS allowable rate. The current mileage reimbursement rate will be 54.5 cents per mile.

**Do not** accumulate and submit mileage for several months at a time. Only mileage incurred during the month's reporting period will be reimbursed.

According to **Administrative Rules and Regulations 2000R:**  
Failure to complete and submit the mileage report by the established deadline shall result in forfeiture of the employee's mileage reimbursement claim. Also, mileage reimbursement does not include driving from your residence to your normal work location, as well as the distance from your work location back to your residence.

If you have any questions, please contact Jo Johnson in Finance, (901) 416-5597. Thank you for your cooperation in this matter.

Attachment(s)



## MILEAGE REIMBURSEMENT SCHEDULE 2018-2019

<b>For Month of:</b>	<b>Mileage Claims must be <u>submitted and approved</u> by the date listed below:</b>
July 1-31, 2018	08/07/18
August 1-31, 2018	09/07/18
September 1-30, 2018	10/07/18
October 1-31, 2018	11/07/18
November 1-30, 2018	12/07/18
December 1-31, 2018	01/07/19
January 1-31, 2019	02/07/19
February 1-28, 2019	03/07/19
March 1-31, 2019	04/07/19
April 1-30, 2019	05/07/19
May 1-31, 2019	06/07/19
June 1-30, 2019	<b>07/07/19*</b> (*Year End Closeout)

- ❖ **REPORT MILES DRIVEN MONTHLY. DO NOT COMBINE MONTHS.**
- ❖ MONTHLY MILEAGE REIMBURSEMENT CLAIMS ARE DUE ON OR BEFORE THE DUE DATE. **No EXCEPTIONS.**
- ❖ MILEAGE MUST BE APPROVED BY DESIGNATED PRINCIPALS, MANAGERS AND OR SUPERVISORS.
- ❖ IF YOU HAVE A NAME, ADDRESS, AND/OR WORK LOCATION CHANGE, PLEASE CONTACT HR @ 416-5304.
- ❖ FOR STATUS OF REIMBURSEMENT PAYMENTS, CHECK THE EMPLOYEE PORTAL.
  - ❖ NEW=WAITING FOR MANAGEMENT APPROVAL
  - ❖ PENDING=WAITING FOR FINANCE APPROVAL
  - ❖ APPROVED=SUBMITTED FOR PAYMENT; YOU WILL RECEIVE AN EMAIL.
  - ❖ THERE IS A 2 WEEK PROCESSING TIME FROM DATE OF APPROVAL. MILEAGE NOT APPROVED BY THE 14<sup>TH</sup> WILL BE HELD TILL NEXT MONTH.
- ❖ **FOR DIRECT DEPOSIT, CONTACT SUNGARD @ 877-330-4950 AND GIVE EMPLOYEE ID.**


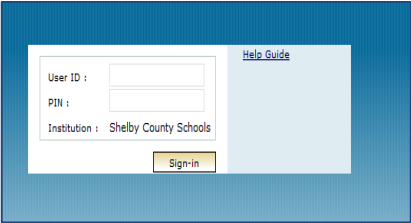
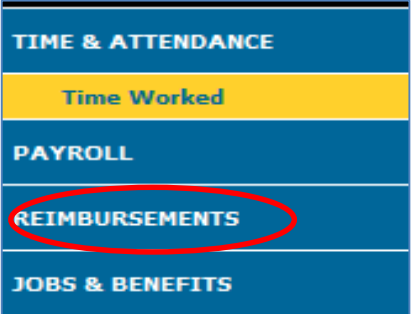
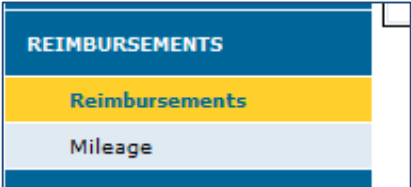


# INSTRUCTIONS FOR MILEAGE REIMBURSEMENT SUBMISSIONS USING THE EMPLOYEE PORTAL

Monthly mileage reports should be submitted using the Shelby County Schools Employee Portal. Attached are instructions for entering mileage using the Employee Portal. Approved local travel mileage will be reimbursed at the current IRS allowable rate.

**Do not** accumulate and submit mileage for several months at a time. **Only mileage incurred during the month's reporting period will be reimbursed.** Please remember mileage reimbursement does not include driving from your residence to your normal work location, as well as the distance from your work location back to your residence.

If you have any questions, please contact Jo Johnson in Finance, (901) 416-5597.

<ol style="list-style-type: none"> <li><b>1. <u>Access Shelby County Schools Website:</u></b> <a href="http://www.scsk12.org">www.scsk12.org</a></li> <li><b>2. <u>Click Employee:</u></b> Go to Employee Portal.</li> </ol>	
<ol style="list-style-type: none"> <li><b>3. <u>Log In: User ID and PIN</u></b>  <i>**User ID and PIN is your active directory log in**</i></li> </ol>	
<ol style="list-style-type: none"> <li><b>4. <u>Click Reimbursements</u></b></li> </ol>	
<ol style="list-style-type: none"> <li><b>5. <u>Click Mileage</u></b></li> </ol>	

# INSTRUCTIONS FOR MILEAGE REIMBURSEMENT SUBMISSIONS USING THE EMPLOYEE PORTAL

6. Click "Enter New Claim"

Reference No.: <b>NEW ENTRY</b>			Claim Date: <input type="text" value="05/18/2018"/>		
DELETE	DATE	LOCATION	ROUND TRIP COMMENTS	MILES	RATE REIMBURSEMENT OTHER CHARGES
✘	<input type="text" value="05/17/2018"/>	From: <input type="text" value="Berclair Elementary"/> To: <input type="text" value="Chickasaw Middle School"/>	<input type="radio"/> Yes <input checked="" type="radio"/> No	18.00	0.545 9.81
✘	<input type="text" value="05/18/2018"/>	From: <input type="text" value="Berclair Elementary"/> To: <input type="text" value="Jones PreSchool-1313 Simms, Memphis, TN 38112"/>	<input type="radio"/> Yes <input checked="" type="radio"/> No	14.00	0.545 7.63
	<input type="text"/>	From: <input type="text"/> To: <input type="text"/>	<input type="radio"/> Yes <input checked="" type="radio"/> No	<input type="text"/>	<input type="text"/>
<b>Total:</b>				<b>32.00</b>	<b>\$ 17.44</b>

7. Complete Date Field (Enter mileage in date order)

8. Select From and To Locations. As your begin typing a SCS location name, a drop down of locations will appear. Choose the location from the dropdown to auto calculate mileage. If no drop down box appears for SCS locations, type the location name. **For non-SCS locations, type the From and To locations with complete address per example above.**

9. Select Round Trip (Yes or No)

10. Miles will auto populate if selected from the dropdown menu. For SCS and non-SCS locations where miles *do not* auto populate, you will need to enter the accurate mileage. Total miles times the current rate will auto calculate.

11. Use the comment box to put the reason for mileage. **You must give a reason for mileage or your claim will be returned.**

12. If you are **not finished** and would like to come back later click

13. If you have **finished** your entries **for the month** click

## TRAVEL REGULATIONS FOR SHELBY COUNTY SCHOOLS

**Travel authorization must be approved by authorized official(s); and a Trip I.D. number assigned by the Department of Accounting and Reporting prior to making any travel arrangements. Registration itinerary MUST be attached. Allow 30 calendar days to process travel requests. If using federal funds, please allow 60 days for processing.**

The Department of Accounting and Reporting will provide you with a copy of the approved form with the Trip I.D. number. This number must be given to the travel agency before charges can be made to the Shelby County Schools account. Retain duplicate to submit with your expense report.

Travel costs include out-of-town expenses for transportation, lodging, meals and incidental costs incurred while on official business for Shelby County Schools for which proper approval has been obtained. Discretion and regulations should be followed when incurring travel expenses. Supporting documentation must be maintained and attached to the Travel Expense Report form, which must be filed in the Department of Accounting and Reporting within five (5) to seven (7) calendar days after returning from the trip. **If the trip is cancelled, the Department of Accounting and Reporting should be notified immediately.**

### 1. TRANSPORTATION

- (A) Travel by scheduled airline will be at tourist class fare. If transportation costs are not prepaid by the school system, ticket stubs must be attached as supporting evidence. **Air travel insurance is not reimbursable.** Travel arrangements are to be made through the school system's authorized travel agencies.
- (B) All parking receipts must be attached as supporting evidence (regardless of the total cost of "B"). If the total cost of transportation item "B" (parking, limo, taxi, and/or shuttle service) is \$30.00 or more, each expense must be supported with a receipt to be reimbursed.
- (C) When mileage is used in lieu of airfare, the mileage rate should not exceed the cost of tourist class airfare in effect thirty (30) days prior to travel. Mileage will be reimbursed at the district's current rate. The mileage rate reimbursed should be limited to the shortest route to and from the place of meeting.

### 2. FOOD

No receipts are expected to be maintained for meals; however, the meals should be itemized. Tips are included in this rate. Breakfast may be included **only when the trip begins before 8:00 a.m.** Dinner may be included **if the trip is concluded after 6:00 p.m.** Meals are not reimbursable if they are included in conference registration fees and cannot be claimed on your travel expense form.

Meals will be reimbursed as follows:

(A) Breakfast-\$12.00      (B) Lunch-\$12.00      (C) Dinner-\$27.00

### 3. LODGING

Receipts are required for lodging. Lodging reimbursement is not to exceed the U. S. General Service Administration's domestic per diem rate (GSA) {[www.gsa.gov](http://www.gsa.gov)}. Exceptions to these allowances must have prior approval (by the authorizing official and justification on travel form). Laundry is not reimbursable. When a room is shared, each person should ask for a copy of the bill for his/her share of the room cost.

### 4. MISCELLANEOUS

Telephone charges (long distance and local) incurred while in travel status is acceptable, if necessary in conducting school system business, and should be separately itemized under miscellaneous cost as indicated on the hotel bill. Registration fees are reimbursable under miscellaneous and require receipts as supporting evidence. Other business expenses, within reason, that are properly supported should also be claimed under this section. A maximum of \$4.00 is allowed for baggage gratuities.

**If you have any questions, please contact the Shelby County Schools; Department of Accounting and Reporting (901) 416-5461**

Shelby County Schools does not discriminate in its programs or employment on the basis of race, color, religion, national origin, handicap/disability, sex or age.



Shelby County Schools

6/20/2017

# Travel Standard Operating Procedures

DEPARTMENT OF FINANCE

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## Travel Regulations for Shelby County Schools

Prior to reviewing and approving travel expense reports, please familiarize yourself with the Shelby County Schools Travel Regulations provided below:

### “TRAVEL REGULATIONS FOR SHELBY COUNTY SCHOOLS”

Travel authorization must be approved by the authorized official(s), the Chief of Staff; **and a Purchase Order (PO) # will be generated by APECS/the system** assigned by the Office of Finance prior to making any travel arrangements. Registration itinerary MUST be attached. (Allow 30 calendar days to process travel requests. **\*\*\*NOTE: if using Federal Funds allow 60 days\*\*\*.**)

Finance will provide you with a copy of the approved form with the PO Number. **You will get an email when your travel has been approved with PO number.** This number must be given to the travel agency before charges can be made to the Board of Education account. Retain duplicate to submit with your expense report.

Travel costs include out-of-town expenses for transportation, lodging, meals and incidental costs incurred while on official business of the Board of Education for which proper approval has been obtained. Discretion and regulations should be followed when incurring travel expenses. Supporting documentation must be maintained and attached to the Travel Expense Report form, which must be filed in the Office of Finance within five to seven business days after returning from the trip. If the trip is cancelled, login to APECS to **“VOID”** the trip immediately and the Office of Finance should be notified.

#### I. TRANSPORTATION      Travel Agencies: Safe Harbor Travel ~ (901) 767-2080

- Tourist accommodations should be used in air travel unless this would create unnecessary expense or problems. If transportation costs are not prepaid by the Board, ticket stubs must be attached as supporting evidence. Air travel insurance is not reimbursable. Travel arrangements should be made through the Board’s authorized travel agencies.
- **ALL parking receipts** must be attached as supporting evidence. If the total cost of transportation (parking, limo, taxi and/or shuttle service) is \$30.00 or more, each expense must be supported with a receipt to be reimbursed.
- When mileage is used in lieu of airfare, the mileage rate should not exceed the cost of tourist class airfare in effect thirty (30) days prior to travel. Mileage will be

reimbursed at the district's current rate. The mileage rate reimbursed should be limited to the shortest route to and from the place of meeting.

## II. FOOD

Meals will be reimbursed for actual costs incurred or the following schedule, whichever is less:

- Breakfast - \$12.00
- Lunch - \$12.00
- Dinner - \$27.00

No receipts are expected to be maintained for meals; however, the meals should be itemized. Tips are included in this rate. Breakfast may be included only when the trip begins before 8:00 a.m. Dinner may be included if the trip is concluded after 6:00 p.m. Meals are not reimbursable if they are included in conference registration fees and cannot be claimed on your travel expense form.

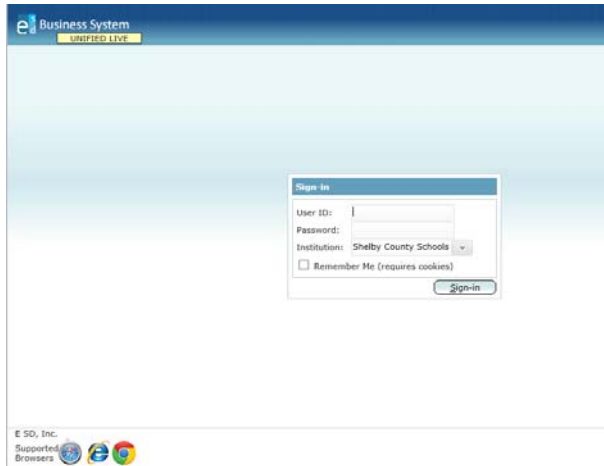
## III. LODGING

Shelby County Schools is allowed "**Tax Exempt**" status with most vendors, as such always request "Tax Exemption" when making arrangements (EIN 62-600834). Receipts are required for lodging. Lodging reimbursement is not to exceed the U.S. General Service Administration's domestic per diem rate (GSA) {[www.gsa.gov](http://www.gsa.gov)}. Exceptions to these allowances must have prior approval (by the authorizing official and justification on travel form). Laundry is not reimbursable. When a room is shared, each person should ask for a copy of the bill for his/her share of the room cost.

## IV. MISCELLANEOUS

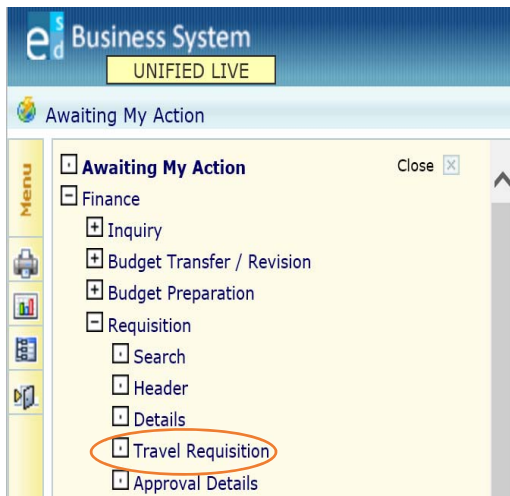
Telephone charges (long distance and local) incurred while in travel status is acceptable, if necessary in conducting Board business, and should be separately itemized under miscellaneous cost as indicated on the hotel bill. Registration fees are reimbursable under miscellaneous and require receipts as supporting evidence. Other business expenses, within reason, that are properly supported should also be claimed under this section. A maximum of \$4.00 is allowed for baggage gratuities.

## APECS Travel Module Instructions



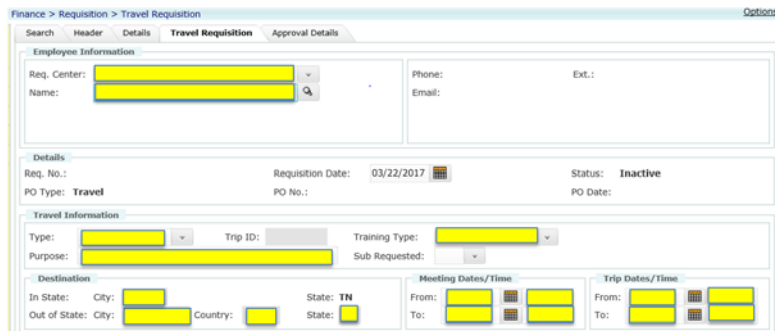
### Getting Started!

Log into APECS



### Step 1:

Navigate to Finance/Requisitions/Travel Requisition



### Step 2:

Complete highlighted areas by typing or selecting from dropdown menu if available.



Travel Cost Estimates

No Cost      Notes: \_\_\_\_\_

Meals		Amount	Mileage		Amount
Breakfast:	0 @ \$10.00	0.00	<input type="checkbox"/> Driving	0.00	0.00
Lunch:	0 @ \$10.00	0.00	0.00 Miles X \$0.535 per mile:		0.00
Dinner:	0 @ \$25.00	0.00	Tolls:		0.00
Other:		0.00	Parking:		0.00
Registration		Amount	Lodging		Amount
<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card		<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card	
Vendor		0.00	Vendor		0.00
Description:			Rate per Night	0.00 X # of Nights	0
					0.00
Airfare		Amount	Car Rental		Amount
<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card		<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card	
Vendor		0.00	Vendor		0.00
Other		0.00			
Description:		0.00			
<b>Total Cost:</b>					

**Step 2 (cont'd):**

Complete cost estimates or check "No Cost" if applicable. The "Direct Pay" box should be checked to pay vendors directly (vendor must be on file). The "P-Card" box should be checked for airfare only (vendor used American Express).

Travel Cost Estimates

No Cost      Notes: \_\_\_\_\_

Meals		Amount	Mileage		Amount
Breakfast:	0 @ \$10.00	0.00	<input type="checkbox"/> Driving	0.00	0.00
Lunch:	0 @ \$10.00	0.00	0.00 Miles X \$0.535 per mile:		0.00
Dinner:	0 @ \$25.00	0.00	Tolls:		0.00
Other:		0.00	Parking:		0.00
Registration		Amount	Lodging		Amount
<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card		<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card	
Vendor		0.00	Vendor		0.00
Description:			Rate per Night	0.00 X # of Nights	0
					0.00
Airfare		Amount	Car Rental		Amount
<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card		<input type="checkbox"/> Direct Pay	<input type="checkbox"/> P-Card	
Vendor		0.00	Vendor		0.00
Other		0.00			
Description:		0.00			
<b>Total Cost:</b>					

**Step 2 (cont'd):**

If cost estimates are paid by you (the employee), enter the amount in the "Pay" box for the employee to be reimbursed directly. Do not check the "P-Card" box.

Session active for 00:45:23

Save & Continue    Save & Post    Clear

Click paper clip to attach documentation

Save & Post

**Step 2 (concl'd):**

Click paperclip to attach all documentation for travel {Note: the paperclip will turn "GREEN" when documents are attached properly.

Account

Account No	Amount	Action
	0.00	VD
	0.00	VD
	0.00	VD
	0.00	VD

Session active for 00:45:23

Save & Continue    Save & Post    Clear

Click paper clip to attach documentation

Save & Post

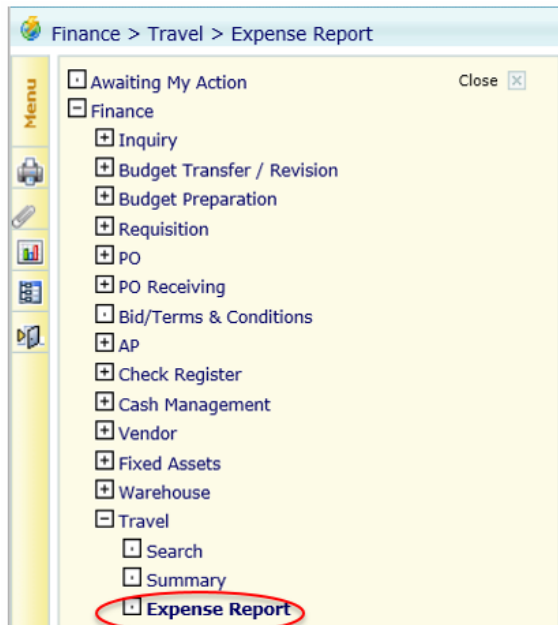
**Step 2 (concl'd):**

Enter budgetary account number and total amount for travel expenditures, then click "Save and Post".

Approval Details				
Approver Action: None				
Comments:				
Approver	Action taken by	Date	Comments	Action
Cost Center Head				
Chief				
Finance - Travel				

**Step 3:**

Travel requisition will route for approval. APECS will generate a travel PO after all approvals.



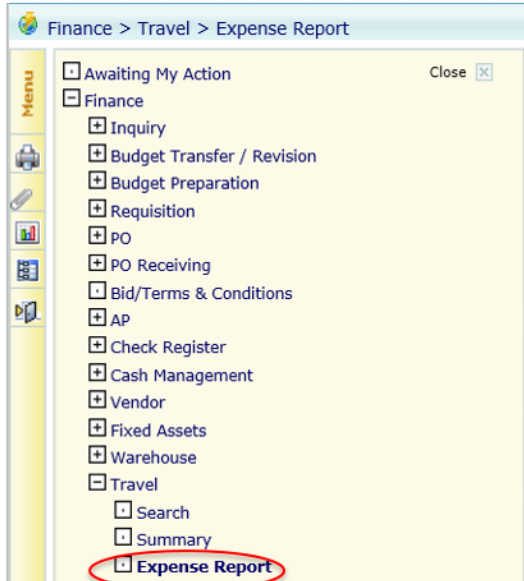
**Step 4:**

To pay expenditures directly (hotel, registration, etc.) navigate to the Finance/Travel/Expense Report.

Lodging	Actual Amount	<input checked="" type="checkbox"/> Pay
<input checked="" type="checkbox"/> Direct Pay <input type="checkbox"/> P-Card		
Vendor	922103 - HILTON ATLANTA	
Rate per Night	150.00	X # of Nights 3
		450.00
Submitted Amt.:		

**Step 4 (cont'd):**

After PO# is assigned, navigate to the Finance/Travel/Expense Report check the box "Pay" to process direct payment. Using the paperclip, attach invoices, hotel, registration. The request will route for approvals.



**Step 5:**

To reimburse employee, navigate to the Finance/Travel/Expense Report

Actual Costs			Actual Amount	<input checked="" type="checkbox"/> Pay
<b>Meals</b>				
Breakfast:	3	@ \$10.00	30.00	
Lunch:	3	@ \$10.00	30.00	
Dinner:	4	@ \$25.00	100.00	
Other:			0.00	
Submitted Amt.:		0.00		

**Step 5 (cont'd):**

Enter final expenditure amounts, attach receipts, and check the "Pay" box. The final expense report will route for approvals.

## Online "TRAVEL REQUISITION" (Form)

**Business System** No Requisition selected Requisition Search  Shelby County Schools 2017

Finance > Requisition > Travel Requisition Options | Help

Search Header Details **Travel Requisition** Approval Details

**Employee Information**

Req. Center: 1000 - Central Office Phone: (901) 234-5678 Ext.:  
 Name: 01234 - Doe, Anyne Email: DOEA010@SCSK12.ORG

**Details**

Req. No.: 724211 Requisition Date: 02/22/2017 Status: Inactive  
 PO Type: Travel PO PO Date:

**Travel Information**

Type: 3 - Out of State Trip ID: Training Type: Staff Development  
 Purpose: 2017 GOFA Conference Sub Requested: No

Meeting Dates/Time: From: 04/03/2017 11:00 AM To: 04/07/2017 04:30 PM  
 Trip Dates/Time: From: 04/02/2017 01:30 PM To: 04/08/2017 08:00 PM

Out of State: City: Orlando State: TN Country: USA - U State: FL

**Travel Cost Estimates**

No Cost Notes: This area will auto-fill as you enter meeting/trip dates & times (manually change if meal(s) included with registration)

Meals	Amount	Mileage	Amount
Breakfast: 6 @ \$10.00	60.00	<input type="checkbox"/> Driving	0.00
Lunch: 6 @ \$10.00	60.00	Miles X \$0.535 per mile:	0.00
Dinner: 6 @ \$25.00	150.00	Tolls:	0.00
Other:	0.00	Parking:	0.00
<b>Registration</b> 1	<b>Amount</b>	<b>Lodging</b> 2	<b>Amount</b>
<input checked="" type="checkbox"/> Direct Pay <input type="checkbox"/> P-Card		<input checked="" type="checkbox"/> Direct Pay <input type="checkbox"/> P-Card	
Vendor: GOVERNMENT FINANCE 325.00		Vendor: DOUBLETREE BY HILTOI	
Description:		Rate per Night: 150.00 X # of Nights: 6	900.00
<b>Airfare</b> 3	<b>Amount</b>	<b>Car Rental</b> 4	<b>Amount</b>
<input type="checkbox"/> Direct Pay <input checked="" type="checkbox"/> P-Card		<input type="checkbox"/> Direct Pay <input type="checkbox"/> P-Card	
Vendor: AMERICAN EXPRESS CO 550.00		Vendor:	150.00
Description:			
<b>Other</b> 5	<b>Amount</b>		
Description:			
		<b>Total Cost:</b>	<b>2,195.00</b>

**Account**

Account No	Amount	Action
01-72510-52400-322000-1000-0000	2,195.00	VD
	0.00	VD

Session active for 00:43:41

Buttons: Cancel Save & Continue Save & Post Clear Add

1. Registration – Enter your registration fees here; remember only "Direct Pay" or reimbursement is allowed for this expense.
2. Lodging – Enter hotel information; "Direct Pay" or reimbursement is allowed for this expense.
3. Airfare is always "P-Card" and vendor "American Express Co." unless you personally book flight and seek reimbursement.
4. Car rental information is entered here and is reimbursed to traveler.
5. Other – Enter anything else that wasn't addressed within the online travel form with description and expense amount.

1. Date stamp travel authorization or travel expense form for confirmation of the date the report was received.
2. Confirm that the employee ID number (EMPID) and budgetary coding are in the upper left corner of the form. Please highlight the requested advance amount.
3. The employee should have all estimated expenses in the "Estimated Expenses" column. Documentation is required for registrations, hotel accommodations, car rentals, and airfare.
4. Enter the PO number (using red ink) in the upper right corner of the form. The PO number has the format of T140901N10 where T is for Travel, 14 is the two-digit year, 0901 are next sequential numbers on travel log, N for non-rental car (C is used if a rental car is requested), and the last two numbers are the department number (see #5). The approvals required are listed below. The PO number is assigned **after** all required approvals.
  - a. Fund 1 Approvals – Principal, Director of Department, ILD Director, Academic Director, CFO
  - b. Fund 8 Approvals – Principal, Director of Department, Finance Senior Accountant, CFO
  - c. Fund 12 Approvals – Principal, Director of Department, ILD Director, Academic Director, CFO
  - d. Other Funds Approvals – Department Director, CFO
5. The PO number department numbers are below.

Department		Department	
Code	Description	Code	Description
1	Superintendent	14	Facilities
2	Communications	15	Academics
3	Internal Audits	16	Chief of Staff
4	Curriculum & Instruction	17	Exceptional Children
5	Planning & Accountability	18	Career & Technical Education
6	Business Operations	19	Parental Involvement
7	Human Resources	20	Optional Schools
8	Labor Relations	21	Student Info Management
9	Information Technology	22	Student Services
10	Finance	23	Federal
11	Procurement Services	24	Board of Education
12	Nutrition Services	25	General Counsel
13	Security Operation		

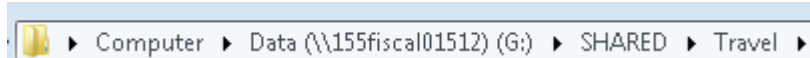
6. After the PO number is entered on the form, please fax or email a copy to the employee. The employee should not proceed with any travel accommodations, registrations, etc. until he/she receives a PO number.

### **Travel Procedures for Finance Reviewer – Travel Expense**

1. Confirm the employee signed the expense report section and the approver's signature is in the expense approval section.
2. The trip expense columns should be completed for all actual expenditures. If some of the expenditures were paid by Shelby County Schools, the amounts should be entered in the "Pre-paid No Reimbursement" column. The traveler expenses that were not prepaid should be entered in the "Reimburse Traveler" column. If the amount prepaid by the Board exceeds the actual expenditures, the amount should be entered in the "Reimburse School" column.
3. Please confirm all receipts for the actual expenditures are attached to the report and the total of the receipt agrees with the total expenses reported by the employee.
4. If the total confirmed expenditures exceed the advance amount (if applicable), highlight the amount due to employee, initial request, and submit the request to Accounts Payable.
5. If the Board is due reimbursement, a personal check or money order should be attached to the expense report.
6. Note: If the employee owes the District, the expense report is filed in Accounting and Reporting. If an amount is owed to the employee, the expense report is sent to Accounts Payable.

## Travel Excel Log Procedures

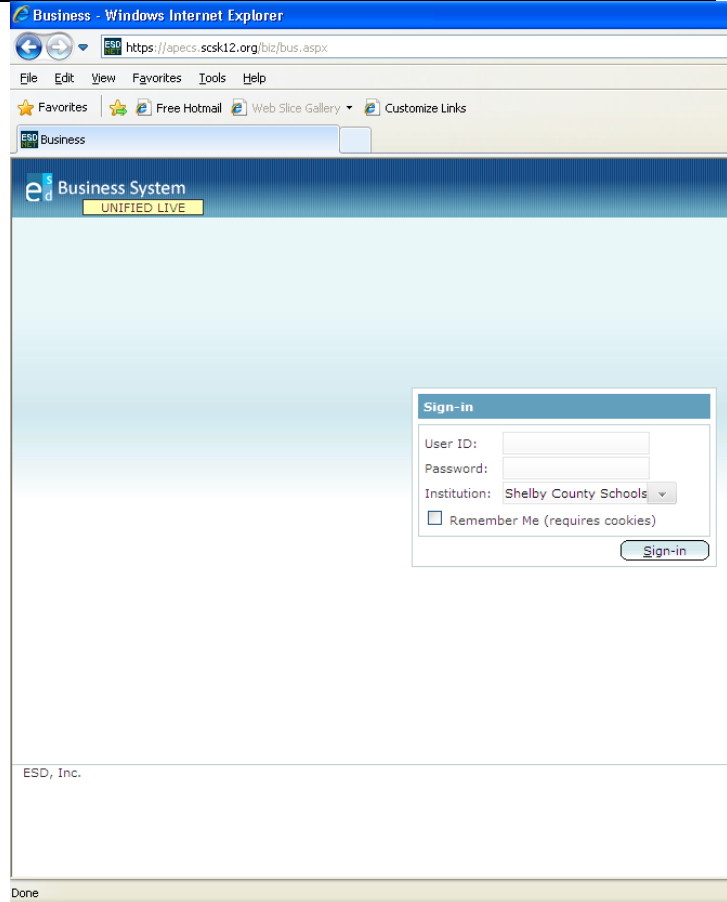
1. The travel excel log procedures are located on the data shared drive in the travel folder. The 17TRVLFD1 file is used to track all travel expenditures for the general fund. The travel expenditures for the other funds are tracked in the 17TRVLLOTHFDs file.



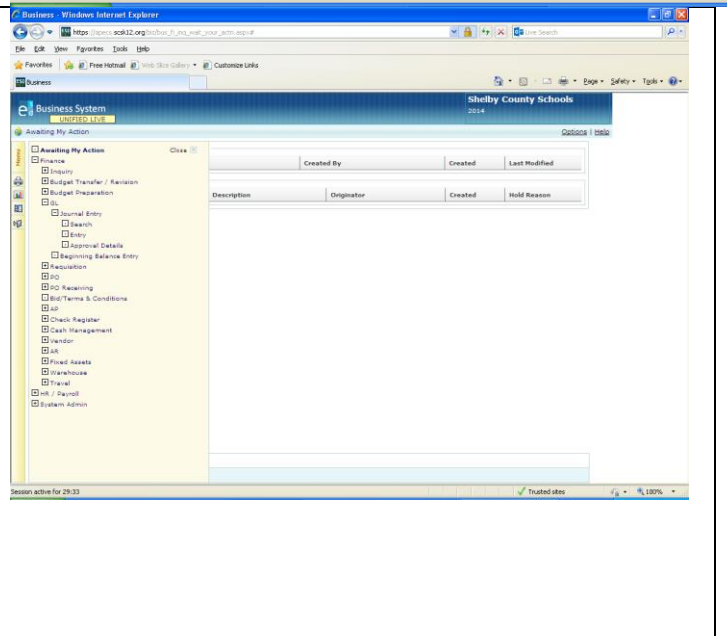
2. Enter the PO number in the PO number column.
3. Enter the budgetary coding as provided on the trip authorization form.
4. Enter the employee name, trip location, and trip purpose.
5. Enter the departure and return dates.
6. Enter the estimated expenses (i.e. airline costs, hotel, etc.) if applicable.
7. After receipt of actual expenses, enter the actual costs and the voucher or receipt for over/under payment of trip expenses.

# INSTRUCTIONS FOR ENTERING A JOURNAL ENTRY IN APECS

1. Access APECS through this website:  
<https://apecs.scsk12.org/biz/>
2. Enter your user ID and password which is the same as your active directory log in (the same username and password used to log into your computer). Check the "Remember Me" box and you will not have to re-enter your user name the next time you log in.



3. Click the menu pane on the left of the screen.
  - Select Finance
  - Select GL
  - Select Journal Entry
  - Select Entry

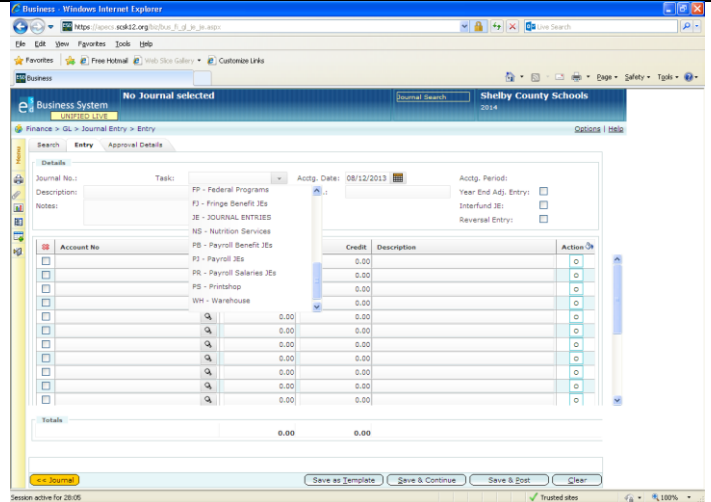




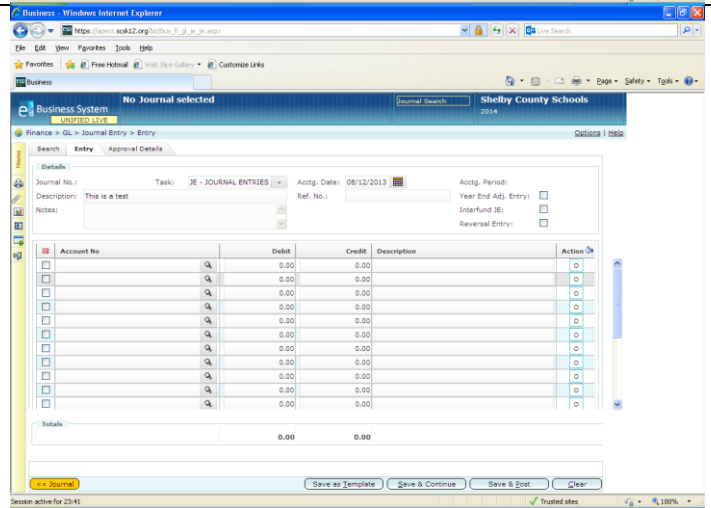
# INSTRUCTIONS FOR ENTERING A JOURNAL ENTRY IN APECS

**4. Select the appropriate task from the pull-down menu.**

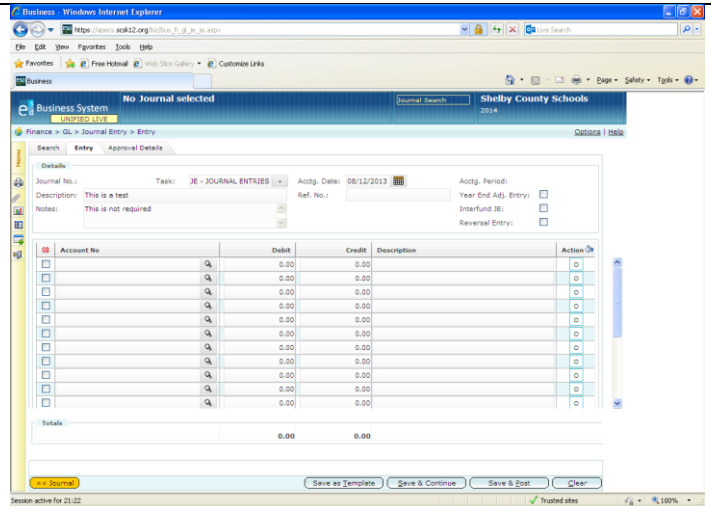
**FP = Federal Programs**  
**NS= Nutrition Services**  
**PS= Printshop**  
**WH=Warehouse**  
**JE = Other Journal Entries**



**5. Enter a description of the journal entry in the description box. This will be repeated on each line of the journal entry unless you override it with a different description by line. The description is **required**.**

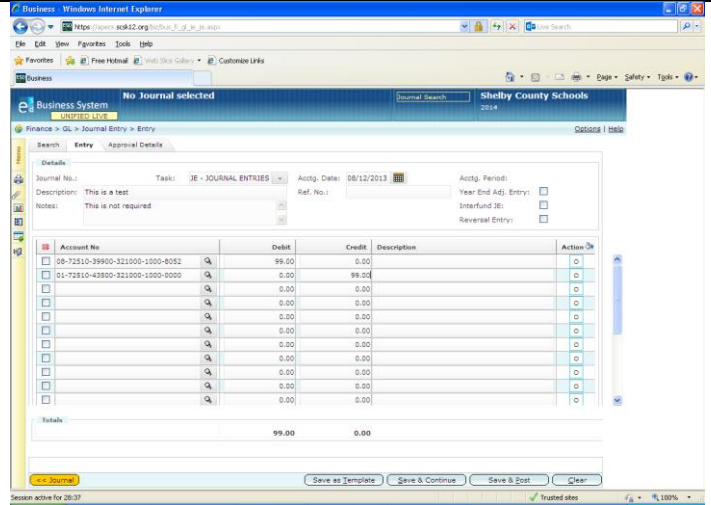


**6. For additional clarification, you may include comments in the NOTES box. This is not a required field.**

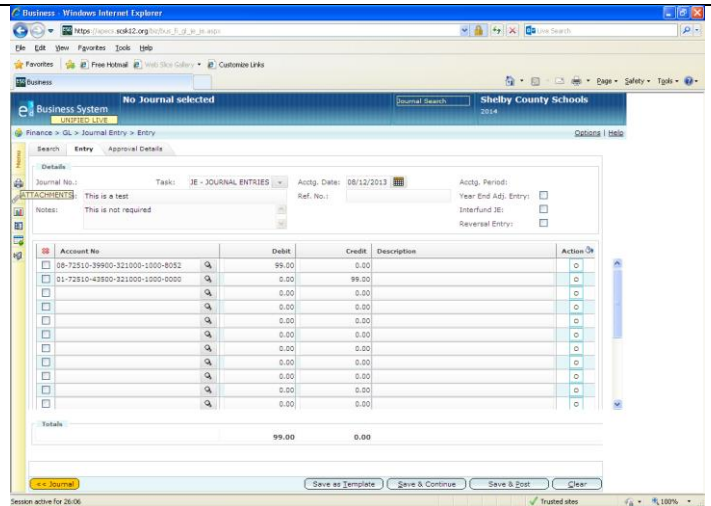


# INSTRUCTIONS FOR ENTERING A JOURNAL ENTRY IN APECS

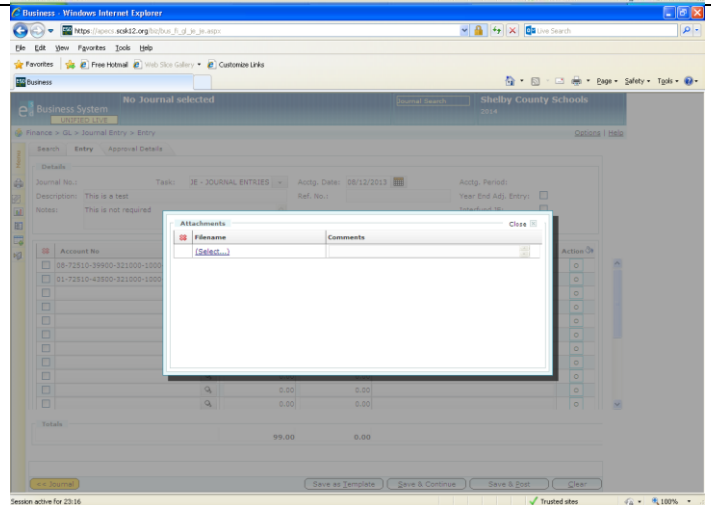
**7. Enter the account number with the appropriate debit amount and the account number with the corresponding credit amount.**



**8. Click on the paperclip icon under the MENU to add documentation to the journal entry. The paperclip will turn green if you have successfully attached a file.**



**9. You may attach a scanned document (.pdf), an Excel file or a Word document as backup documentation to the journal entry. This is REQUIRED. Your entry will be returned to you unapproved if this step is omitted.**





## MONEY DUE BOARD ACCOUNT

Money Due Board is used as a line of credit to the schools. The schools reimburse Shelby County Schools with money received from fundraisers and/or donations for supplies, equipment, and after-school expenses.

**Money Due Board and Reimbursements from the schools are one in the same.** To inquire about when a reimbursement is appropriate, please contact Academic Operations & School Support for further clarification. Contact Felicia Calhoun in Accounting and Reporting if you have questions regarding the Money Due Board process.

***Single item purchases \$500.00 and over should be paid for using a district purchase order.*** Occasionally, ***circumstances*** exist where the school may need to order an item using a district purchase order and reimburse the District from its Internal School Funds. The district will seek reimbursement from the school.

Examples of such circumstances are:

1. Salary expenditures the schools want to pay with Internal School Funds must be processed through the District's regular payroll process subject to proper payroll withholdings and reporting. The school can request payment through the district using the money due board account and reimburse the District from Internal School Funds.
2. Purchased equipment and furniture must be inventoried by the district as fixed assets (e.g. computers and accessories, printers, tablets, etc.....), these purchases should be made using a district purchase order in order to be automatically recorded as fixed assets. Funding for such purchases may be the result of fund raisers, alumni donations, parent organization donation, etc. The school should use the district purchase order system for single purchases \$500 and over using the money due board account and reimburse the district with the collected funds.
3. Contact the Department of Accounting and Financial Reporting for money due board account numbers for your location.

Contact: Shelby County Schools  
Office of Finance  
Department of Accounting and Financial Reporting  
160 S. Hollywood, Room 226  
Memphis, TN 38112  
Felicia Calhoun, Accountant  
(901) 416 – 5461



# Accounting and Reporting

## Contact Information

Leslie Knighten, Director  
 Coe, Room 226 - 416-5106  
[knightenl@scsk12.org](mailto:knightenl@scsk12.org)

Name/Position	Phone #	Primary Area of Responsibility
Stacey Jones/Manager <a href="mailto:jones13@scsk12.org">jones13@scsk12.org</a>	901-416-1207	General Fund, Achievement School District, Charter Schools, External Audit, CAFR
Tanika Jennings/Manager <a href="mailto:jenningsst@scsk12.org">jenningsst@scsk12.org</a>	901-416-5039	Capital Improvement Project (CIP), Fiduciary Fund, Cash Management, Travel, Money Due Board, External Audit, CAFR
Vacant/Senior Accountant		General Fund
Vacant/Senior Accountant		CIP Fund, Fixed Assets - Capital
Vacant/Senior Accountant		Discretionary & State Grants
Vacant/Senior Accountant		Achievement School District, Reconciliations
Daschia Rand/Accountant <a href="mailto:randd@scsk12.org">randd@scsk12.org</a>	901-416-1131	Internal Service Fund, Achievement School District, Warehousing,
Felecia Alexander/Accountant <a href="mailto:alexanderf@scsk12.org">alexanderf@scsk12.org</a>	901-416-5701	Cash Accountant, Fiduciary Funds
Felicia Calhoun/Accountant <a href="mailto:niterfj@scsk12.org">niterfj@scsk12.org</a>	901-416-5599	Out-of-Town Travel Requests/Money Due Board
Vacant/Accountant (Charter Schools)		Charter Schools
Vacant/Accounting Associate	901-416-5597	Cashier, Local Travel

## **Accounts Payable**

**The Accounts Payable Department seeks to ensure the timely disbursement of payments to vendors, contractors and others in compliance with District policies and contractual terms.**

These responsibilities include:

- Processing check requests and contract payment requests initiated by District personnel, and ensuring that all supporting documentation and approvals for payments are in compliance with established procedures.
- Generating and processing checks
- Processing travel advances and expense reports
- Providing services as required by Internal Revenue Service's regulations



## ACCOUNTS PAYABLE PROCESSING INFORMATION

**Requisitions** are created in APECS by the requisitioner (employee initiating requisition). The requisition goes through approval and routing. Once approved, the system electronically forwards to the Procurement Department where PO's are generated.

**Receipts** information is entered immediately in APECS by the Requisitioner upon receipt of goods and services when delivered and is verified as part of the three-way matched process for payment. An Accounts Payable staff member will enter the receipt when provided with proof of delivery for issued purchase orders. AP will only receipt for blanket PO's or 90+ day's overdue invoices.

**Invoices** are mailed directly to Accounts Payable, RM C-250, and then entered into the APECS system by AP Staff. Invoices within tolerance limits are expensed upon authorization. However, if the receipt has not been entered, the system places the invoice on hold. Once the receipt is entered, the system removes the hold and the payment is released based upon the due date on the invoice.

Invoice amounts greater than tolerance limits are returned to Procurement for investigation resulting in either a request for credit or a supplement (change) to the purchase order.

**Authorized Invoices** and support documentation are scanned and attached to the appropriate voucher in APECS. The attachments are used for verification of expenditure payments.

Any invoice for contract services expenditures over \$100,000.00 must be approved by the Board of Commissioners before the invoice can be paid.

**Payment Requests** with Invoices flow from schools to Accounts Payable. Payment Requests are verified for signature approvals, appropriate support documentation, and District authorized dollar amounts. (Schools are not allowed to purchase items that require board approval or require bidding procedures through Procurement). Invoices with proper signature approval and School PO's within limits are processed as a direct expense in Accounts Payable.

Invoices received by Accounts Payable that are supported by a School Purchase Order Number will be returned for the school to process the payment by completing a Payment Request. The school should not pay for anything that is site-based. If a School purchases an item with a school PO and the purchase is less than \$500.00, then the school will have to send it to AP for payment. All purchases over \$500.00 must be on a purchase order.

**Reimbursement Requests** with a copy of documentation are used to make vendor payment; copy of the check and credit card receipt along with the invoice or vendor receipt are attached to the Reimbursement Request from schools or requestor to Accounts Payable. AP verifies that the amount requested matches the invoice amount (excluding tax) with the check amount and requested reimbursement. Appropriate signatures are also checked. If the reimbursement resulted from a purchase made by a school using a School PO within the dollar amount guidelines, then the Reimbursement is processed in Accounts Payable. *Reimbursement will not include any taxes, unless the taxes are for re-sales. Accounts Payable will automatically reduce the reimbursement payment by the tax charged. The Reimbursement cannot exceed \$500.00 per purchase. PLEASE DO NOT SPLIT VENDOR INVOICES INTO MULTIPLE PAYMENTS; this is a violation of District policies and accounting procedures.*

**Maintenance Warehouse Emergency Repair Purchases** are initiated by a Work Order System. Craftsmen are sent to investigate needs. Supplies not available from the warehouse are purchased from local suppliers. Craftsmen call the Maintenance Division for verbal approval to make the purchase from the supply store. The Maintenance Division records the PO numbers and basic information. The craftsman provides the PO number to the vendor. Invoices are mailed to Accounts Payable, RM C250, with a copy of the MW attached. Requisitions using the MW PO number are generated by Maintenance creating a purchase order in APECS. Invoices are not entered on Maintenance Warehouse Emergency Repair Purchases until the PO received is created in APECS.

**Travel** is handled using Travel requisitions in APECs which are received and reviewed in Accounting and Reporting. Once the travel requisition is approved by Accounting and Reporting, a purchase order number is assigned which is used to book airfare and serve as final approval to incur travel expenditures. The APECs travel expense is used to process the travel expenditures, including registration, hotels, food, mileage, etc. The appropriate documentation should be attached to the travel expense reports. Accounts Payable is the final reviewer and approval for travel expenditures.

**Copiers' Lease and Maintenance agreements** must be approved and signed by Contract Services prior to acquiring a new copier lease. An annual blanket purchase order must be created in APECS on July 1<sup>st</sup> of each year to cover the current year charges for the lease and estimated maintenance by vendor regardless of the number of pre-existing copiers on a blanket purchase order; please record the make, model and serial number for each copier in the note section when creating the purchase order.

If the company that provides the lease of the copier is different from the company providing copier maintenance, a separate purchase order must be created to cover the expense for school fiscal year. Usually the number of copies that run through the copier during the month will determine the price of maintenance. Each location must establish a person and time to read and call in the copier's meter reading to the vendor on a



monthly basis. The vendor will submit their invoice to Accounts Payable, where the meter reading will be notated as the invoices are entered for payment.

The financial secretary is responsible for contacting the lease company in writing of their intent to terminate the copier lease agreement. Failure to do so can obligate the school, department or District to another year's lease. Constance Bolton can assist you with any details regarding copiers.

**Cellular Phones** are authorized by Information Technology (IT), ordered by Procurement and paid through Accounts Payable in order to secure E-Rate reimbursement for school related cellular services. Only authorized personnel may order cell phones and the request must be submitted on a Cell Phone Approval Form and sent to Procurement or IT, not AP.

**Checks** are processed for payment every Monday, Wednesday and Friday and will be mailed directly to the vendors by "SunGard," a division of Regions Bank to the address on file in APECS. The vendor may request direct payment through SunGard's Virtual Card Remittance or ACH by contacting Sungard: Tel 877-330-4950 or email [agp.jax.vendorenrollment@sungard.com](mailto:agp.jax.vendorenrollment@sungard.com)

## INSTRUCTIONS FOR ENTERING RECEIPTS INTO APECS

1. Access APECS through this website: <https://apecs.scsk12.org/biz/>
2. Enter your user ID and password which is the same as your active directory log in (the same username and password used to log into your computer). Check the "Remember Me" and you not have to re-enter your user name the next time you log in.



The image shows a screenshot of a web browser displaying a sign-in form. The form is titled "Sign-in" and is set against a light blue gradient background. It contains the following fields and options:

- User ID:** A text input field.
- Password:** A password input field.
- Institution:** A dropdown menu currently showing "Shelby County Schools".
- Remember Me (requires cookies)**
- Sign-in** button

3. Click the menu>Finance>PO>PO receiving
4. Enter the PO number. Search.
5. Click on the PO green actions icon in the first box.
6. Go to Post Receiving Detail
7. Receipt each item that you have received under "Qty Recv"
8. Save

Business - Windows Internet Explorer

https://apecs.scsk12.org/biz/bus\_fi\_po\_pr\_post\_recv\_dtls.aspx

File Edit View Favorites Tools Help

Regions APECS Outlook Web App My Learning Plan@ - Home Extra Space Storage - Self ... FootPrints - MCS Support

Business

Business System 1315993 LANDSTREET, MARSHA - 03/22/2013... PO Search Shelby County Schools 2014

36917-OFFICE DEPOT-BSD POSTERS | 26.20 | Approved

UNIFIED LIVE

Finance > PO Receiving > Post Receiving Detail Options Help

Search Post Receiving Detail

Menu

Details

Recv. Date: 08/09/2013 Shipping Doc. No.: Mark For: SCHOOL NUTRITION

Recv. Location: 1100 - PURCHASING WAREH Requested By: LANDSTREET, MARSHA Ship To: PURCHASING WAREHOUS...

PO Recv. Status: O - Open Recv. Close Date: Fill Qty Recv:

Show Outstanding Items Only:

PO Internal Notes PO External Notes

3/22/2013-EMAILED FOR ITEM NUMBER

Item Description	Product ID	Last Recv Stat	Order Qty	Prev Qty Recv	Qty Recv	Recv Stat	Asset Rec
ITEM #ODO32613, POSTERS			20.0000			None	None
			0.0000			None	None

Receiving Notes: Next PO No.:

Clear Save

Session active for 29:54

start Inbox - Micr... Business - ... Address (30... Session A - ... AP Website ... INSTRUCI... Desktop 9:38 AM

# REIMBURSEMENT REQUEST

School/Dept./Div. \_\_\_\_\_

Location Code \_\_\_\_\_ Telephone \_\_\_\_\_

Check No. or Reimbursement No.  
\_\_\_\_\_

Please Print

Reimbursement for school checks must be submitted separately. School Check Number must be used for If your reimbursement does not involve a school check, you may create your own reimbursement number using alpha-numeric 10 digit maximum.

Requisitioner

Pay to: \_\_\_\_\_

Pay to Address: \_\_\_\_\_

Vendor Number \_\_\_\_\_ (required) or secure Bid Request Application from the Procurement Web Page; have vendor complete and return to you for submitting with your Payment Request. If business is registered in Shelby Co. - Business License Number \_\_\_\_\_

Fund	Function	Object	Department	Location	Project	Invoice Number or Description of Payment <i>Attach original invoice, registration form, subscription renewal form, contract, etc.</i>	Total
						Reimbursement- Check Deposited should have gone to John Leatherwood	
<b>\$ -</b>							<b>Payment Total</b>

Justification: \_\_\_\_\_

\_\_\_\_\_

- A** Superintendent \_\_\_\_\_ Date \_\_\_\_\_
- P** Director \_\_\_\_\_ Date \_\_\_\_\_
- P** \_\_\_\_\_ Date \_\_\_\_\_
- R** Principal \_\_\_\_\_ Date \_\_\_\_\_
- O** Department Head \_\_\_\_\_ Date \_\_\_\_\_
- V** \_\_\_\_\_ Date \_\_\_\_\_
- E** Manager \_\_\_\_\_ Date \_\_\_\_\_
- D** Other (Title) \_\_\_\_\_ Date \_\_\_\_\_

**Maintain copy of this form for your records. For questions call Accounts Payable @ 416-5407.**

# PAYMENT REQUEST

School/Dept./Div. \_\_\_\_\_

Location Code \_\_\_\_\_ Telephone \_\_\_\_\_

Requisitioner \_\_\_\_\_

Payment Request No. _____ Please Print <i>This is your reference number          Alpha-numeric 10 digit maximum</i>
---

Pay to: \_\_\_\_\_  
 Pay to Address: \_\_\_\_\_  
 Vendor Number \_\_\_\_\_ (required) or secure Bid Request Application from the Procurement Web Page; have vendor complete and return to you for submitting with your Payment Request. If business is registered in Shelby Co. - Business License Number \_\_\_\_\_.

Date	Fund	Project	Function	Object	Loc. Code	Invoice Number or Description of Payment <i>Attach original invoice, registration form, subscription renewal form,</i>	Total

**If this Pay Request totals more than \$5,000 please provide Board approval date \_\_\_\_\_  
 If this has not been before the board, secure the Payment Justification form from the Procurement Web Page, complete and attach.**

**\$ -  
 Payment Total**

Justification \_\_\_\_\_

- A** Superintendent \_\_\_\_\_ Date \_\_\_\_\_
- P** Deputy Superintendent \_\_\_\_\_ Date \_\_\_\_\_
- P** Associate Superintendent \_\_\_\_\_ Date \_\_\_\_\_
- O** Executive Director/Director \_\_\_\_\_ Date \_\_\_\_\_
- V** Principal or Supervisor \_\_\_\_\_ Date \_\_\_\_\_
- E** \_\_\_\_\_ Date \_\_\_\_\_
- D** Other (Title) \_\_\_\_\_ Date \_\_\_\_\_

**Maintain copy of this form for your records. For questions call Accounts Payable @ 416-5407.**



Email Address: [APD@scsk12.org](mailto:APD@scsk12.org)  
 Main Line: 901-416-5407  
 Fax: 901-416-5859

# Accounts Payable

## Contact Information

Sheila Gatson, Director  
 Coe, Room 250 - 416-5374

Corey Cunningham Accounts Payable Associate	Accounts A-C	416-5350
DaNita Williams Hunt Accounts Payable Associate	Accounts H-M	416-0030
Vernatalie Beale Accounts Payable Associate	Accounts N-Z Copier Lease & maintenance Payments Pre-K Payments and Reimbursements Capital Improvement-Contract PO Payments	416-5795
David Lowe Accounts Payable Associate	Accounts E-F, R-T, V-Y United Elevators Unistar Sparco Utility Bills	416-5375
Jami Bodkin Accounts Payable Specialist	Account G, Q, U Payment Requests/Reimbursement Requests Travel Expense Reports Athletic Expenses	416-5348
Tina Knox Accounts Payable Associate	Accounts D, O-P Premier Group Payments Telecommunication Payments	416-5372
Main AP Line		416-5407

## **Budget and Fiscal Planning**

**The Budget & Fiscal Planning Department provides financial planning management services that include: identifying cost-saving measures, monitoring fiscal trends, assisting divisions in developing their budgets, evaluating performance indicators and making improvements to the year-round budget development and management process.**

General responsibilities include:

- Preparation of the Annual Operating Budget for Shelby County Board of
- Preparation of the school district's budget;
- The review and processing of all budget transfers and amendments;
- The coordination of the development and filing of budget with local and State agencies;
- Compliance with all Federal, State, and local budget reporting requirements where applicable;
- Calculation of staffing allocations to determine the number of general education teachers per school based on student population; and
- Calculation of student-based budget allocations

The Budget & Fiscal Planning Department helps the District comply with State of Tennessee Code Annotated 49-3-316, 49-2-4101, 49-2-301, and 10-7-512. It is responsible for implementing SCS Board Policy 2001. The department is also guided by Federal and State regulations, Generally Accepted Accounting Principles (GAAP), and the Government Accounting Standards Board (GASB) pronouncements. The Budget department evaluates and assists the District in meeting the recommendations of the Association of School Business Officials (ASBO) and the Government Finance Officers Association (GFOA).

## **BUDGET TRANSFERS**

- A budget transfer is used to move expenditure (or revenue) budget between account line items or categories within a function or location. For example, a school needs additional budget for equipment repair and has more budget than needed for supplies. So, the school's staff person uses a budget transfer to move funds from the supplies account to the equipment repair account.
- Transfers are entered into APECS (the SCS business transaction software) by school or Central Office staff, reviewed by the Budget Manager, and are approved by the Budget Director, usually within 24 to 48 hours.
- Access Login to APECS and from the left hand side of the screen, select Menu→Finance→Budget Transfer/Revision.
- Enter account information and the *change* in dollars for each account affected.
- With a budget transfer, the change amounts – all increases and decreases – must net to zero. For instance, if supplies are increased by \$2,000, then another account or a series of accounts such as an equipment account and a travel account must be reduced by \$2,000 in total. Again, the net change is zero.
- Include an explanation of changes such as “due to unexpected repairs on copy machine” in the Description box. This is a mandatory field.
- Include notes in the Note box for additional information. While this is an optional field, it is especially helpful when researching completed transfers several weeks or months after approval.
- If applicable, attach any documentation such as e-mails or letters that support the movement of expenditure and/or revenue budgets. This is especially important in making transfers in grant funds as most grants require approval by the grantor before making changes to the grant budget.
- Please note that budget is typically not moved to or from salary and benefit accounts, except as approved by the Board of Education per State law. Please contact your Budget Center Manager in the Central Office or a member of the Budget & Fiscal Planning Department to discuss specifics.

See page 40 for detailed instructions for entering a budget transfer request.



## **BUDGET AMENDMENTS AND/OR REVISIONS INCLUDING GRANTS**

- What is a Budget Amendment? A budget amendment is a resolution brought before the governing body, specifically the SCS Board of Education to update the annual budget as adopted per State law and Board Policy 2001. It is used to: recognize new revenues; reduce revenues based on new information; increase authorized expenditures related to new revenues; move funds between state function categories or funds; and to increase the number and types of positions authorized through the budget. An amendment that moves expenditures between major state function categories or increases any fund or function must also be approved by the Shelby County Commission per Tennessee Code 49-2-301 prior to implementation.
- Major State Function Categories include: Instruction, Instructional Support, Student Support, Office of Principal, General Administration, Fiscal Services, Other Support Services, Student Transportation, Plant Services, Community Service, Charter Schools, Retiree Benefits, Debt Service, Capital Outlay and Trustee Commission. State function categories are included in each account string within APECS. They are also defined in the Financial Section of annual budgets available at the Department of Finance page of the District's website: <http://www.scsk12.org/finance/reports?PID=604> .
- What's the difference between an amendment and a transfer? A budget amendment is a change to the authorizing legislation or budget that the SCS Board of Education adopts for each fiscal year. A budget transfer moves funds between authorized line items within a state function to reflect the most current information available about where expenses and revenues are actually going to be recorded. For example, a movement between Contracted Services and Supplies within the Instruction State function would be a budget transfer. While in another example, changing the budget to add a new grant or to increase an existing grant would involve a budget amendment. Additionally, a budget amendment is needed to create or add positions.
- Once a department or program has determined that a budget action increasing a fund or moving between functions is necessary, a resolution must be completed. This is necessary so that the change can be approved by the Board and the County Commission. To submit an item for the amendment process:
  - Provide a brief description, no more than 3 sentences, of the program being supported by the grant and the source of the grant, amounts of revenues and

expenditures and any district match or contribution expected, and the District's 80/90/100% Strategic Priorities supported by this program.

- Before being submitted to the Board for consideration, all resolution items must be approved by the Chief Financial Officer and the Superintendent. Once approved at those levels, the resolution must be submitted to the Board Office to be included on the Board's agenda. The Board Office publishes a schedule of Board meetings usually the third and fourth Tuesdays of each month. Therefore, budget resolution information must be received by the Budget & Fiscal Planning Department three weeks prior to the Board's Working Session in order to compile all submissions and have them reviewed. ***If applicable, Budget & Fiscal Planning will submit any amendments that need to be approved by the Shelby County Commission for their next available meeting.***
- Once the Board (and the County Commission if necessary) has approved the resolution, Budget & Fiscal Planning will input the adjustments into the APECS General Ledger system (and if applicable, into the APECS Position Control system), no later than by the end of the week that the final approval was given.

***\*Please note that the more communication and the earlier the communication about any prospective grant or new program, the smoother the process will be to implement. With early notice, both Compensation within Human Resources and Budget/Fiscal Planning can help to make sure details are covered and the grant or other funding can be available for spending as soon as possible. Expenditure spending for a resolution prior to SCS Board and/or Shelby County Commission approvals is unlikely.***

## INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

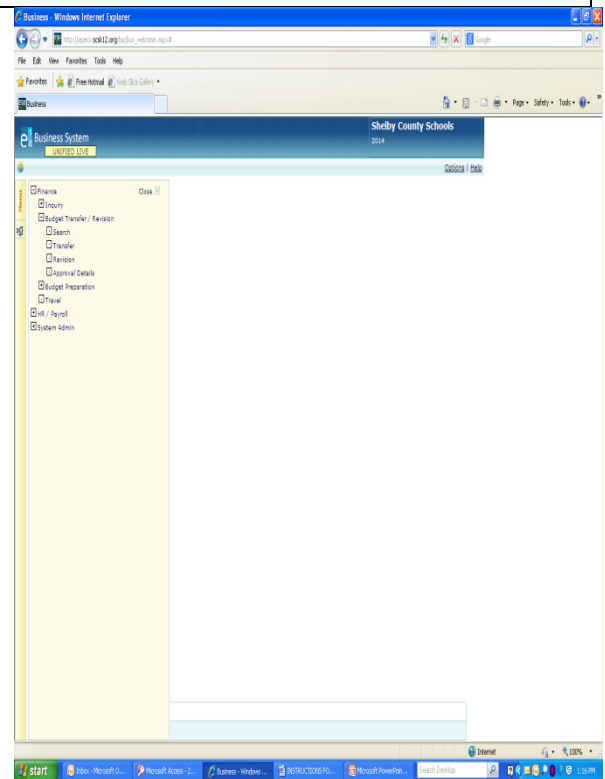
1. Access APECS through this website: <https://apecs.scsk12.org/biz/>
2. Enter your user ID and password which is the same as your active directory log in (the same username and password used to log into your computer). Check the "Remember Me" box and you will not have to re-enter your user name the next time you log in.



The screenshot shows a "Sign-in" form with the following fields and options:

- User ID: [Text input field]
- Password: [Text input field]
- Institution: Shelby County Schools (dropdown menu)
- Remember Me (requires cookies)
- Sign-in button

3. Click the menu pane on the left of the screen
  - Select Finance
  - Select Budget Transfer/Revision
  - Select Transfer



# INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

4. This is the budget grid used to enter the budget transfer. In the "Description" field, type in wording to describe this new budget transfer. This information is mandatory. In the middle of the page, there is the budget transfer grid. Go to the first line of the grid and in the "Account No." row, click on

"Searchlight/Flashlight"

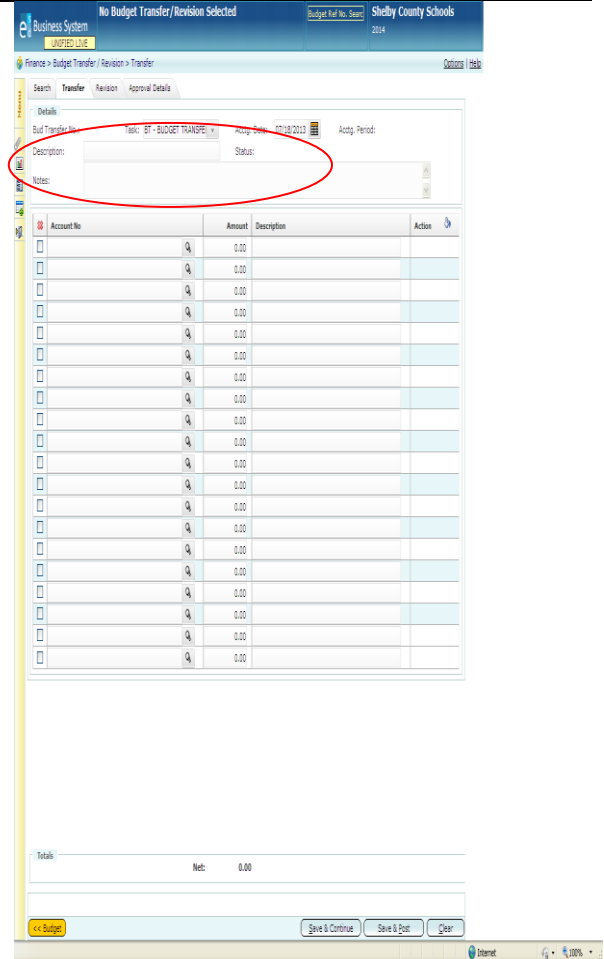


If you have support documents for the budget transfer you can attach it by clicking on the paper clip.



It is located on the left under the word "menu".

There is a section provided where notes can be added. This section enables you to enter a more thorough/detailed description of the budget transfer.



The screenshot displays the 'Budget Transfer/Revision' interface in the APECS system. The 'Description' field is highlighted with a red circle. Below the description field is a table with columns: Account No., Amount, Description, and Action. The Amount column shows 0.00 for all rows. The Description column is empty. The interface also includes a 'Notes' section and a 'Totals' section showing a Net of 0.00. The interface is titled 'No Budget Transfer/Revision Selected' and 'Shelby County Schools'.

## INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

5. Key in account information in the account number grid at the top of the search box. **Note: A full chart of accounts has been provided for your use in determining your new account numbers. You can search on components of the account number such as the fund and department or any combination of the following: Fund, function, object, department, location or project.**

The screenshot displays the APECS Business System interface for entering budget transfers. The main window shows a search box for account numbers, which is highlighted with a red circle. Below the search box, there is a table with columns for Fund, Func, Obj, and Dept, which are also highlighted with a red circle. The table contains the following data:

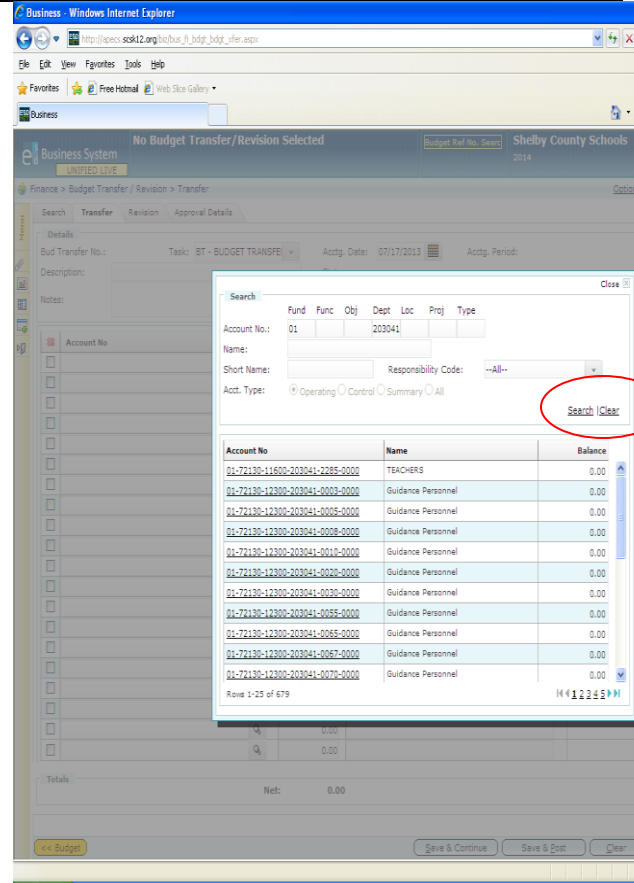
Fund	Func	Obj	Dept
01			203041

The interface also includes a 'Search' button and a 'Clear' button. Below the search box, there is a table with columns for Account No, Name, and Balance. The table is currently empty.

At the bottom of the interface, there are buttons for 'Save & Continue', 'Save & Exit', and 'Clear'. The status bar at the bottom shows the URL 'jsewsp\_ahrsdax/ndsp\_hthkz\_act\_to\_nandbk/' and the Internet Explorer logo.

# INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

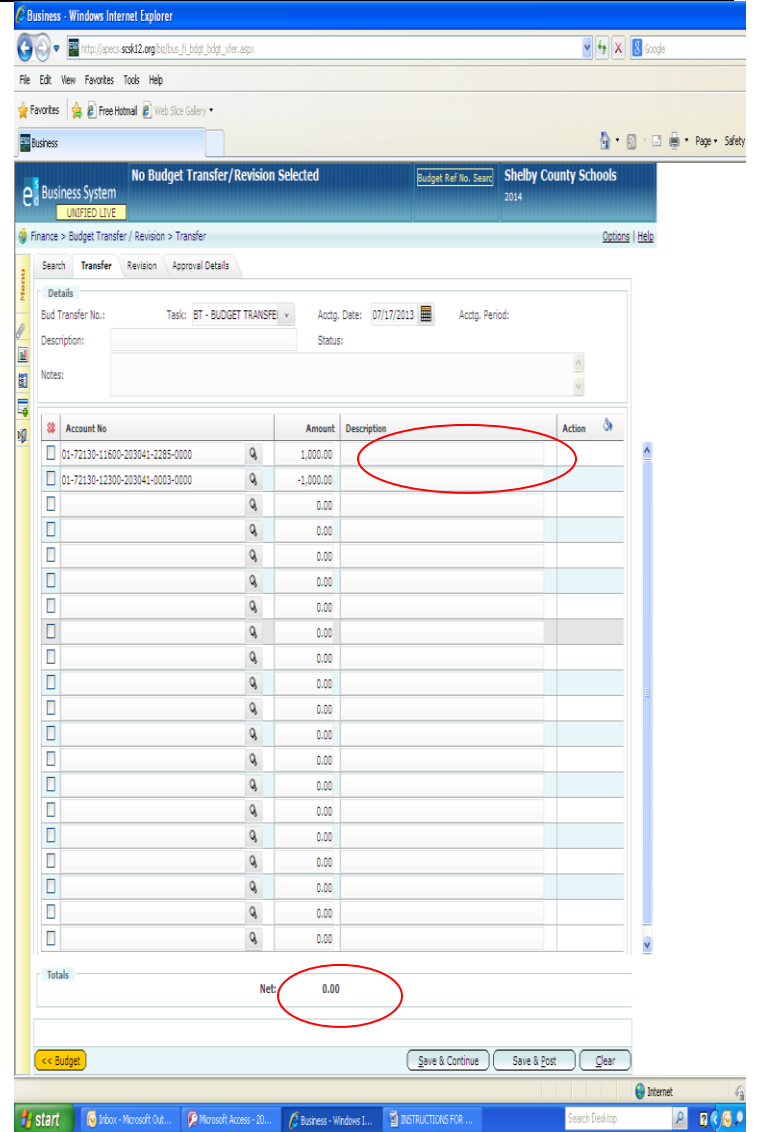
**6. Once you have entered the portion of the account you desire to search on, click the Search button. All of the account(s) meeting the criteria you entered will be displayed in the grid below with the name of the account displayed beside it.**



**7. To select a specific account to adjust, select it by clicking on the underlined account number. The account will populate the "Budget Transfer Screen".**

# INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

8. In the column titled amount, enter a positive number to increase the budget or enter a negative number to decrease the budget of a specific account number. Type in a brief description of the transfer in space provided adjacent to the account number. For the next line of the budget transfer, click on the "Searchlight/Flashlight" on the next line. The account you searched in step #6 will still show in the search box, if the account you want is in the search results, click on it, if not, repeat step #6 to search for new account numbers. Repeat above steps for as many account numbers you want to adjust in your budget transfer. Remember that the total of all amounts must equal zero.



## INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

- 9. After you have finished the budget transfer, it is time to save it. You have two options:**
- If you haven't finished working on the transfer, you can click the "Save and Continue" button. This will allow you to go back and make changes and update it at a later time and then forward it for approval. Note a budget transfer number is assigned to the transfer once you click save and continue.**
  - If the budget is ready for approval, click on the "Save and Post" button. This will send it immediately to the first person in the approval queue.**

**If you are a Financial Secretary, then your Principal will need to approve your transfer. If you work in another area, then your Budget Center Manager or Department Head will approve your transfer. After your transfer has been approved it will be routed to Budget Services for approval and posting.**

The screenshot shows the APECS web application interface. The browser title is "Business - Windows Internet Explorer" and the URL is "https://apecs.scsk12.org/budget/budget\_transfer.aspx". The page header indicates "No Budget Transfer/Revision Selected" and "Shelby County Schools 2014". The main content area is titled "Finance > Budget Transfer / Revision > Transfer". Below this, there are tabs for "Transfer", "Revision", and "Approval Details". The "Transfer" tab is active, showing a form with the following details:

- Bud Transfer No.: [Empty]
- Task: BT - BUDGET TRANSFER
- Acctg. Date: 07/17/2013
- Acctg. Period: [Empty]
- Description: Budget Example
- Status: [Empty]
- Notes: [Empty]

Below the form is a table with the following columns: Account No, Amount, Description, and Action. The table contains two rows of data:

Account No	Amount	Description	Action
01-72110-35500-204000-8805-0000	2,000.00		
01-72110-39900-204000-8805-0000	-2,000.00		

The table also shows a "Totals" row with a "Net" of 2,000.00. At the bottom of the form, there are three buttons: "<< Budget", "Save & Continue", and "Save & Post". The "Save & Continue" button is circled in red.



## INSTRUCTIONS FOR ENTERING BUDGET TRANSFERS IN APECS

**10. To access an incomplete budget transfer, log onto APECS, as in step #2 above.**

**Click the menu pane on the left of the screen**

**-Select Finance**

**-Select Search**

**The grid on the right will be displayed.**

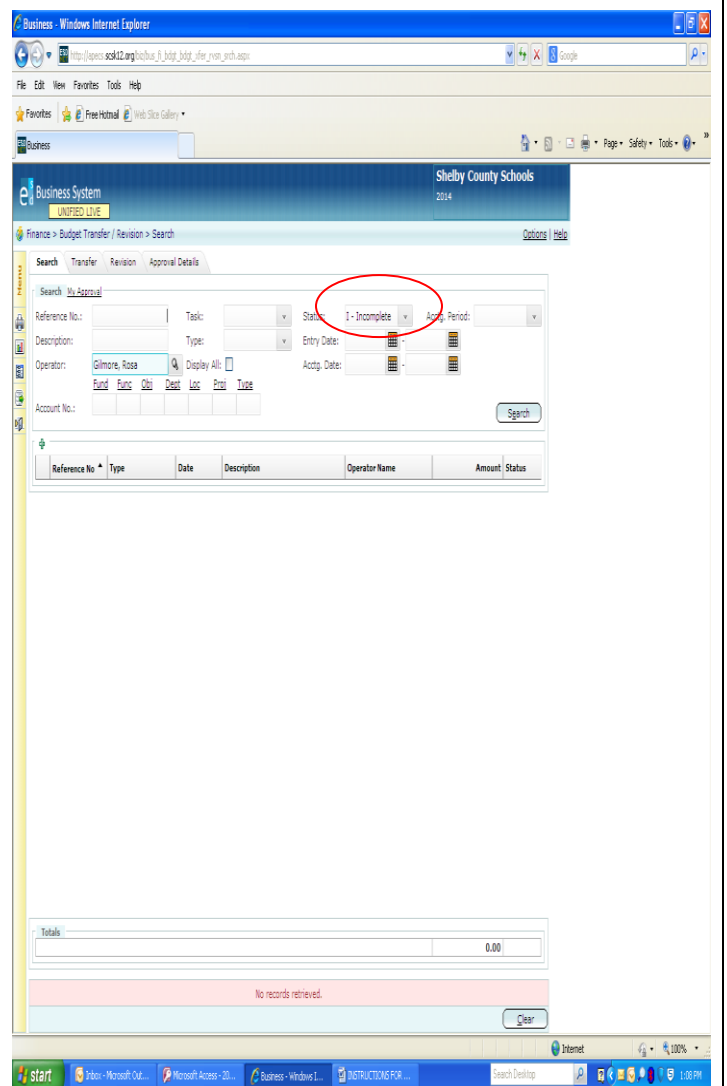
**-Click on the drop down box next to "Status".**

**-Select Incomplete**

**-All incomplete budget transfers you have not submitted for approval will**

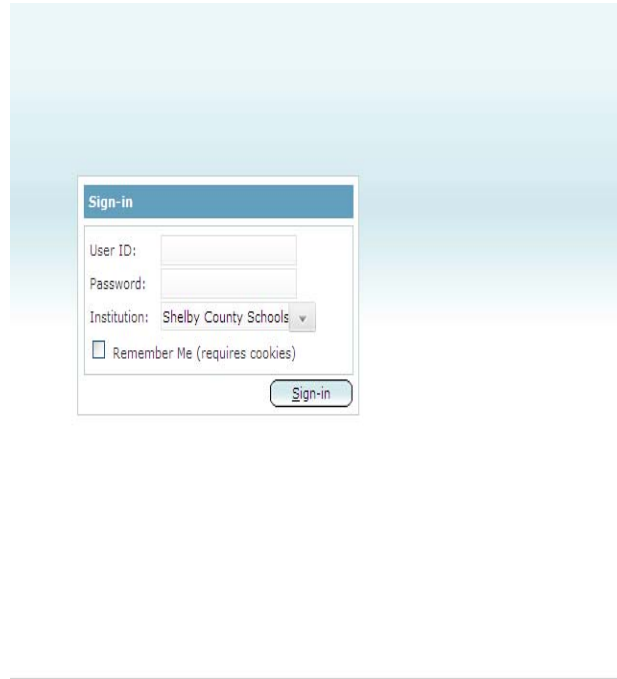
**populate in the lower grid.**

**-Click on the budget transfer you wish to complete.**



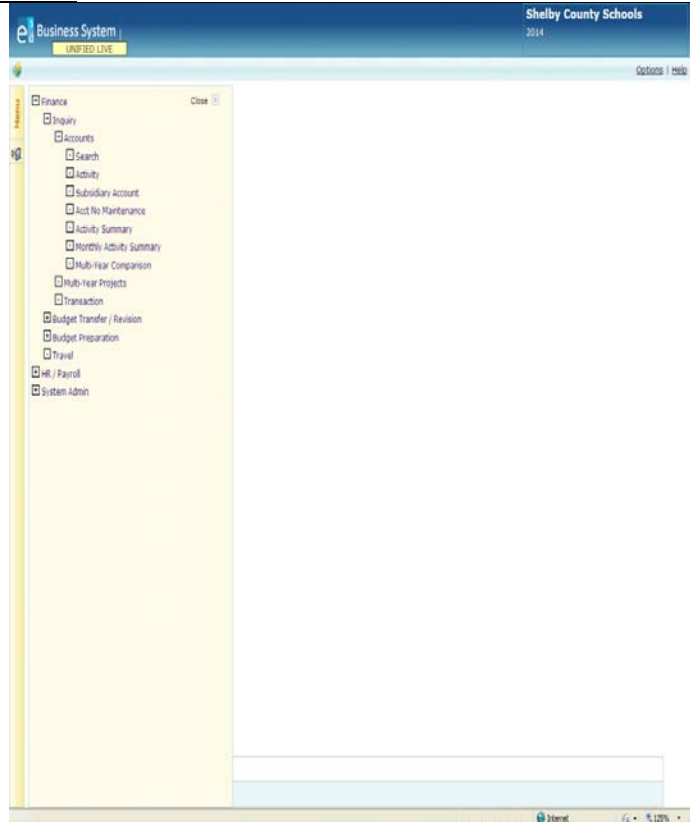
# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

1. Access APECS through this website:  
<https://apecs.scsk12.org/biz/>
2. Enter your user ID and password which is the same as your active directory log in (the same username and password used to log into your computer). Check the "Remember Me" box and you will not have to re-enter your user name the next time you log in.



The screenshot shows a web browser window with a light blue background. In the center, there is a white box titled "Sign-in". Inside this box, there are two input fields for "User ID:" and "Password:". Below these is a dropdown menu for "Institution:" with "Shelby County Schools" selected. At the bottom left of the box is a checkbox labeled "Remember Me (requires cookies)". At the bottom right is a blue "Sign-in" button.

3. Click the menu pane on the left of the screen.
  - Select Finance
  - Select Inquiry
  - Select Accounts
  - Select Search



# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

- In the search box enter the full account number or part of the account number such as the fund, function, object, department, location or project. Click the search button. All of the accounts matching the search criteria you entered will be displayed.

For each account displayed you will see the beginning budget, adjusted budget, YTD activity, encumbrances, and current balance.

The screenshot shows the 'Business System' interface for Shelby County, 2014. The navigation path is 'Finance > Inquiry > Accounts > Search'. The search criteria are: Fund: 01, Func: (blank), Obj: (blank), Dept: 337000, Loc: (blank), Proj: (blank), Type: (blank). The search results table is as follows:

Account No	Name	Beg/Orig Bal	Adjusted Bdt	YTD Activity	Encumb	Reqn Rsrv
01-72810-10500-337000-8223-0000	SUPERVISOR/DIRECTOR	53,834.00	53,834.00	1,701.76	0.00	0.00
01-72810-18900-337000-8153-0000	OTHER SALARIES & WA...	65,996.00	65,996.00	0.00	0.00	0.00
01-72810-18900-337000-8220-0000	Other Salaries & Wages	0.00	0.00	3,741.38	0.00	0.00
01-72810-18900-337000-8223-0000	OTHER SALARIES & WA...	67,974.00	67,974.00	0.00	0.00	0.00
01-72810-20100-337000-8153-0000	SOCIAL SECURITY	5,049.00	5,049.00	0.00	0.00	0.00
01-72810-20100-337000-8220-0000	CENTRAL AND OTHER	0.00	0.00	231.96	0.00	0.00
01-72810-20100-337000-8223-0000	SOCIAL SECURITY	9,318.00	9,318.00	105.51	0.00	0.00
01-72810-20400-337000-8153-0000	STATE RETIREMENT	6,164.00	6,164.00	0.00	0.00	0.00
01-72810-20400-337000-8220-0000	CENTRAL AND OTHER	0.00	0.00	335.23	0.00	0.00
01-72810-20400-337000-8223-0000	STATE RETIREMENT	11,376.00	11,376.00	152.48	0.00	0.00
01-72810-20700-337000-8153-0000	MEDICAL INSURANCE	3,208.00	3,208.00	0.00	0.00	0.00
01-72810-20700-337000-8220-0000	CENTRAL AND OTHER	0.00	0.00	54.25	0.00	0.00
01-72810-20700-337000-8223-0000	MEDICAL INSURANCE	16,264.00	16,264.00	24.68	0.00	0.00
01-72810-21000-337000-8153-0000	UNEMPLOYMENT COMPE...	302.00	302.00	0.00	0.00	0.00
01-72810-21000-337000-8223-0000	UNEMPLOYMENT COMPE...	906.00	906.00	0.00	0.00	0.00
01-72810-39900-337000-1090-0000	Central and Other	17,170.00	17,170.00	0.00	0.00	0.00
01-72810-40000-337000-1000-0000	OTHER SUBDIFTC & MA	10,000.00	10,000.00	1,706.11	8,053.00	0.00
<b>Totals</b>		<b>282,861.00</b>	<b>282,861.00</b>	<b>7,733.36</b>	<b>8,053.00</b>	<b>0.00</b>

Rows 1-19 of 19

# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

- To view detailed activity for a particular account, click on the arrow to the left of the account and choose the option "account activity". The detailed transactions for the 'YTD Activity' amount will be displayed on the next screen.

If there is further drill-down or detail information for the transaction, a green arrow will be next to the transaction. Click on the arrow and select an option that is available for that expenditure.

The screenshot displays the 'Activity Summary' screen for account 01-72810-49900-337000-1090-0000. The summary shows a Budget Amount of 10,000.00 and a YTD Activity of 1,386.11. Below the summary is a table of transactions with columns for Doc Date, PO Vchr ID, Line - Seq, Task, Payee/Payer ID, Payee/Payer Name, Check Date, Originator, Debit, and Credit. A red circle highlights the transaction on 07/17/2013 with PO Vchr ID 1400310 and Line - Seq 1-0, which is for HP Printer Cartridges.

Doc Date	PO Vchr ID	Line - Seq	Task	Payee/Payer ID	Payee/Payer Name	Check Date	Originator	Debit	Credit
07/10/2013	Encumbran...	1400081	400069		Closure Signs for Pu...			180.00	
07/10/2013	1400081	1 - 0	PO	380428	SIGNS FIRST-MDITO...		White, Kenneth		
07/15/2013	Encumbran...	1400232	400103		Adhesive, floor tile A...			2,688.00	
07/15/2013	1400232	1 - 0	PO	6607	COLONIAL HARDWAR...		Triplet, Marian Fe...		
07/15/2013	Encumbran...	1400263	400328		envelopes/paper			4,935.00	
07/15/2013	1400263	1 - 0	PO	53315	UNISOURCE		Snow, Wendolyn		
07/17/2013	Encumbran...	1400310	400455		HP Printer Cartridges			250.00	
07/17/2013	1400310	1 - 0	PO	5262	CAROLINA IMAGING...		CUNNINGHAM, STE...		
07/15/2013	WH Expense	42000005	450008		*** Warehouse Requi...			699.84	
07/15/2013		1 - 0	WH				White, Kenneth		
07/16/2013	WH Expense	42000009	450011		*** Warehouse Requi...			187.16	
07/16/2013		1 - 0	WH				White, Kenneth		
07/16/2013	WH Expense	42000010	450018		*** Warehouse Requi...			249.55	
07/16/2013		1 - 0	WH				White, Kenneth		
07/17/2013	WH Expense	42000012	450035		*** Warehouse Requi...			124.78	
07/17/2013		1 - 0	WH				Kirk, Jada		
07/18/2013	WH Expense	42000018	450051		*** Warehouse Requi...			124.78	

# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

6. You can click on the various tabs (next to the menu bar) such as, 'Activity', 'Activity Summary', 'Monthly Activity Summary' and 'Multi-Year Comparison' to see different views of the account.

Business System 01-72810-49900-337000-1090-0000  
OTHER SUPPLIES & MATERIALS  
UNIFIED LIVE Active

Shelby County Schools  
2014

Finance > Inquiry > Accounts > Monthly Activity Summary

Search Activity Subsidiary Account Acct No Maintenance Activity Summary **Monthly Activity Summary** Multi-Year Comparison

Activity Summary

Budget Amount:	10,000.00	Requisition Reserve:	0.00	YTD Activity:	1,386.11
Prev Yr. Rollover Budget:	0.00	Outstanding Encumbrance:	8,053.00	Year Ending Adjustments:	0.00
Budget Transfer:	0.00	Payroll Encumbrance:	0.00	Remaining Budget:	560.89
Budget Revision:	0.00				
Adjusted Budget:	10,000.00				

Fiscal Period	Bdgt Adj	Requisition Reserve		Encumbrances		Py. Encum	Monthly Activity		Net	Cumulative Actv
		In	Out	In	Out		Debit	Credit		
Beginning Bal...										
July, 2013		9,439.11	9,439.11	8,053.00			1,386.11		1,386.11	1,386.11
August, 2013										1,386.11
September, 2...										1,386.11
October, 2013										1,386.11
November, 2...										1,386.11
December, 2...										1,386.11
January, 2014										1,386.11
February, 2014										1,386.11
March, 2014										1,386.11
April, 2014										1,386.11
May, 2014										1,386.11
June, 2014										1,386.11
Year End Adj...										1,386.11
Closing Entre...										1,386.11

Totals										
	0.00	9,439.11		0.00			1,386.11		1,386.11	
		9,439.11	8,053.00		0.00			0.00		1,386.11

# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

7. You can also search for transactions. To access this feature, log onto APECS, Click the menu pane on the left of the screen.

- Select Finance
- Select Inquiry
- Select Transaction

When the screen opens up, click on the "Advanced search" tab at the top of the screen. When the grid opens up at the bottom, key in the account number you wish to search on or a portion of the account number such as the fund, function, object, department, location or project. Click the search button.

The screenshot shows the APECS Business System interface for Transaction Inquiry. The top navigation pane includes 'Finance > Inquiry > Transaction'. The search area at the top has 'Advanced Search' selected. The 'Acctg. Period' dropdown menu is highlighted with a red circle. The data grid at the bottom shows the following columns:

Acctg Date	Type	Doc No	Ref/Invoice/Req No	Trans Description	Check No	Debit	Credit
Doc Date	PU Vchr ID	Line - Seq	Task	Payee/Payer ID	Payee/Payer Name	Check Date	Operator
Account No				Account Name			Short Name

# INSTRUCTIONS FOR VIEWING ACCOUNT ACTIVITY IN APECS

- All of the transactions meeting the criteria of the account combination you entered will be displayed on the screen.

The screenshot shows the 'eBusiness System UNIFIED LIVE' interface. The navigation path is 'Finance > Inquiry > Transaction'. The 'Transaction' tab is active. Search filters include Doc. Type, PO No., Acctg. Date, Trans. Amt Range, Doc. No., Invoice No., Entry Date, and Fin. Inst. Acct. Account details are entered: Fund 01, Dept 337000. The table below displays transaction data.

Acctg Date	Type	Doc No	Ref/Invoice/Req No
Doc Date	PO Vchr ID	Line - Seq	Task Payee/Payer ID
<b>Account No</b>			
07/10/2013	Encumbrance	1400081	400069
07/10/2013	1400081	1 - 0	PO 380428
01-72810-49900-337000-1090-0000			
07/15/2013	Encumbrance	1400232	400103
07/15/2013	1400232	1 - 0	PO 6607
01-72810-49900-337000-1090-0000			
07/15/2013	Encumbrance	1400263	400328
07/15/2013	1400263	1 - 0	PO 53315
01-72810-49900-337000-1090-0000			
07/17/2013	Encumbrance	1400310	400455
07/17/2013	1400310	1 - 0	PO 5262
01-72810-49900-337000-1090-0000			

Rows 1-17 of 17

## **POSITION CONTROL**

**An integral part of the Shelby County School District's adopted budget is Position Control - which defines the approved budgeted positions. The purpose of Position Control is to ensure that the District's staffing does not exceed its authorized positions and that positions have sufficient and appropriate funding.**

### **POSITION CHANGES**

- Each school, Central Office department or grant project is allocated a certain number of General Fund, Special Revenue or Internal Service Fund positions which are tied to budgetary coding and assigned position control numbers.
  - In some cases, a Principal or Central Office Staff may determine they need to move a school-based employee to another position within the same school – but to work within another funding source. For example, a Principal determines that a Head Start teacher funded through the Fund 12 Head Start Program would better serve students as a General Fund Classroom Teacher. The Principal should contact the appropriate Academic Office leaders and the Pre-K/Head Start/Federal Funding leadership at Central Office with a specific request for this change. Next, the Principal should wait to get confirmation from Central that a vacant General Fund Classroom position is available. After the approvals and confirmations are made at the Central Office level, the Principal should contact SCS Employee Services to move the employee record from the Head Start Fund 12 position to the General Fund position. This will now create a vacancy in the Head Start grant, which can then be posted as a vacancy by Pre-K/Head Start/Federal Programs staff at Central Office. The Principal or his/her designee will need to work with Employee Services and complete the necessary forms to facilitate movement of employees.
  - If for any reason a Principal or Central Office staff determines that an employee should move to another location, the Principal or Central Office staff member will need to work with Employee Services and Central Office Leadership for formal approvals from Central Office and will need to complete the necessary forms to facilitate movement of employees. Then, SCS Employee Services will move the employee's record from one position at his or her old location to a new position at his or her new location; thus creating a position vacancy at the previous location.
  - The formal approval process of moving employees between funding sources allows SCS to remain in compliance with Federal, state and local grant agency



requirements. If it is determined by an audit that employees were working as General Fund employees while a Federal or non-Federal Special Revenue fund was charged for these salaries, the District may be liable for the repayment of this funding, penalties and potential loss of funding in the future. There are also potential fiscal and financial reporting problems for the District if an employee is coded to a specific Non-Federal or Federal Special Revenue Fund Project while working full time in the capacity of General Fund duties.

***\*Please note that movement of employees without changing records appropriately can jeopardize current and future funding as well as individuals' employment.***

### **POSITION CONTROL ADJUSTMENTS: RECLASSIFICATIONS AND NEW POSITIONS**

Possible reasons for adjustments to position control include:

- SCS Board/Superintendent approved investment for additional position(s)-
  - Submit electronic request form to post for appropriate routing.
  - Request will be routed to: Chief→Compensation→Budget→HR for approval, budget verification and posting to the Searchsoft job board.
- Employee resign/retirement/termination from the District-
  - Submit the vacancy request via the Zoho/E-Vacancy system.
  - Request will be routed to BCM or HR depending on the funding source/department.
  - Separation confirmed by HR.
  - PCN assigned/verified by Budget & Fiscal Planning. \*If there are any issues with the assigning of the PCN, the request will be returned to the requestor with available options noted.
  - Approved vacancy will be posted to Searchsoft job board for applicants.
- New grant funding that includes positions-
  - Submit electronic request form to post for appropriate routing.

- Request will be routed to Compensation for preliminary analysis of the cost associated with the new position (based on job duties).
- Compensation will route request to Budget with appropriate cost for position(s). \*The Budget Amendment process will be initiated, if applicable.
- CFO/Superintendent will determine if position can be posted before budget amendment goes before the Board. \*If the request is denied for posting prior to being presented to the Board, the request will be on-hold until after the Board has approved.
- Approved request is routed back to Compensation for appropriate job title, pay code, salary range, etc. to create Job Description (JD).
- Approved vacancy will be posted to Searchsoft job board for applicants.
- Funding change/Position Reclassification-
  - If this is a new job title/position to be created for the District, the BCM of the Department making the request must submit request to Compensation for a job description (JD) and appropriate salary range to be determined and approved by the Chief of that department. For example, if Career and Technical Education (CTE) is making request, Chief of Academics will need to approve the JD before request is submitted to Budget & Fiscal Planning.
  - If the request is to reclassify a current incumbent/position to a job title that currently exists in the District (i.e. upgrading an Administrative Assistant to an Executive Assistant) appropriate request form(s) should be submitted to Compensation to determine the appropriate salary grade and salary before request is submitted to Budget & Fiscal Planning.
  - Upon Compensation receiving approval from the Chief of the requesting department:
    - The new title JD template will need to be added to Searchsoft (if this is a new title to the District), or
    - Submit the approved reclassification form to Budget & Fiscal Planning.

The process for all new positions including reclassifications includes the following steps:  
 1. Submit electronic request form to post for appropriate routing.

2. Request will be routed to Compensation for preliminary analysis of the cost associated with the new position (based on job duties).
3. Compensation will route request to Budget with appropriate cost for position(s).  
\*The Budget Amendment process will be initiated, if applicable.
4. Budget will review request for approval or rejection based on available budget in the department indicated in the account number provided on the request to ensure that funds are available to process the request. \* If the request cannot be processed due to insufficient funds, the BCM/Chief will be contacted to provide an alternative action or request will be rejected and returned to Compensation due to insufficient funds to support request.
  - Some alternative actions include:
    - Provide alternative account code where funds may be available to support request.
    - Eliminate one or more current vacant position and replace with new position/title/reclassification. (Please note – for this option the budgeted dollars for the current vacant position must be sufficient to support the new position/title/reclassification requested salary.)
    - Request a budget transfer to move funds from discretionary funds within the requesting department. (Please note – for this option additional discretionary funds will not be added back in the next fiscal year budget process. If the **additional funds are needed, they must be requested as an "Investment" request and approved by the Superintendent and SCS Board.**)
5. Upon approval of request from the fiscal and classification perspective by Budget & Fiscal Planning and Compensation respectively, the request will be routed to HR/staffing for appropriate paperwork and submit to the Enterprise team for processing.
  - Budget will create new position/title in APECS for PCN to be assigned. \*The PCN will be provided to the Compensation manager that initiated request and all parties that need to be notified (i.e. BCM, Chief, HR, etc.).
    - Please note – for reclassification requests a new PCN will also be provided for the incumbent to be moved and the newly vacated position will be closed upon final payroll processing for the incumbent in the old position.

NOTE – When submitting position control requests:

- The completed and approved new job description/reclassification request must include the complete 26-digit account code (see below) to be reviewed and processed by Budget & Fiscal Planning.



## SCHOOLS

This section includes the following information:

- I. Summary
- II. Student Based Budgeting (SBB)
- III. SBB Flexibility
- IV. Guide on Understanding School Level Financial Information
- V. School Level Financial Information

### **I. SUMMARY**

Conventional practices tend to be focused on the district, compliance, and program fidelity. Conversely, strategic budgeting practices link resources to academic goals, ensure resources are used to improve student learning, and meet students' needs. Strategic budgeting practices track whether and how resources are used to improve academic achievement. Shelby County Schools is providing school leaders with strategic budgeting practices and tools to improve student learning and meet students' needs. These practices are critical to achieving the District's Destination 2025 goals and strategic priorities. These practices will equip school leaders with the decision-making guidance to achieve high academic achievement with greater school decision flexibility and will enable school leaders to produce high-quality options throughout the District. SCS Vision serves as our north star. Destination 2025 Strategic Goals and Priorities outline what is needed to realize our vision. Our Theory of Action (Managed Performance Empowerment) establishes a method to fulfill our Destination 2025 strategic goals and priorities.

As an enabler of our Theory of Action, SCS is launching Student Based Budgeting (SBB) to provide funding equity to students regardless of their ZIP codes, provide proven school leaders with greater flexibility for their academic goals, and foster high levels of innovation and success across the District in school year 2018-19. To learn more about SBB, you can access the SBB Principal Handbook on the website [back2students.com](http://back2students.com).

### **II. STUDENT BASED BUDGETING (SBB)**

In the school year 2018-19, SCS implemented two initiatives – Strategic School Design and Student Based Budgeting (SBB). Both initiatives will serve as a mechanism to create more equity, transparency and flexibility. Student Based Budgeting and school redesign are major levers to transform the District into a nationally recognized model for educational innovation and effectiveness. Student Based Budgeting provides the equitable distribution of funds based upon student enrollment and need.

SBB is a funding model that allocates dollars (instead of staff) to schools based on the number of students enrolled. The model is weighted using objective, measurable facts about each individual student that drives education costs. In simpler terms, with SBB, dollars follow the student and are based on each student's needs. Furthermore, schools may be able to earn more flexibility in deciding what to do with those funds once they reach the school. We believe that schools, alongside their Instructional Leadership Directors (ILDs), will work from similar starting points to build increasingly diverse and customized plans. The purpose of a school's budget, then, is to support and reflect its academic plan.

#### *SBB Methodology & Policies*

In one sense, Student Based Budgeting is very simple: the money follows the student, period. But while this basic principle drives almost every aspect of our new school funding system, there are a handful of other details needed to fully understand how SBB works. In this section, a complete explanation of how Student Based Budgeting works in Shelby County Schools will be provided.



*SBB Pool vs. Non-SBB Pool (a.k.a. Locked and Special Fund Allocations)*

SBB is the District’s primary mechanism for allocating resources to schools, but it is not the only method. Each school will receive most of its dollars through Student Based Budgeting; empowered schools will have discretion to spend those dollars within a set of boundaries and non-empowered schools will use those dollars to purchase their staffing allocations dictated by district staffing ratios. In addition, as in the past, each school will also receive an additional set of staff FTEs and supplies according to the District’s objectives (a.k.a. Locked Allocations) and may receive certain grant dollars (e.g. Title I, SIG Grant) according to the terms of the grant (a.k.a. Special Fund Allocations).

SBB Pool: The total dollar sum that goes directly through Student-Based Budgeting is known as the **SBB Pool**. How big is the pool? It’s the sum total of all the resources that schools are responsible for budgeting.

*For example, if schools were only responsible for budgeting for teachers, secretaries, and pencils, and the total cost of teacher compensation was \$150M, secretaries \$15M, and pencils \$100K, the size of the SBB Pool would be \$150M + \$15M + \$100K = \$161.1M.*

Based on the set of resources that schools will budget in school year 2019-20, the size of the pool is \$377 million. Later in this section, more details on which resources are allocated and managed by schools and what makes up the SBB will be shared.

Special Fund Allocations: As in previous years, schools will continue to receive some dollars from state and federal grants (e.g. Title I Allocations, SIG Grants, etc.). These dollars are considered “outside of the pool” and do not “follow the student,” but schools often do have control over spending them, depending on the terms of the grant. Schools have the flexibility to seek additional grants.

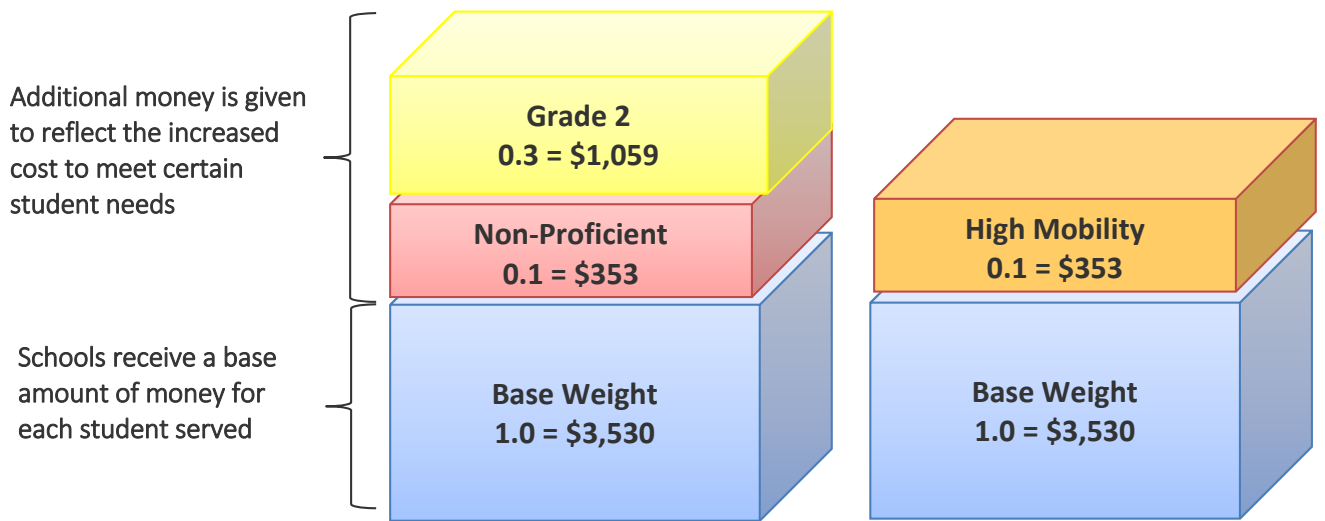
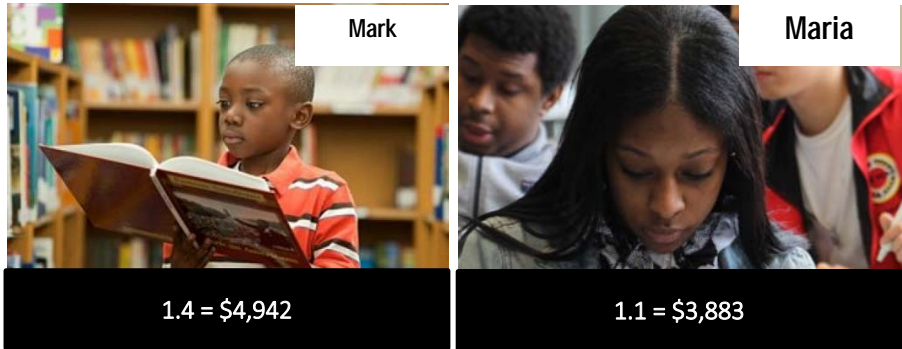
Locked Allocations: As in previous years, schools will receive certain staff FTEs, equipment, and materials according to the District’s support plan (e.g. social workers, custodians, special education staff, etc.). Those staff, equipment, and materials that schools are not responsible for budgeting will be allocated to buildings according to the decisions made by their department.

Type of Resource	In the SBB Pool?	Follows the student?	Empowered schools choose how to spend?
<b>SBB Pool Dollars</b>	Yes	Yes	Yes
<b>Special Fund Allocations</b>	No	Depends on the grant terms	Sometimes
<b>Locked Allocations</b>	No	No	No

*Weight Characteristics and Amounts*

The dollars in the SBB Pool “follow the student.” At its most basic level, this would mean taking the \$405 million in the SBB Pool, dividing by 85,297 students, and sending \$4,748 to each school for every single student on its roster. But a key piece of our strategy is the belief that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, the same \$4,748 is not allocated for every student; instead, objective measurable criteria is used to target more resources for certain students who may need more help to learn, and therefore to schools with the neediest populations. These dollars are assigned as *categorical weights*.

The money a school receives on behalf of each student is the sum of the “base weight”—an amount that each student receives—plus special categorical weights for which each student qualifies. In the example below, both students receive the base weight, and each receives a different set of need weights according to their respective attributes.



A set of student characteristics are recommended that the District should prioritize in directing extra resources to the highest need schools. SCS looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.
- **Student-Based:** The characteristic must be linked to an individual student, not a school’s decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the District chose “incoming” student characteristics (e.g. 8<sup>th</sup> grade performance for HS students) when possible.



Here are the characteristics chosen for the District’s SBB formula in 2019-20:

Student Need	Rationale
<p><b>Base Weight</b></p>	<ul style="list-style-type: none"> <li>• Base Weight-- \$3,530 for all K12 General Education Setting Students</li> <li>• Students with Disabilities (SWD) Increment-- \$825 or 0.24 for all SWD self-contained students -- These students do not receive the full base weight because their instructional resources are locked. This means that schools will continue to receive Special Ed teachers/TAs from the Special Ed department, and these students only need an “incremental” amount to cover their share of the school’s administrative, operational, and other schoolwide services.</li> </ul>
<p><b>Grade Weight:</b> K-5 with emphasis on K-2</p>	<ul style="list-style-type: none"> <li>• Grade Level-- \$1,059 or 0.3 for K-2, \$706 or 0.2 for 3-5</li> <li>• Based on the resources that have been unlocked to schools, ES need a slightly higher weight to cover their lower class size requirements. Additionally, many of the locked resources (i.e., athletics, CTE, security, custodial, etc.) are places where SS are likely to get a higher share than ES.</li> <li>• K-2 is weighted more because literacy is critical district focus area and highly predictive of future outcomes.</li> <li>• <u>DATA USED:</u> 19-20 Projected enrollments by grade</li> </ul>
<p><b>Incoming Student Performance (High and Low)</b></p>	<ul style="list-style-type: none"> <li>• <i>Incoming</i> student performance (high and low) – \$353 or 0.1</li> <li>• Student performance is one of the most important indicators of student need at a school.</li> <li>• Note that this will be calculated as incoming student performance (i.e., in MS/HS, we will look at the TNReady performance of its incoming 6th graders and 9th graders when they were 5th graders and 8th graders respectively, and use those %s to determine need)</li> </ul> <p><u>DATA USED:</u></p> <p>ES/K-8 – Because incoming performance data is not available,</p> <ul style="list-style-type: none"> <li>• Low Performance: 17-18 TNReady Below/Approaching Proficient % of 4<sup>th</sup> graders in 18-19 enrollment year</li> <li>• High Performance: 17-18 TNReady Advanced % of 4<sup>th</sup> graders in 18-19 enrollment year</li> </ul> <p>MS/HS/6-12</p> <ul style="list-style-type: none"> <li>• Low Performance: 17-18 TNReady Below/Approaching Proficient % of Incoming 6th/9th graders in 18-19 enrollment year</li> <li>• High Performance: 17-18 TNReady Advanced % of Incoming 6th/9th graders in 18-19 enrollment year</li> </ul>
<p><b>Mobility</b></p>	<ul style="list-style-type: none"> <li>• Mobility – \$1,412 or 0.4</li> <li>• Schools with highly mobile populations have greater levels of need. We will weight mobility instead of poverty because mobility is highly correlated to poverty but provides a more nuanced look at need.</li> <li>• <u>DATA USED:</u> Mobility rate (defined by # of students who transferred into the school after 20th day divided by # of students who ever attended the school, excluding students who attended for less than 1 week) calculated using year-end SY17-18 data.</li> </ul>



<b>Poverty</b>	<ul style="list-style-type: none"> <li>• ELL - \$88 or .03 (please note that you will continue to receive ELL resources (e.g. ESL Teachers) outside of SBB. This small weight is meant to alleviate imperfections in the measurement of poverty for the poverty weight).</li> <li>• Direct Certified - \$353 or .10</li> <li>• <u>DATA USED</u>: The number of students eligible for the Poverty weight is calculated using the 2018-19 Direct Certified %</li> </ul>
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*Enrollment Projections and Fall Adjustments*

Since school-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter, we rely on *projected* enrollment figures to apply the aforementioned student weights and generate school budgets. The District puts a high premium on accurate projection numbers in order to give schools accurate preliminary budgets and enable targeted planning. But since it is nearly impossible to project school enrollments perfectly many months in advance, the District has also developed a policy for adjusting school budgets in a similar manner to how adjustments currently occur in the fall.

*Baseline Services and Baseline Supplement*

Pursuant to the resource flexibility guidelines listed in this document, empowered schools have significant flexibility over what resources they choose to purchase. Outside of the guidelines outlined in the resource flexibility section, the District will not instruct empowered schools what to buy. Nonetheless, the District is committed to ensuring that, *should they choose*, schools have enough money to purchase a standard set of resources that has traditionally been present in most SCS schools. We refer to that standard set of resources as “baseline services.” It is the minimum set of services that the SBB allocation will provide for all schools, regardless of their size and student characteristics. If a school’s initial SBB allocation (i.e. student enrollment multiplied by student weights) is not sufficient to pay for these services, the District will add money to the school’s allocation, bringing it up to the baseline. The Finance Department will hold a reserve from the SBB Pool sufficient to cover this “baseline supplement.” Very small schools are those most likely to fall short of being able to afford “baseline services” on their own, so the resources listed below should be considered appropriate in the context of a small school (<300 students). Resources that schools are not responsible for paying for are not included in “baseline services;” see resource flexibility section for more detail on which resources schools are responsible to pay for.

Position / Service	Grades K-8	Grades 9-12	Source
<b>General Education Teachers</b>	K-3rd: 20:1 4th-6th: 25:1 7th-8th: 30:1	30:1	TN Class Size Requirement
<b>Physical Ed. Teachers</b>	K-4th: 350:1 5th-6th: 265:1 7th-8th: N/A	N/A	TN Basic Education Program (BEP) funding formula
<b>Art &amp; Music Teachers</b>	K-6th: 525:1 7th-8th: N/A	N/A	TN BEP





<b>Assistant Principals</b>	1 FTE: 550 to 1099 1.5 FTE: 1100 to 1319 2 FTE: 1320+	1 FTE: 1 to 649 2 FTE: 650 to 1249 3 FTE: 1250 to 1499 4 FTE: 1500 to 1749 5 FTE: 1750+	K-8th: BEP + SCS Hybrid* 9th-12th: SCS Staffing Formula**
<b>Librarians</b>	0.5 FTE: 1 to 264 1 FTE: 265+	0.5 FTE: 1 to 299 1 FTE: 300 to 999 2 FTE: 1000 to 2249 3 FTE: 2250 to 3000	TN BEP
<b>Clerical Assistants</b>	0.5 FTE: 1 to 224 1 FTE: 225 to 374 + 1 FTE: for every add'l 375 students		TN BEP
<b>Financial Secretaries</b>	1 per school		District Requirement
<b>Substitute Teachers</b>	\$45.78 pp		FY19 Short-term sub budget pp
<b>Instructional Supplies</b>	\$200 per teacher		District Requirement
<b>Guidance Counselor</b>	K-5th: 1:500 6th-12th: 1:350		TN SBOE Requirement

*SCS Staffing Supplement*

To ease the transition to Student Based Budgeting, in the first year of implementation (School Year or SY2018-19, SCS will ensure that all schools will receive the amount of funds equivalent to what they would have received under SY18-19 Staffing Ratios. If a school’s initial SBB allocation AND baseline supplement is not sufficient to pay for these services, the District will add additional money to the school’s allocation, bringing it up to the amount required to repurchase SCS SY17-18 staffing allocations associated with the SBB Pool. The Finance department will hold a reserve from the SBB Pool sufficient to cover this “SCS Staffing Supplement.” Again, outside of the guidelines outlined in the resource flexibility section, the District will not instruct empowered schools on what to buy.

*Transition Hold Harmless Policy*

Student Based Budgeting is a very different method of allocating resources than the staffing allocation-based method that SCS used in prior years. Prior to SBB, there was significant unplanned variation among different schools’ per-pupil levels of funding. Small schools tended to receive more (per-pupil) than large schools; underutilized schools tended to receive more than those filled to capacity; and some schools simply received more because of years-old staffing decisions. Excluding temporary SIG grants, schools with higher student need did not necessarily receive more. Under SBB, a more equitable distribution of resources will see all schools funded at a more similar level to one another (on a per-pupil basis), with remaining differences directly tied to differences in student need.

This equitable distribution means, of course, that some schools will receive more than they did in prior years, while others will receive less. In the long term, the District is confident that this new method of apportioning resources will be effective and fair. In the short term, the District will take caution to ensure that schools don’t experience swings in funding so dramatic as to disrupt the learning environments that teachers and staff build upon each year. To this end, the first few years of SCS’s transition into SBB will include a **soft-landing** policy by which no school can

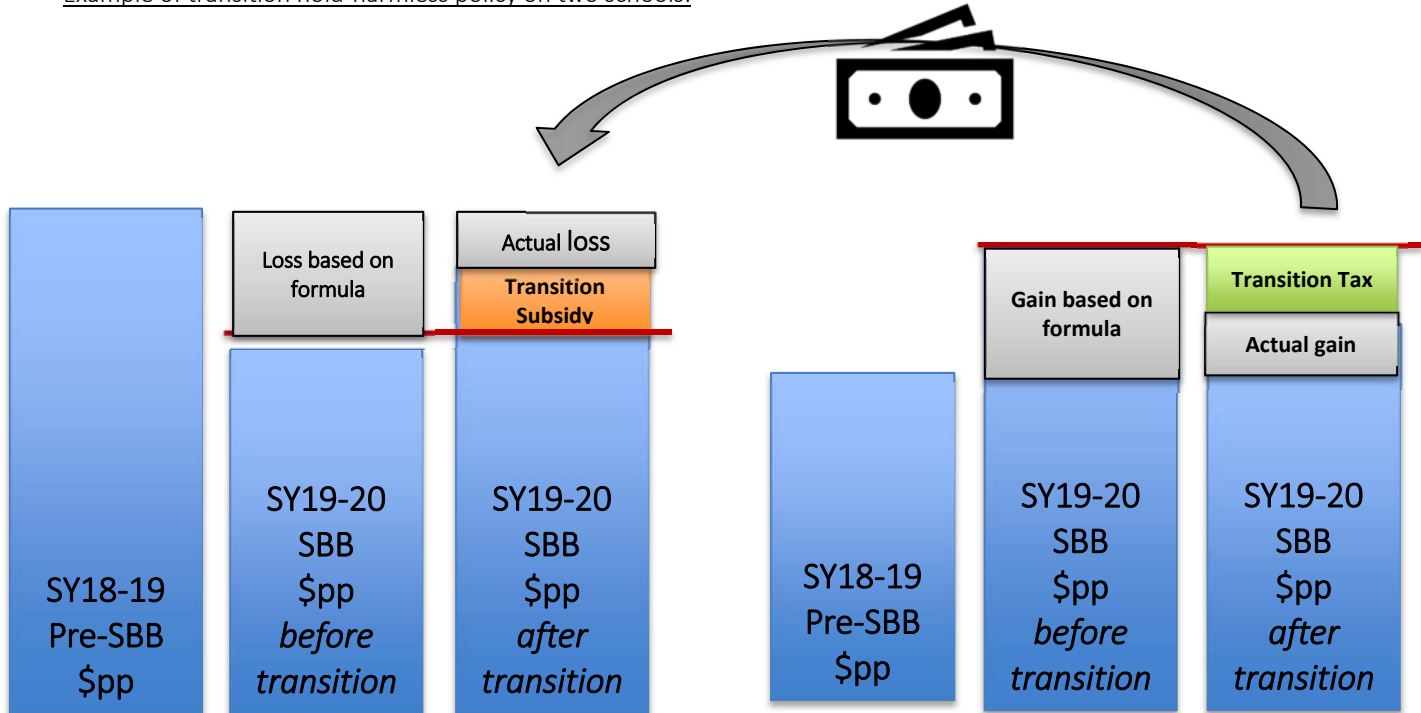


gain more than 9% or lose more than 3% or the \$ equivalent of 2 Teacher FTEs of its SY18-9 per-pupil funding level each year. **The transition policy will not apply indefinitely and the District will revisit this policy next year.**



For example, a school may receive a “transition subsidy” to ease the transition to SBB. Alternatively, a school may be charged a “transition tax” levied so that the District may temporarily subsidize schools losing funds under SBB.

Example of transition hold-harmless policy on two schools:



**School A** was overfunded relative to its enrollment/student need profile, so it will lose money in shift to SBB.

In SY19-20, it will receive a “transition subsidy” to limit its loss at lesser of 3% or 2 Teacher FTEs.

**School B** was underfunded relative to its enrollment/student need profile, so it will gain money in shift to SBB.

In SY19-20, it will only experience a gain of 6.0% because it will need to pay a “transition tax” to allow the District to subsidize all the “transition awards” at losing schools.

**Note:** The transition hold-harmless policy applies to losses due to the SBB formula ONLY and does not apply to loss in funds due to declining enrollment.

Q&A: Enrollment and Transition Policy under SBB

**How does enrollment impact my budget?**

SCS is anticipating declining enrollment next year. Because overall enrollment is declining, the District’s overall funding is decreasing and as a result, schools with declining enrollment will see a decrease in their funding. **This has nothing to do with the transition to SBB.** Even if the District were not moving to SBB, schools with declining enrollment would also be seeing a decrease in their funding.

**KEY TAKEAWAY:** Schools with declining enrollment will see a decrease in their funding that has nothing to do with the transition to SBB. They are losing this money due to enrollment changes NOT due to SBB funding changes.



**But what about the Transition Policy? Isn't there a loss limit or gain limit?**

Yes, but SCS is only capping the losses and gains that come from the transition to SBB. SCS is not capping gains and losses due to changes in a school's enrollment. The -3%/+9.0% caps are calculated on a dollar per pupil (\$pp basis) and not on a total \$ basis, to isolate the change due to transition to SBB.

<b>SBB Transition Gain Cap</b>	+9.0% on a \$pp basis
<b>SBB Transition Loss Cap</b>	Lesser of -3% or 2 Teacher FTEs on a \$pp basis

So, for example, in School A who is losing money under the new SBB formula:

<b>Total Enrollment</b>	500
<b>SY17-18 Unlocked Comparison \$pp</b>	\$5,000pp
<b>SY18-19 SBB Allocations \$pp</b>	\$4,500pp
<b>If no loss limit existed, School A would experience a loss due to the transition to SBB of ....</b>	-\$500pp or -10% loss on \$pp basis
<b>But with the SCS transition policy, School A's loss is limited to 2.5% ....</b>	School A will receive a "transition subsidy" of \$175,000 to limits its losses to just -\$150pp or -3% loss on \$pp basis

In School B who is gaining money under the new SBB formula:

<b>Total Enrollment</b>	500
<b>SY17-18 Unlocked Comparison \$pp</b>	\$5,000pp
<b>SY18-19 SBB Allocations \$pp</b>	\$5,500pp
<b>If no gain limit existed, School A would experience a gain due to the transition to SBB of ....</b>	+\$500pp or +10% gain on \$pp basis
<b>But with the SCS transition policy, School A's gain is capped at 7.0% ...</b>	School B will pay a "transition tax" of \$150,000 to cap its gains at +\$450pp or +9.0% gain on \$pp basis.

There are two exceptions to the gain limit cap:

- Cohort schools are exempt. If they are slated to gain money in the transition to SBB, they will be exempt from the gain limit and be allowed to experience their full gain in Year 1.
- Six traditional schools are exempt in Year 1 because if the gain limit is imposed, they will be unable to meet the staffing formula requirements that is being applied to all traditional schools this year. This is a temporary exemption that will be revisited in Year 2.

**Why am I paying a "transition tax" or receiving a "transition subsidy"?**

The transition policy is another policy to ensure stability in the transition to SBB. Under the transition policy, schools will not gain or lose more than a certain % on a \$pp basis in Y1. This is to ensure that no school will experience a dramatic swing in funding that would compromise its ability to support its students.

**If you are receiving a transition subsidy**, this means that your school is supposed to lose more under the SBB formula, but your loss is being capped at lesser of 3% or 2 FTE on a \$pp basis. This subsidy is being paid by the transition tax on gaining schools.

**If you are paying a transition tax**, this means that your school is supposed to gain more under SBB but your gain is being capped at 9.0% on a \$pp basis. Funds are being withheld from you to subsidize other schools to limit their losses.



**How does this all come together?**

There are a few potential scenarios that your school could fall into:

School A: Increasing enrollment + gaining under SBB

<b>1. Change due to Enrollment</b>	+5%	School A’s enrollment is increasing and its funding is increasing under SBB because it has higher levels of student need relative to other schools in the District. This means School A will experience an increase in overall school funding.
<b>2. Change due to SBB Transition</b>	+5%	
<b>= Total Change to Budget</b>	<b>+10%</b>	

School B: Increasing enrollment + losing under SBB

<b>1. Change due to Enrollment</b>	+5%	School B’s enrollment is increasing but its funding is decreasing under SBB because it has lower levels of student need relative to other schools in the District.  The overall school funding will depend on the relative size of the two factors. In School B, the impact of the change due to Enrollment is greater than the change due to SBB transition, so it will experience a net increase overall.
<b>2. Change due to SBB Transition</b>	-3%	
<b>= Total Change to Budget</b>	<b>+2%</b>	

School C: decreasing enrollment + gaining under SBB

<b>1. Change due to Enrollment</b>	-10%	School C’s enrollment is decreasing but its funding is increasing under SBB because it has higher levels of student need relative to other schools in the District.  The overall school funding will depend on the relative size of the two factors. School C is losing significant enrollment, so although it does gain under SBB, it’s not enough to offset the impact of the budget change due to enrollment.
<b>2. Change due to SBB Transition</b>	+5%	
<b>= Total Change to Budget</b>	<b>-5%</b>	

School D: decreasing enrollment + losing under SBB

<b>1. Change due to Enrollment</b>	-5%	School D’s enrollment is decreasing and its funding is decreasing under SBB because it has lower levels of student need relative to other schools in the District. This means School D will experience a decrease in overall school funding.
<b>2. Change due to SBB Transition</b>	-2.5%	
<b>= Total Change to Budget</b>	<b>-7.5%</b>	

School E: no enrollment change + losing under SBB

<b>1. Change due to Enrollment</b>	0%	School E’s enrollment is not changing and its funding is decreasing under SBB because it has lower levels of student need relative to other schools in the District. This means School E will experience a decrease in overall school funding that is entirely due to the SBB formula.
<b>2. Change due to SBB Transition</b>	-2.5%	
<b>= Total Change to Budget</b>	<b>-2.5%</b>	

*Average Salary & Benefits – SBB Pool Only*

Salaries and benefits are calculated based on a District-wide average by position type. Salaries and benefits are not adjusted based on the actual person occupying the position. Therefore, schools are not penalized for higher salaries and schools cannot recoup funds for employees with a salary that’s lower than the average salary. Similarly, schools will not recoup any portion of a position’s benefits including employees not receiving benefits.



<i>Position Title (SBB Pool Only)</i>	<i>Avg. Compensation used for Budgeting*</i>
Classroom Teacher (General Ed)	\$73,190
Assistant Principal	\$104,996
Librarian	\$80,980
Educational Assistant (General Ed)	\$26,590
Financial Secretary	\$53,407
Clerical Assistant	\$37,469
In-School Suspension Assistant /Study Hall Monitor	\$26,680
Interventionist	\$72,778
Instructional Facilitator	\$82,441
Graduation Coach	\$81,630
Study Hall Monitor	\$30,266

\*Note: The District will continue to budget Title I allocations with actual salaries and benefits.

**III. SBB FLEXIBILITY**

During school year 2019-20, SCS will institute school-based flexibility. All schools will begin making decisions around their Strategic School Design Plans to meet the needs of their students. SCS will phase-in flexibility for school leaders. Schools have been categorized into three groups: Cohorts, Early Adopters, and Traditional Schools. The level of flexibility school leaders receive will depend upon their group. Cohorts and Early Adopters will receive enhanced autonomy. Traditional schools will receive limited or restricted autonomy.

Guardrails (or Basic Expectations)

Regardless of the level of flexibility received, all schools first must demonstrate evidence that they are implementing the curriculum with 100% fidelity. School plans should firstly be based on resource decisions aligned with building an ILT whose members have proven expertise in the content area they support and ensuring that teachers have sufficient time for shared content and grade teams to learn and collaborate. Principals must utilize the ILT to develop effective collaborative lesson plans and to participate in the development of Cycles of Professional Learning. In addition, principals should utilize Instructional Practice Guides during informal observations to provide richer feedback and plan development for teachers.

In addition to these baseline guardrails, Early adopters and Cohort principals with their ILDs are expected to focus on securing expert support for Cycles of Professional Learning and Cycles of Observation and Coaching. They are also expected to ensure sufficient time exists for collaborative planning in PLCs (90 minutes per grade or content area weekly).

Traditional School Flexibility

Traditional schools will have baseline flexibilities within the goal of implementing the curriculum with full fidelity. Traditional schools may make cost neutral trades in positions (e.g. an extra teacher in lieu of a librarian). These changes should be proposed during their Strategic Budget Session and discussed and approved by the Budget Manager and their respective Instructional Leadership Director (ILD). If extra funds remain above the school’s staffing plan, principals must provide justifications and alignment to their 60-day plan in order to apply their resources to the following list.



Level I	Traditional Schools in Good Standing	Priority Schools / Critical Focus Schools
Trade-Offs	<ul style="list-style-type: none"> <li>• Part-Time staff</li> <li>• Teachers</li> <li>• Librarians</li> <li>• Study Hall Monitors</li> <li>• In-School Suspension (ISS)</li> <li>• Educational Assistants</li> </ul>	<ul style="list-style-type: none"> <li>• Part-Time staff</li> <li>• Teachers</li> <li>• Librarians</li> <li>• Study Hall Monitors</li> <li>• In-School Suspension (ISS)</li> <li>• Educational Assistants</li> </ul>
Other Budgets	<ul style="list-style-type: none"> <li>• Substitute Budget</li> <li>• Technology (with CIO approval)</li> </ul>	<ul style="list-style-type: none"> <li>• Substitute Budget</li> <li>• Technology (with CIO approval)</li> </ul>
Special Fund Allocations	<ul style="list-style-type: none"> <li>• Title I (for eligible schools)</li> </ul>	<ul style="list-style-type: none"> <li>• Title I (for eligible schools)</li> </ul>
Supports	<ul style="list-style-type: none"> <li>• Support for Intervention – Tier II and Tier III students (Teacher Assistants)</li> <li>• Support for Before and After School Tutoring (Tutoring (with additional small group supports for accountability subgroups - ELL, SWD)</li> <li>• Part-time Clerical Assistant for attendance only to address COOS</li> </ul>	<ul style="list-style-type: none"> <li>• Support – Teacher on Assignment to support the process</li> <li>• End of Course Support – Teacher Assistant</li> <li>• Parental engagement</li> <li>• Staffing bonuses</li> <li>• ACT Prep teacher allocated to address Ready Graduate Indicator</li> <li>• Full-time Family Specialist to address COOS. The rates at many of these schools are significantly above the district average</li> <li>• WIDA prep materials/ tutoring hours for ELL students</li> <li>• Teacher- on-Assignment to assist with culture/climate issues</li> </ul>
Extra Funds Available	<ul style="list-style-type: none"> <li>• Teachers</li> <li>• Teacher Assistants</li> <li>• Assistant Principals</li> <li>• Study Hall Monitor</li> <li>• ISS Assistant</li> <li>• Behavioral Specialist</li> <li>• Part-time Teachers</li> </ul>	<ul style="list-style-type: none"> <li>• Teachers</li> <li>• Teacher Assistants</li> <li>• Assistant Principals</li> <li>• Study Hall Monitor</li> <li>• ISS Assistant</li> <li>• Behavioral Specialist</li> <li>• Part-time Teachers</li> </ul>

Traditional schools must also meet baseline guardrail guidelines to implement the curriculum with 100% fidelity. School plans must show evidence to support a strong ILT, how ILT develop effective collaborative lesson plans and how ILT participate in the development of Cycles of Professional Learning. Principals should utilize Instructional Practice Guides during informal observations to provide richer feedback and plan development for teachers.



Early Adopter & Cohort Flexibility

Early Adopter and Cohort schools must use their flexibilities to improve expert support and to expand collaborative planning time to 90 minutes per grade or content area weekly. Since Early Adopter and Cohort principals and ILDs have participated in almost a year of Strategic School Design (SSD) professional learning, they have full discretion to use their flexibility to align with their SSD plans as previously developed with their school teams.

In keeping with the strategic focus of the District and expressed in the design sessions, schools can use their flexibility to improve expert support and to expand collaborative planning time to 90 minutes per grade or content area weekly. In the next chart are examples of the flexibility available to the principal of Early Adopter and Cohort schools if additional resources are available.

Level 2	Cohorts	Early Adopters
Trade-Offs	<ul style="list-style-type: none"> <li>Teachers</li> <li>Librarians</li> <li>Study Hall Monitors</li> <li>In-School Suspension</li> <li>Educational Assistants</li> </ul>	<ul style="list-style-type: none"> <li>Teachers</li> <li>Librarians</li> <li>Study Hall Monitors</li> <li>In-School Suspension</li> <li>Educational Assistants</li> </ul>
Supports	<ul style="list-style-type: none"> <li>Support to improve GOOD FIRST TEACHING</li> <li>Support for Tier II and Tier III students (Teachers, TAs)</li> <li>Wrap---Around Services for High Schools (ACT Tutoring –1/2 credit)</li> <li>Support for Collaborative Planning</li> <li>Support for Parent Engagement (Parent Liaison, Parent Specialist, etc.)</li> <li>Stipends for additional support to support academics</li> <li>Administrative support</li> <li>EOC support</li> <li>Funds to support Speakers, field trips to improve Social Emotional Learning</li> </ul>	<ul style="list-style-type: none"> <li>Support to improve GOOD FIRST TEACHING</li> <li>Support for Tier II and Tier III students (Teachers, TAs)</li> <li>Wrap---Around Services for High Schools (ACT Tutoring –1/2 credit)</li> <li>Support for Collaborative Planning</li> <li>Support for Parent Engagement (Parent Liaison, Parent Specialist, etc.)</li> <li>Stipends for additional support to support academics</li> <li>Administrative support</li> <li>EOC support</li> <li>Funds to support Speakers, field trips to improve Social Emotional Learning</li> </ul>
Other Budgets	<ul style="list-style-type: none"> <li>Substitute Budget</li> </ul>	<ul style="list-style-type: none"> <li>Substitute Budget</li> </ul>
Special Fund Allocations	<ul style="list-style-type: none"> <li>Title I (for eligible schools)</li> </ul>	<ul style="list-style-type: none"> <li>Title I (for eligible schools)</li> </ul>
Level 2	Cohorts	Early Adopters
Personnel	<ul style="list-style-type: none"> <li>Create new positions</li> </ul>	<ul style="list-style-type: none"> <li>None</li> </ul>
Curriculum	<ul style="list-style-type: none"> <li>Criteria for selecting: Retention of teachers, ILT rating, 2-year trend of TVASS 4 or 5, 3.5 or higher on TEAM</li> </ul>	<ul style="list-style-type: none"> <li>Criteria for selecting: Retention of teachers, ILT rating, 2-year trend of TVASS 4 or 5, 3.5 or higher on TEAM</li> </ul>
Supplemental Materials	<ul style="list-style-type: none"> <li>Criteria for selecting: Retention of teachers, ILT rating, 2---year trend of TVASS 4 or 5, 3.5 or higher on TEAM, or Assistant Superintendent’s recommendations</li> </ul>	<ul style="list-style-type: none"> <li>Criteria for selecting: Retention of teachers, ILT rating, 2---year trend of TVASS 4 or 5, 3.5 or higher on TEAM, or Assistant Superintendent’s recommendations</li> </ul>





Cohort and Early Adopters must also meet baseline guardrail guidelines and must show evidence of securing expert support for Cycles of PLC of Observation and Coaching and ensuring sufficient time for collaborative planning in PLCs.

Examples of resource options that support expert support and collaborative planning time are as follows:

#### Expert support

- School purchases a literacy specialist position to coach teachers and facilitate ELA PLCs (the ILT previously had an AP with science experience and a PLC coach with math experience; there were no other coaches)
- School exchanges current Assistant Principal position for an instructional leadership position that is targeted to address ELA or math needs.
- School purchases an additional math teaching position to provide two math lead teachers release time to coach teachers, model lessons, and support PLC meeting, planning and facilitation.

#### Collaborative planning time

- School purchases additional instructional aide positions to cover lunch so that recess time can be added adjacent to weekly collaborative planning time. Additionally, instructional aides can be used to provide support at other times during day, provided that instructional time is preserved, to free teachers for planning.
- School purchases additional support position(s) to double supports one day per week for all or targeted grades or content areas so that teachers have a double planning block.
- School purchases time for substitutes to cover classes for two grades or content areas on Fridays every three weeks for 160 consecutive minutes. This time, which teams receive on a rotating basis, added to the 45 minutes per week of regular collaborative planning time equals an average of 90 minutes per week for deep collaborative planning time.
- One of the PLC coaches, Assistant Principals, or other full-time non-teaching position is transformed to a half-time teaching position, thereby enabling changes to the schedule.

## IV. GUIDE TO UNDERSTANDING SCHOOL LEVEL FINANCIAL INFORMATION

In an effort to provide greater transparency of school level spending, the District is providing detailed information of how funds are allocated to individual schools. The District has expanded the level of detailed information provided for school level budgets. This is a continuation of the process started in the previous fiscal year. The following pages contain school level information for each school such as academic progress measures, facility details, socio-economic indicators of our students, budgeted school-based position allocations, and general fund and federal grant allocations.

The school-level information provided is intended to provide an overview of the trajectory of individual schools over the past three years and also provide details for projected budgets for the coming year.

When reviewing school level details, it is important to note that the information provided includes actual results and data from school years 2015-2016 and 2016-2017, budget data from school year 2017-2018, as well as the proposed budgets for the upcoming 2018-2019 school year. Actual staffing, enrollment and spending at the school level for the current 2018-19 school year may vary from the budget based upon demographics, enrollment, and staffing changes. The variance between school years 2017-2018 and 2018-2019 is not the actual year-over-year impact of financials or staffing by school. In future years, the District will continue to provide actual data for the current school year.



Below are definitions and details for school level data.

Staffing Laws

**Teachers** - TN State Board of Education has established rules related to class size for K-12 grades in Chapter 0520-01-03 Minimum Requirements for the Approval of Public Schools (0520-01-03-.03 Administration of Schools, Requirement B (3)). According to these rules, local boards of education shall have policies providing for class sizes in grades kindergarten through twelve (K-12) as follows:

Grade Level	Average	Maximum
Grades K-3	20	25
Grades 4-6	25	30
Grades 7-12	30	35
Career and Technical Education	20	25

The average class size for a grade-level unit (e.g. K-3) shall not exceed the stated average, although individual classes within that grade-level unit may exceed the average. No class shall exceed the prescribed maximum size. Class size limits may be exceeded in such areas as typewriting, instrumental, and vocal music classes, provided that the effectiveness of the instructional program in these areas is not impaired.

H.B. 1569 enables any local education agency in the state to use the career academy or smaller learning community model to extend CTE class sizes in grades 9-12 through a waiver from the commissioner of education. Even with the waiver, CTE class sizes will not exceed the maximum class size set for general education classes in grades 7-12.

**Librarians** – the TN State Board of Education has established rules about Library Information Center personnel in Chapter 0520-01-03 Minimum Requirements for the Approval of Public Schools (0520-01-03-.07 Library Information Center, Requirement E (2)). According to the rules, schools including grades kindergarten through eight (K-8) or any combination thereof shall provide library information personnel as follows:

Enrollment	Librarian Allocation
< 400	None, faculty member shall serve as a library information coordinator.
0 – 549	0.5
= or > 500	1

For high schools, the following library information personnel shall be provided as follows:

Enrollment	Clerical Staff Allocation
< 300	0.5
300 – 1,500	1
= or > 1,500	2

**Guidance Counselors** – for school year 2019-20, the TN State Board of Education’s School Counseling Model & Standards Policy (5.103) will be effective. TN State Board of Education has recommended current student-to-counselor ratios as calculated in the Basic Education Program (BEP) formula as follows:

- Elementary (grades K – 5): 500:1
- Secondary (grades 6 – 12): 350:1

Recognizing the need for school counseling support, SCS will use these ratios for guidance counselors.



SCS Staffing Formulas

Below are the District’s school staffing formulas for school year 2019-20. These staffing formulas are adhered to closely with the exception of smaller schools that may need additional staffing for scheduling and otherwise as deemed necessary for academic progress.

***Classroom Teacher Allocations***

Grade Level	Teacher to Student Ratio
K - 3	1:20
4 – 5	1:24.75
6 – 8	1:24.95 (student enrollment 600 or fewer) 1:23.75 (student enrollment greater than 600)
9 – 12	1:26.05 (student enrollment 1,200 or fewer) 1:24.5 (student enrollment greater than 1,200)

Career and Technical staffing assignments are determined by the Career and Technical Education department. Generally, a high school receives one additional general classroom teacher for every four CTE teachers at their school location.

***Assistant Principal Allocations***

*Elementary*

Enrollment	Assistant Principal Allocation
1 – 549	0
550 – 1,099	1
= or > 1,110	2

*Middle and High Schools*

Enrollment	Assistant Principal Allocation
1 – 650	1
651 – 1,249	2
1,250 – 1,499	3
1,500 – 1,750	4
= or > 1,751	5



**Librarian Allocations**

TN State Board of Education has established rules about Library Information Center personnel in Chapter 0520-01-03 Minimum Requirements for the Approval of Public Schools (0520-01-03-.07 Library Information Center, Requirement E (2)). According to the rules, schools including grades kindergarten through eight (K-8) or any combination thereof shall provide library information personnel as indicated below:

*Elementary & K-8 Schools*

Enrollment	Librarian Allocation
< 400	None faculty member shall serve as a library information coordinator.
400-549	0.5
= or > 500	1

*High Schools*

Enrollment	Librarian Allocation
< 300	0.5
300 – 1,500	1
= or > 1,500	2

**Clerical Staff Allocations**

*Elementary Schools*

Enrollment	Clerical Staff Allocation
1 – 749	2
750 – 1,099	3
= or > 1,100	4

*Middle and High Schools*

Enrollment	Clerical Staff Allocation
1 – 499	2
500 – 749	3
750 – 1,099	4
1,100 – 1,649	5
1,650 – 2,049	6
= or > 2,050	7

School Information

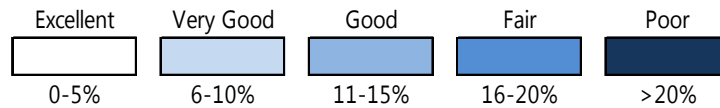
**Grade Level** – indicates the grade specific published objectives for learning skill proficiency. Grade-level proficiency refers to reading, writing, math, oral communication, and group-process skills. The grade levels presented are for FY2017-18. There are no new grade configurations anticipated for FY2018-19.

**School Type** – specifies the school type such as Alternative, CTE, Traditional, Early Adopter, Cohort, iZone, Optional and Empowerment.



Facility Measures

**Facility Condition Index (FCI)** – a measure of a building’s condition. A higher index indicates worsening conditions of a building. This calculation is equal to *“Total Dollars of Building Repair + Upgrades + Renewal Needs / Current Replacement of the Facility”*. A FCI of 0 - 5% indicates a building in excellent condition; a 6-10% FCI indicates a building in very good condition; an 11-15% FCI indicates a building in good condition; a 16-20% FCI indicates a building in fair condition; and a FCI percentage greater than 20% indicates a building that is in poor condition. The following firms were used to determine FCI for all buildings: OT Marshall Architects, Fleming & Associates Architects, Self-Tucker Architects and AllWorld Project Management.



**FY2017-18 Utilization** – rate calculated by dividing the Baseline Enrollment by the Programmatic Capacity. Baseline enrollment includes Pre-K. The capacity utilization rate is a metric used to measure the rate at which potential output levels are being met or used. Displayed as a percentage, the capacity utilization level provides insight into the overall slack that exist in schools at a given point in time. If a school is operating at a 70% capacity utilization rate, it has room to increase production up to a 100% utilization rate without incurring the expensive costs of building a new plant or facility.

**Square Footage** – a measure of the length and width of the building only, including the boiler room and other usable space. This does not include portables and outside lands.

**Student Capacity** – refers to programmatic capacity, which is a measure of how many general education K-12 students will fit in a building. It includes all space utilized as SPED classrooms, Pre-K classrooms, art rooms, music rooms, PE rooms, computer labs, administrative uses, health professional uses, optional program uses, etc. If a building has a design capacity of 1,000, the assumption is that 1,000 students can fit into that building. However, this is not the case. There are various uses that take up classroom space that cannot be used by general K-12 enrollment (baseline enrollment). This measures how many general-education students can fit into a school comfortably with all academic programs operating at their best. CDC and Pre-K are included in the capacity formula due to differing class sizes, funding, and enrollment reporting methods. CDC and Pre-K are zoned in sections, not by address.

Student Demographics

**Economically Disadvantaged Students** – for Tennessee school districts participating in Community Eligibility Provision, an alternate definition of “Economically Disadvantaged” (ED) was needed; only students who are direct certified are counted. Based on USDA guidelines, students are considered direct certified through any of the following measures: Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance to Needy Families (TANF), Homeless, Migrants, Runaways, certified foster children and students enrolled in Head Start or Even Start programs (those operated by the school system).

Using the state 2017-18 Accountability and BEP Funding definition, 58.6% of the District’s student population are considered as Economically Disadvantaged.

**Students with Disabilities** – students who have, have had or are currently regarded as having a physical or mental impairment which substantially impacts one or more major life activities including walking, seeing, hearing, speaking, breathing, learning, working, caring for oneself, or performing manual tasks.

**English Language Learners** – Tennessee students speak more than 140 languages. For most of these students, English is not the first language they learned to speak, but it is the first language in which they have learned to read



and write. ESL classes vary from district to district and from school to school, and are designed to address such challenges.

#### Achievement & Proficiency

**ACT 21%** - percentage of students scoring 21 or above on the ACT test.

**Attendance Rate** – student attendance is measured and reported by the department as a rate and is based on a comparison of the number of school days attended to the total possible days attended.

**Average ACT Composite Score** – the ACT composite score or overall ACT score is the average of scores for each test (English, mathematics, reading and science) rounded to the nearest whole number. It ranges from 1 (low) to 36 (high).

**Graduation Rate** – percentage of students who graduated from high school within four years, including a summer for those students who entered the ninth grade four years earlier. The District's graduation rate was 79.1% in school year 2017-18

**TEM (Teacher Effective Measure)** – teacher evaluation system implemented in the District during the 2015-16 school year. The purpose of the TEM evaluation system is to ensure that all educators receive honest feedback about their practice that will enable them to continue to improve their practice and ultimately better serve our students.

- TEM 1: Significantly Below Expectations
- TEM 2: Below Expectations
- TEM 3: Meeting Expectations
- TEM 4: Above Expectations
- TEM 5: Significantly Above Expectations

**TNReady** – state student achievement assessment for reading, writing, and math in grades 3 – 11 designed to assess what is being taught in Tennessee's classrooms. TNReady was developed by Tennessee educators to better assess student knowledge, as well as critical thinking and problem solving skills – in other words, all of the things a student will need to succeed following high school.

**TVAAS (Tennessee Value-Added Assessment System)** – measures the impact schools and teachers have on their students' academic progress. For the 2017-18 school year, TVAAS components do **NOT** include grades 4-8 due to the suspension of testing in grades 3-8.

- TVAAS 1 (least effective) – schools whose students are making substantially less progress than the standard for academic growth (the school's index is less than -2).
- TVAAS 2 (approaching average effectiveness) – schools whose students are making less progress than the standard for academic growth (the school's index is equal to or greater than -2 but less than -1).
- TVAAS 3 (average effectiveness) – schools whose students are making the same amount of progress as the standard for academic growth (the school's index is equal to or greater than -1 but less than 1)
- TVAAS 4 (above average effectiveness) – schools whose students are making more progress than the standard for academic growth (the school's index is equal to or greater than 1 but less than 2)
- TVAAS 5 (most effective) – schools whose students are making substantially more progress than the standard for academic growth (the school's index is 2 or greater)



## Enrollment Data

**Enrollment** – the number of students enrolled at a school based on the 20th day attendance period.

**Pre-Kindergarten enrollment** – the number of pre-kindergarten students enrolled at a school based on the 20th day attendance period.

**K-12 enrollment** – the number of K-12 students enrolled at a school based on the 20th day attendance period.

## School Staff Position Allocations

**Assistant/Vice Principals** – responsible for the supervision, discipline, and monitoring of students. Under the direction of the Principal, the assistant/vice principal is responsible for executing and enforcing school board policies, administrative rules and regulations. There is no distinct difference between an assistant principal and a vice principal; the title is based upon the position HR has assigned to each school in the past.

**Classroom Teachers** – the role of the classroom teacher is to manage the classroom in a manner that meets the individual needs of each student in the class. This includes promoting learning and supplementing activities, coordinating and collaborating with support staff, using a variety of teaching approaches, and adapting instruction to include all students. The classroom teacher is responsible for each student's overall academic program. Additionally, ESL, CTE and ROTC teachers are included as classroom teachers. The only teachers not included are those teachers not assigned to a classroom.

**Counselors** – renders services to individuals or groups of students by applying the principles, techniques, methods or procedures of the counseling profession, including appraisal activities (as defined by law), counseling, consulting and referral activities.

**Education Assistants** – provides additional instructional support in the classroom for teachers.

**Instructional Facilitators** – performs as an instructional specialist in selected schools to increase the effectiveness of onsite programs and to improve utilization of instructional materials. Additionally, the instructional facilitator promotes development, implementation and coordination of the school's instructional goals.

**Librarians** – works professionally in the school's library to provide access to information. Also provides social or technical programming and instruction for information literacy. Librarians are allocated based upon rules established by the TN State Board of Education for Library Information Center personnel in Chapter 0520-01-03 Minimum Requirements for the Approval of Public Schools (0520-01-03-.07 Library Information Center, Requirement E (2)).

**Nutrition** – includes cafeteria nutrition technicians and managers that work in the school cafeteria.

**Other** – clerical and other student support personnel such as In-School Suspension and Study Hall Monitors.

**Principal** – each school has one principal position. Principals are responsible for implementing and enforcing school board policies and administrative rules.

**Special Skills** – teachers for Optional Schools; World Languages; Elementary Music, Art and Physical Education (MAPS); and Band & Strings.

**Student/Teacher Ratio** – the number of students assigned to a school divided by the number of teachers assigned to the school regardless of the funding source.



### Financial Information

**General Fund Expenditures** – the primary expenditure fund of the district which reflects discretionary salaries and other expenses.

**IDEA, Part B Federal Allocation** – Since the enactment of the original legislation – Individuals with Disabilities Education Act (<http://idea.ed.gov/>) in 1975, children and youth (ages 3-22) receive special education and related services under Part B of IDEA. Part B is so named because it is the second part of the law itself. Part B is Assistance for Education of All Children with Disabilities. <http://www.parentcenterhub.org/repository/partb/>

**Other Special Revenue & Federal Funds** – Other local and federal grants (Pre-K, Leap Program, Title III, etc.)

**Title I Allocation** – Federal Funds that supplement state and local funding for low-achieving children, especially in high-poverty schools. The program finances the additional academic support and learning opportunities that are often required to help disadvantaged students progress along with their classmates.

### ***Additional Considerations in Analyzing the Data***

Again, there are several considerations in reviewing the data, which are as follows:

- District budgets are prepared using actual salaries and benefits. Therefore, there may be significant variances in dollar amounts with little or no changes in positions.
- Not all IDEA and Pre-K federal funds are allocated to schools due to centralized programmatic decisions. Some funds are retained centrally to be used for all students across the District.
- Federal grants (e.g., Title I and IDEA Part B) allocation amounts reflect the amount in fiscal year 2017-18. The grant amounts for fiscal year 2018-19 are pending the final grant awards, which is determined in the early summer.
- Some schools such as E.E. Jeter receive additional teachers and school staffing to provide a full academic schedule. Some position decreases may not be directly linked to enrollment; they may be due to programs moved from one school to another school.





# Budget Department

## Contact Information

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[easonv@scsk12.org](mailto:easonv@scsk12.org)

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Mark Davis	Senior Budget Analyst	<a href="mailto:davism11@scsk12.org">davism11@scsk12.org</a>	901-416-5710
Dorothea Payton	Senior Budget Analyst	<a href="mailto:paytond1@scsk12.org">paytond1@scsk12.org</a>	901-416-9973
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Selena Holly	Budget Analyst	<a href="mailto:hollys@scsk12.org">hollys@scsk12.org</a>	901-416-7458
Shantina Oliver	Budget Analyst	<a href="mailto:oliversd@scsk12.org">oliversd@scsk12.org</a>	901-416-0269
Linda Miller	Budget Analyst(PT)	<a href="mailto:millerl@scsk12.org">millerl@scsk12.org</a>	901-416-1209
Main Line			901-416-5461

**SHELBY COUNTY SCHOOLS  
DEPARTMENT LISTING AND BUDGET SUPPORT  
BY EXECUTIVE STAFF**

Department	Overall Department Roll Up	Description	BCM Support	Budget Support	Executive Staff
100001	Chief of Schools	RTTT - HIGH SCHOOL INITIATIVES ACTIVITY	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100002	Chief of Schools	RTTT - PLUS TEACHERS ACTIVITY	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100003	Chief of Schools	RTTT - EXPANDED ROBOTICS	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100004	Chief of Schools	RTTT - KAPLAN'S ACT TEST PREP	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100005	Chief of Schools	RTTT - LOW PERFORMING SCHOOLS FACULTY	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100200	Chief of Schools	DEPARTMENT OF SCHOOLS & LEADERSHIP	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100210	Chief of Schools	INSTRUCTIONAL LEADERSHIP DIRECTORS	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100230	Chief of Schools	LEADERSHIP DEV. & CAPACITY BUILDING	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
101000	Chief of Schools	K-16 SCHOOL INITIATIVES	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
101100	Chief of Schools	EAST HIGH SCHOOL REDESIGN	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102083	Chief of Schools	HEAD START- IN-KIND/MATCH PARTNER	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102085	Chief of Schools	HEAD START-PROGRAM DESIGN	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102086	Chief of Schools	HEAD START-CHILD HEALTH	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102087	Chief of Schools	HEAD START-FAMILY COMMUNITY	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102088	Chief of Schools	HEAD START-OTHER/FACILITIES	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
102089	Chief of Schools	HEAD START-TRAINING & TECHNICAL ASSISTANCE	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104000	Chief of Schools	EXCEPTIONAL CHILDREN	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104001	Chief of Schools	EXCEPTIONAL CHILDREN-ELEMENTARY	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104002	Chief of Schools	EXCEPTIONAL CHILDREN-MIDDLE	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104003	Chief of Schools	EXCEPTIONAL CHILDREN-K8	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104004	Chief of Schools	EXCEPTIONAL CHILDREN-HIGH	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104010	Chief of Schools	EXCEPTIONAL CHILDREN-HOMEBOUND	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104020	Chief of Schools	EXCEPTIONAL CHILDREN-GIFTED	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
104040	Chief of Schools	EXCEPTIONAL CHILDREN ADMINISTRATION	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
106010	Chief of Schools	INSTRUCTIONAL & DIRECTORS	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
106060	Chief of Schools	SCHOOL LEADERSHIP	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
109000	Chief of Schools	SCHOOL OPERATIONS	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
204100	Chief of Schools	FAMILY RESOURCE CENTER	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
215500	Chief of Schools	CHIEF OF SCHOOLS	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
215501	Chief of Schools	SCHOOL ACCOUNTABILITY & IMPROVEMENT	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
302000	Chief of Schools	COMMUNITY OUTREACH AND PARENTAL ENGAGEMENT	Linda White/Rita Smith/Crystal Neal	Taurus Currie/Vincent Eason	Angela Whitelaw
100000	Academic Office	ACADEMIC OFFICE	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
100100	Academic Office	ASSISTANT SUPERINTENDENT OF ACADEMICS	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102000	Academic Office	CURRICULUM	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102002	Academic Office	RESPONSE TO INTERVENTION (RTI)	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102020	Academic Office	STEM	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102030	Academic Office	LITERACY	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102040	Academic Office	MATHEMATICS	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102050	Academic Office	SCIENCE	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102060	Academic Office	SOCIAL STUDIES	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102084	Academic Office	HEAD START- IN-KIND/MATCH DISTRICT	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102090	Academic Office	PRE-K	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102091	Acad. School-based Formula	ELEMENTARY PHYSICAL EDUCATION	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102100	Academic Office	TEXTBOOKS	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102200	Academic Office	WORLD LANGUAGES	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102300	Academic Office	BAND AND STRINGS	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102500	Academic Office	LIBRARIANS	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
102600	Academic Office	EDUCATIONAL SUPPORT	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
215000	Academic Office	IZONE	Gail Lynn/Linda White	Taurus Currie	Antonio Burt
312000	Academic Office	PROFESSIONAL DEVELOPMENT	Gail Lynn/Linda White	Taurus Currie/Vincent Eason	Antonio Burt
331000	Operations	BUSINESS OPERATIONS ADMIN	Lawanda Dean	Aetna Smith	Beth Phalen
332000	Operations	TRANSPORTATION	Lawanda Dean	Taurus Currie	Beth Phalen
332010	Operations	SPECIAL EDUCATION TRANSPORTATION	Lawanda Dean	Taurus Currie	Beth Phalen

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**SHELBY COUNTY SCHOOLS  
DEPARTMENT LISTING AND BUDGET SUPPORT  
BY EXECUTIVE STAFF**

Department	Overall Department Roll Up	Description	BCM Support	Budget Support	Executive Staff
333000	Operations	PROCUREMENT	Lawanda Dean	Aetna Smith	Beth Phalen
333100	Operations	ASSET MANAGEMENT	Lawanda Dean	Aetna Smith	Beth Phalen
334000	Operations	FACILITIES	Valerie Kidwell	Aetna Smith	Beth Phalen
334100	Operations	CUSTODIAL AND GROUNDS	Valerie Kidwell	Aetna Smith	Beth Phalen
334200	Operations	UTILITIES	Valerie Kidwell	Aetna Smith	Beth Phalen
334300	Operations	GENERAL SERVICES	Lawanda Dean	Aetna Smith	Beth Phalen
334400	Operations	ZONE 4 MAINTENANCE	Lawanda Dean	Aetna Smith	Beth Phalen
334500	Operations	ZONE 2 MAINTENANCE	Lawanda Dean	Aetna Smith	Beth Phalen
334600	Operations	ZONE 1 MAINTENANCE	Lawanda Dean	Aetna Smith	Beth Phalen
334700	Operations	ZONE 3 MAINTENANCE	Lawanda Dean	Aetna Smith	Beth Phalen
335000	Operations	FACILITIES PLANNING AND PROPERTY	Valerie Kidwell	Aetna Smith	Beth Phalen
336000	Operations	Nutrition Services	Michelle Brown	Aetna Smith	Beth Phalen
336050	Operations	Nutrition Service-Central Distribution Allocation	Michelle Brown	Aetna Smith	Beth Phalen
336110	Operations	School Operations Central	Lawanda Dean	Aetna Smith	Beth Phalen
336120	Operations	Central Kitchen	Lawanda Dean	Aetna Smith	Beth Phalen
336130	Operations	Menu Planning	Lawanda Dean	Aetna Smith	Beth Phalen
336140	Operations	Equipment Operations	Lawanda Dean	Aetna Smith	Beth Phalen
336210	Operations	Distribution	Lawanda Dean	Aetna Smith	Beth Phalen
336220	Operations	Supply Chain Management	Lawanda Dean	Aetna Smith	Beth Phalen
336230	Operations	Logistics	Lawanda Dean	Aetna Smith	Beth Phalen
336310	Operations	Training	Lawanda Dean	Aetna Smith	Beth Phalen
336320	Operations	Quality Assurance	Lawanda Dean	Aetna Smith	Beth Phalen
336410	Operations	Nutrition Services Finance	Michelle Brown	Aetna Smith	Beth Phalen
336420	Operations	Nutrition Services Human Resources	Michelle Brown	Aetna Smith	Beth Phalen
336430	Operations	Nutrition Services Information Technology	Michelle Brown	Aetna Smith	Beth Phalen
337000	Operations	WAREHOUSING	Lawanda Dean	Aetna Smith	Beth Phalen
210000	Strategy & Perform. Management	STRATEGY AND PERFORMANCE MANAGEMENT	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
211100	Strategy & Perform. Management	CHARTER SCHOOL ADMIN	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
220000	Strategy & Perform. Management	PLANNING AND ACCOUNTABILITY	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
221000	Strategy & Perform. Management	STUDENT INFO MANAGEMENT	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
222000	Strategy & Perform. Management	ASSESSMENT AND ACCOUNTABILITY	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
223000	Strategy & Perform. Management	RESEARCH PLANNING AND IMPROVEMENT	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
311000	Strategy & Perform. Management	PERFORMANCE MANAGEMENT	Gwendolyn Williams/Quantina White	Taurus Currie	Brad Leon
010000	Chief of Staff	BOARD OF EDUCATION	Jake Allen/Tiffany Crutchfield	Selena Holly	Brian Stockton
020100	Chief of Staff	CHIEF OF STAFF	Jake Allen/Tiffany Crutchfield	Selena Holly	Brian Stockton
020200	Chief of Staff	MWBE DEPARTMENT	Jake Allen/Tiffany Crutchfield	Selena Holly	Brian Stockton
301010	Chief of Staff	INSTRUCTIONAL TELEVISION (GHS TV)	Jake Allen/Tiffany Crutchfield	Aetna Smith	Brian Stockton
202000	Safety and Security	SAFETY & SECURITY	Carolyn Jackson/Shanddeikka Akibulan	Taurus Currie	Gerald Darling
202100	Safety and Security	SAFE SCHOOLS	Carolyn Jackson/Shanddeikka Akibulan	Taurus Currie	Gerald Darling
202200	Safety and Security	SAFE SCHOOLS NON-RECURRING	Carolyn Jackson/Shanddeikka Akibulan	Taurus Currie	Gerald Darling
030200	General Counsel	POLICY	Kenneth Walker	Selena Holly	Jennifer Ervin
030000	General Counsel	GENERAL COUNSEL	Kenneth Walker	Selena Holly	Jennifer Ervin
330000	General Counsel	RISK MANAGEMENT	Kenneth Walker	Selena Holly	Jennifer Ervin
340000	Information Technology	INFORMATION TECHNOLOGY	Shawandra Ford	Selena Holly	John Williams
341000	Information Technology	USER SUPPORT SERVICES	Shawandra Ford	Selena Holly	John Williams
342000	Information Technology	BUSINESS APPLICATION SERVICES	Shawandra Ford	Selena Holly	John Williams
343000	Information Technology	INFRASTRUCTURE AND SYSTEMS SUPPORT SERVICES	Shawandra Ford	Selena Holly	John Williams
344000	Information Technology	PROJECT MANAGEMENT OFFICE	Shawandra Ford	Selena Holly	John Williams
345000	Information Technology	ERP	Shawandra Ford	Selena Holly	John Williams
346000	Information Technology	ENTERPRISE RESOURCE PLANNING	Shawandra Ford	Selena Holly	John Williams
020000	Superintendent	SUPERINTENDENT	Diane Brooks	Vincent Eason/Taurus Currie	Joris Ray
100300	AOSS	ASSISTANT SUPERINTENDENT OF OPERATIONS	Diane Brooks	Taurus Currie/Vincent Eason	Joris Ray/TBD
100400	AOSS	SCHOOL CULTURE & CLIMATE	Linda Miller	Taurus Currie/Vincent Eason	Joris Ray/TBD

**SHELBY COUNTY SCHOOLS  
DEPARTMENT LISTING AND BUDGET SUPPORT  
BY EXECUTIVE STAFF**

Department	Overall Department Roll Up	Description	BCM Support	Budget Support	Executive Staff
102001	AOSS	NEW COMERS PROGRAM	Diane Brooks	Taurus Currie/Vincent Eason	Joris Ray/TBD
102010	AOSS	ENGLISH SECOND LANGUAGE	Tonya Montgomery	Taurus Currie/Vincent Eason	Joris Ray/TBD
102011	AOSS	ENGLISH SECOND LANGUAGE ELEMENTARY	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
102012	AOSS	ENGLISH SECOND LANGUAGE MIDDLE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
102013	AOSS	ENGLISH SECOND LANGUAGE K8	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
102014	AOSS	ENGLISH SECOND LANGUAGE HIGH	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
102081	AOSS	SUMMER SCHOOL	Denise Swan	Taurus Currie/Vincent Eason	Joris Ray/TBD
103000	AOSS	CAREER AND TECHNICAL EDUCATION	Tuwana Freeman	Taurus Currie/Vincent Eason	Joris Ray/TBD
103010	AOSS	ADULT EDUCATION	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108000	AOSS	ALTERNATIVE SCHOOLS	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108010	AOSS	ADOLESCENT PARENTING	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108020	AOSS	MCS PREP NORTHWEST	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108030	AOSS	MCS PREP NORTHEAST	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108040	AOSS	MCS PREP SOUTHWEST	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
108060	AOSS	IDA B WELLS ACADEMY	Valerie Matthews	Taurus Currie/Vincent Eason	Joris Ray/TBD
200000	AOSS	STUDENT SERVICES ADMINISTRATION	Sandra Clark	Taurus Currie	Joris Ray/TBD
200100	AOSS	SCHOOL AND STUDENT SUPPORT	Rod Richmond/Tami Edwards	Taurus Currie	Joris Ray/TBD
201000	AOSS	ATTENDANCE & DISCIPLINE	Angela Hargrave	Taurus Currie	Joris Ray/TBD
203000	AOSS	STUDENT SUPPORT	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203001	AOSS	STUDENT SUPPORT-ELEMENTARY	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203002	AOSS	STUDENT SUPPORT-MIDDLE	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203003	AOSS	STUDENT SUPPORT-K8	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203004	AOSS	STUDENT SUPPORT-HIGH	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203010	AOSS	ATHLETICS	Rod Richmond/Sandra Clark	Taurus Currie	Joris Ray/TBD
203041	AOSS	GUIDANCE COUNSELING-ELEMENTARY	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
203042	AOSS	GUIDANCE COUNSELING-MIDDLE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
203043	AOSS	GUIDANCE COUNSELING-K8	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
203044	AOSS	GUIDANCE COUNSELING-HIGH	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Joris Ray/TBD
204200	AOSS	BEHAVIOR & MENTAL HEALTH SERVICES	Taurus Currie	Taurus Currie	Joris Ray/TBD
212010	AOSS	VIRTUAL SCHOOLS	Diane Brooks	Taurus Currie	Joris Ray/TBD
302100	AOSS	FAMILY AND COMMUNITY ENGAGEMENT	Diane Brooks	Taurus Currie	Joris Ray/TBD
204000	AOSS	COORDINATED SCHOOL HEALTH	Diane Brooks	Taurus Currie/Vincent Eason	Joris Ray/TBD
203020	AOSS	JROTC	Diane Brooks	Taurus Currie/Vincent Eason	Joris Ray/TBD
040000	Internal Audit	INTERNAL AUDIT	Darlene Lesuer/Veda Bankhead	Selena Holly	Leon Pattman
000000	Finance	ZERO DEPARTMENT	Angela Carr/Vincent Eason/Lin Johnson	Taurus Currie	Lin Johnson
105000	Finance	FEDERAL PROGRAMS	Derrick Morris/Derrick Sanders	Taurus Currie	Lin Johnson
320000	Finance	FINANCE	Angela Carr/Vincent Eason/Lin Johnson	Selena Holly	Lin Johnson
321000	Finance	ACCOUNTING AND REPORTING	Angela Carr/Vincent Eason/Lin Johnson	Selena Holly	Lin Johnson
322000	Finance	BUDGET AND FISCAL PLANNING	Angela Carr/Vincent Eason/Lin Johnson	Selena Holly	Lin Johnson
323000	Finance	PAYROLL	Angela Carr/Vincent Eason/Lin Johnson	Selena Holly	Lin Johnson
324010	Finance	ACCOUNTS PAYABLE	Sheila Gatson	Selena Holly	Lin Johnson
400000	Other Uses	DEBT SERVICE	SCS Budget Staff	SCS Budget Staff	Lin Johnson
560000	Other Uses	OTHER POTENTIAL USES	SCS Budget Staff	SCS Budget Staff	Lin Johnson
560001	Other Uses	ACADEMICS INVESTMENT	Antonio Burt	SCS Budget Staff	Lin Johnson
560002	Other Uses	COMMUNICATIONS INVESTMENT	Natalia Powers	SCS Budget Staff	Lin Johnson
560003	Other Uses	CHIEF OF SCHOOLS INVESTMENT	Angela Whitelaw	SCS Budget Staff	Lin Johnson
560004	Other Uses	CHIEF OF STAFF INVESTMENT	Brian Stockton	SCS Budget Staff	Lin Johnson
560005	Other Uses	FINANCE INVESTMENT	Lin Johnson	SCS Budget Staff	Lin Johnson
560006	Other Uses	HR INVESTMENT	Trinette Small	SCS Budget Staff	Lin Johnson
560007	Other Uses	IT INVESTMENT	John Williams	SCS Budget Staff	Lin Johnson
560008	Other Uses	STRATEGY INVESTMENT	Brad Leon	SCS Budget Staff	Lin Johnson
560009	Other Uses	OPERATIONS INVESTMENT	Beth Phalen	SCS Budget Staff	Lin Johnson
560010	Other Uses	STUDENT SERVICES INVESTMENT	Gerald Darling	SCS Budget Staff	Lin Johnson

**SHELBY COUNTY SCHOOLS  
DEPARTMENT LISTING AND BUDGET SUPPORT  
BY EXECUTIVE STAFF**

Department	Overall Department Roll Up	Description	BCM Support	Budget Support	Executive Staff
560011	Other Uses	SUPERINTENDENT INVESTMENT	Joris Ray	SCS Budget Staff	Lin Johnson
560012	Other Uses	INTERNAL AUDIT INVESTMENT	Leon Pattman	SCS Budget Staff	Lin Johnson
560013	Other Uses	SAFETY & SECURITY INVESTMENT	Gerald Darling	SCS Budget Staff	Lin Johnson
560014	Other Uses	GENERAL COUNSEL INVESTMENT	Jennifer Ervin	SCS Budget Staff	Lin Johnson
560015	Other Uses	DEPUTY SUPERINTENDENT INVESTMENT	Lin Johnson	SCS Budget Staff	Lin Johnson
203100	Other Uses	MONEY DUE BOARD (SCHOOL REIMBURSEMENT)	SCS Budget Staff	Selena Holly	Lin Johnson
203101	Other Uses	MONEY DUE BOARD REV (SCHOOL REIMBURSEMENT)	SCS Budget Staff	Selena Holly	Lin Johnson
211000	Other Uses	CHARTER SCHOOLS	SCS Budget Staff	Taurus Currie	Lin Johnson
301000	Chief of Communications	COMMUNICATIONS	Melanie Berkley/Shawn Pachucki	Aetna Smith	Natalia Powers
303000	Chief of Communications	VOICE OF SCS	John Best/Andrea Tucker	Aetna Smith	Natalia Powers
102071	Acad. School-based Formula	ELEMENTARY MUSIC AND ART	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
102501	Acad. School-based Formula	LIBRARIANS-ELEMENTARY	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
102502	Acad. School-based Formula	LIBRARIANS-MIDDLE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
102503	Acad. School-based Formula	LIBRARIANS-K8	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
102504	Acad. School-based Formula	LIBRARIANS-HIGH	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
104030	Acad. School-based Formula	EXCEPTIONAL CHILDREN SCHOOLS ADMIN	Tony Bell, Tonya Carter	Taurus Currie/Vincent Eason	Site Based
106061	Acad. School-based Formula	SCHOOL LEADERSHIP-ELEMENTARY	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
106062	Acad. School-based Formula	SCHOOL LEADERSHIP-MIDDLE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
106063	Acad. School-based Formula	SCHOOL LEADERSHIP-K8	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
106064	Acad. School-based Formula	SCHOOL LEADERSHIP-HIGH	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
107000	Acad. School-based Formula	OPTIONAL SCHOOLS	Barbara Michaels	Taurus Currie/Vincent Eason	Site Based
190000	Acad. School-based Formula	SCHOOLS	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190001	Acad. School-based Formula	GENERAL EDUCATION - ELEMENTARY	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190002	Acad. School-based Formula	GENERAL EDUCATION - MIDDLE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190003	Acad. School-based Formula	GENERAL EDUCATION - K8	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190004	Acad. School-based Formula	GENERAL EDUCATION - HIGH	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190100	Acad. School-based Formula	HOLLIS F PRICE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190200	Acad. School-based Formula	MIDDLE COLLEGE	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
190500	Acad. School-based Formula	GENERAL EDUCATION - OTHER	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
203011	Acad. School-based Formula	STUDENT SUPPORT SBB	Taurus Currie	Taurus Currie	Site Based
203040	Acad. School-based Formula	GUIDANCE COUNSELING	Taurus Currie/Vincent Eason	Taurus Currie/Vincent Eason	Site Based
215502	Acad. School-based Formula	CRITICAL FOCUS SCHOOLS	Taurus Currie	Taurus Currie	Site Based
325010	Human Capital/Tal. Management	BENEFITS - RETIREES	Jenikka Oglesby	Aetna Smith	Trinette Small
030100	Human Capital/Tal. Management	LABOR RELATIONS	Jenikka Oglesby	Aetna Smith	Trinette Small
100220	Human Capital/Tal. Management	TEACHER LEADER EFFECTIVENESS & EVALUATION	Jenikka Oglesby	Aetna Smith	Trinette Small
102400	Human Capital/Tal. Management	SUBSTITUTES	Jenikka Oglesby	Aetna Smith	Trinette Small
190300	Human Capital/Tal. Management	CAREER LADDER	Jenikka Oglesby	Aetna Smith	Trinette Small
310000	Human Capital/Tal. Management	TALENT MANAGEMENT	Jenikka Oglesby	Aetna Smith	Trinette Small
313000	Human Capital/Tal. Management	RECRUITMENT AND STAFFING	Jenikka Oglesby	Aetna Smith	Trinette Small
314000	Human Capital/Tal. Management	EMPLOYEE SERVICES	Jenikka Oglesby	Aetna Smith	Trinette Small
315000	Human Capital/Tal. Management	COMPENSATION	Jenikka Oglesby	Aetna Smith	Trinette Small
325000	Human Capital/Tal. Management	BENEFITS	Jenikka Oglesby	Aetna Smith	Trinette Small

## **Payroll Department**

**The Payroll Department is responsible for payroll functions as well as time and attendance reporting of the school system.**

These responsibilities include:

- Processing of payroll and the disbursement of pay
- Creation of temporary time sheets
- Quarterly filing of the 941 tax return
- Processing and disbursement of annual earnings statements (W2)
- Submission of retirement file to the Tennessee Consolidated Retirement System

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**12 MONTH SALARIED (Scheduled Work Year 07/01/18 - 06/30/19)**

**Central Office, Principals, Vice Principals, Social Workers, School Psychologists, CNC Managerial & Prof. Staff**  
**Drug & Alcohol Counselors ,12 Month Teachers Exceptional Children**

**For APECS use only**

**12 MS**  
**Paid over 26 Even**  
**Pay Periods**

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	PAID	APPROVAL	Total Days	DEADLINE *	PAY DAY	Ck #
Pay Period	Pay Period	Calendar Days in Pay Period	Work Days	HOLIDAYS		Paid			
1	1	7/1/2018	7/6/2018	4.00	1.00	5.00	07/06/18	07/13/18	1
2	2	7/7/2018	7/20/2018	10.00		10.00	07/20/18	07/27/18	2
3	3	7/21/2018	8/3/2018	10.00		10.00	08/03/18	08/10/18	3
4	4	8/4/2018	8/17/2018	10.00		10.00	08/17/18	08/24/18	4
5	5	8/18/2018	8/31/2018	10.00		10.00	08/31/18	09/07/18	5
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00	09/14/18	09/21/18	6
7	7	9/15/2018	9/28/2018	10.00		10.00	09/28/18	10/05/18	7
8	8	9/29/2018	10/12/2018	10.00		10.00	10/12/18	10/19/18	8
9	9	10/13/2018	10/26/2018	10.00		10.00	10/26/18	11/02/18	9
10	10	10/27/2018	11/9/2018	10.00		10.00	11/09/18	11/16/18	10
11	11	11/10/2018	11/23/2018	9.00	3.00	12.00	11/23/18	11/30/18	11
12	12	11/24/2018	12/7/2018	10.00		10.00	12/07/18	12/14/18	12
13	13	12/8/2018	12/21/2018	10.00		10.00	12/21/18	12/28/18	13
14	14	12/22/2018	1/4/2019	3.00	7.00	10.00	01/04/19	01/11/19	14
15	15	1/5/2019	1/18/2019	10.00		10.00	01/18/19	01/25/19	15
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00	02/01/19	02/08/19	16
17	17	2/2/2019	2/15/2019	10.00		10.00	02/15/19	02/22/19	17
18	18	2/16/2019	3/1/2019	10.00		10.00	03/01/19	03/08/19	18
19	19	3/2/2019	3/15/2019	8.00	2.00	10.00	03/15/19	03/22/19	19
20	20	3/16/2019	3/29/2019	10.00		10.00	03/29/19	04/05/19	20
21	21	3/30/2019	4/12/2019	10.00		10.00	04/12/19	04/19/19	21
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00	04/26/19	05/03/19	22
23	23	4/27/2019	5/10/2019	10.00		10.00	05/10/19	05/17/19	23
24	24	5/11/2019	5/24/2019	10.00		10.00	05/24/19	05/31/19	24
25	25	5/25/2019	6/7/2019	9.00	1.00	10.00	06/07/19	06/14/19	25
26	26	6/8/2019	6/21/2019	10.00		10.00	06/21/19	06/28/19	26
Part of 1st ck in FY 19-20		6/22/2019	6/30/2019	7.00		7.00	07/05/19	07/12/19	Paid in
			Total	247.00	17.00				

**Employees are paid for the number of days worked in the pay period**

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**HOLIDAYS / VACATION**

Independence Day	July 4, 2018	1.00
Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24- Jan 1, 2019	7.00
Martin Luther King, Jr Day	January 2, 2019	1.00
Spring Break	March 14-15, 2019	2.00
Good Friday	April 19, 2019	1.00
Memorial Day	May 25, 2019	1.00
Total Holidays		17.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**12 MONTH HOURLY (Scheduled Work Year 07/01/18 - 06/30/19)**

**Central Office Support Staff, Maintenance, Warehouse, Custodial/Grounds, Raineswood Residential Training  
Center Assistants, CNC Operations(central kitchen & warehouse), Mobile Security Officers, Prep School Support & Financial Secretaries**

**For APECS use only**

**12 MS  
Paid over 26 Even  
Pay Periods**

Timesheet	Calendar	<b>TIMESHEET &amp; PAYROLL</b>	<b>ATTENDANCE PERIODS</b>		PAID		APPROVAL		
Pay Period	Pay Period	<u>Calendar Days in Pay Period</u>	<u>Work Days</u>		<u>HOLIDAYS</u>	<u>Total Days</u>	<u>DEADLINE *</u>	<u>PAY DAY</u>	<u>Ck #</u>
1	1	7/1/2018	7/6/2018	4.00	1.00	5.00	07/06/18	07/13/18	1
2	2	7/7/2018	7/20/2018	10.00		10.00	07/20/18	07/27/18	2
3	3	7/21/2018	8/3/2018	10.00		10.00	08/03/18	08/10/18	3
4	4	8/4/2018	8/17/2018	10.00		10.00	08/17/18	08/24/18	4
5	5	8/18/2018	8/31/2018	10.00		10.00	08/31/18	09/07/18	5
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00	09/14/18	09/21/18	6
7	7	9/15/2018	9/28/2018	10.00		10.00	09/28/18	10/05/18	7
8	8	9/29/2018	10/12/2018	10.00		10.00	10/12/18	10/19/18	8
9	9	10/13/2018	10/26/2018	10.00		10.00	10/26/18	11/02/18	9
10	10	10/27/2018	11/9/2018	10.00		10.00	11/09/18	11/16/18	10
11	11	11/10/2018	11/23/2018	7.00	3.00	10.00	11/23/18	11/30/18	11
12	12	11/24/2018	12/7/2018	10.00		10.00	12/07/18	12/14/18	12
13	13	12/8/2018	12/21/2018	10.00		10.00	12/21/18	12/28/18	13
14	14	12/22/2018	1/4/2019	3.00	7.00	10.00	01/04/19	01/11/19	14
15	15	1/5/2019	1/18/2019	10.00		10.00	01/18/19	01/25/19	15
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00	02/01/19	02/08/19	16
17	17	2/2/2019	2/15/2019	10.00		10.00	02/15/19	02/22/19	17
18	18	2/16/2019	3/1/2019	10.00		10.00	03/01/19	03/08/19	18
19	19	3/2/2019	3/15/2019	8.00	2.00	10.00	03/15/19	03/22/19	19
20	20	3/16/2019	3/29/2019	10.00		10.00	03/29/19	04/05/19	20
21	21	3/30/2019	4/12/2019	10.00		10.00	04/12/19	04/19/19	21
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00	04/26/19	05/03/19	22
23	23	4/27/2019	5/10/2019	10.00		10.00	05/10/19	05/17/19	23
24	24	5/11/2019	5/24/2019	10.00		10.00	05/24/19	05/31/19	24
25	25	5/25/2019	6/7/2019	9.00	1.00	10.00	06/07/19	06/14/19	25
26	26	6/8/2019	6/21/2019	10.00		10.00	06/21/19	06/28/19	26
Part of 1st ck in FY 19-20		6/22/2019	6/30/2019	7.00		7.00	07/05/19	07/12/19	<b>Paid in</b>
			<b>Total</b>	<b>245.00</b>	<b>17.00</b>	<b>262.00</b>			

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**HOLIDAYS / VACATION**

Independence Day	July 4, 2018	1.00
Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24- Jan 1, 2019	7.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 14-15, 2019	2.00
Good Friday	April 19, 2019	1.00
Memorial Day	May 27, 2019	1.00
<b>Total Holidays</b>		<b>17.00</b>



**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**12 MONTH HOURLY NUTRITION (Scheduled Work Year 07/01/18 - 06/30/19)**

**CNC -Warehouse Workers 2nd Shift**  
(Sunday through Thursday)

For APECS use only

**12 MS**  
**Paid over 26 Even**  
**Pay Periods**

Timesheet Pay Period	Calendar Pay Period	TIMESHEET ATTENDANCE & PAYROLL PERIODS		WORK DAYS	PAID HOLIDAYS	TOTALPAID DAYS	APPROVAL DEADLINE *	PAY DAY	Ck #
		Calendar Days in Pay Period							
1	1	7/1/2018	7/6/2018	4.00	1.00	5.00	07/06/18	07/13/18	1
2	2	7/7/2018	7/20/2018	10.00		10.00	07/20/18	07/27/18	2
3	3	7/21/2018	8/3/2018	10.00		10.00	08/03/18	08/10/18	3
4	4	8/4/2018	8/17/2018	10.00		10.00	08/17/18	08/24/18	4
5	5	8/18/2018	8/31/2018	10.00		10.00	08/31/18	09/07/18	5
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00	09/14/18	09/21/18	6
7	7	9/15/2018	9/28/2018	10.00		10.00	09/28/18	10/05/18	7
8	8	9/29/2018	10/12/2018	10.00		10.00	10/12/18	10/19/18	8
9	9	10/13/2018	10/26/2018	10.00		10.00	10/26/18	11/02/18	9
10	10	10/27/2018	11/9/2018	10.00		10.00	11/09/18	11/16/18	10
11	11	11/10/2018	11/23/2018	7.00	3.00	10.00	11/23/18	11/30/18	11
12	12	11/24/2018	12/7/2018	10.00		10.00	12/07/18	12/14/18	12
13	13	12/8/2018	12/21/2018	10.00		10.00	12/21/18	12/28/18	13
14	14	12/22/2018	1/4/2019	3.00	7.00	10.00	01/04/19	01/11/19	14
15	15	1/5/2019	1/18/2019	10.00		10.00	01/18/19	01/25/19	15
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00	02/01/19	02/08/19	16
17	17	2/2/2019	2/15/2019	10.00		10.00	02/15/19	02/22/19	17
18	18	2/16/2019	3/1/2019	10.00		10.00	03/01/19	03/08/19	18
19	19	3/2/2019	3/15/2019	8.00	2.00	10.00	03/15/19	03/22/19	19
20	20	3/16/2019	3/29/2019	10.00		10.00	03/29/19	04/05/19	20
21	21	3/30/2019	4/12/2019	10.00		10.00	04/12/19	04/19/19	21
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00	04/26/19	05/03/19	22
23	23	4/27/2019	5/10/2019	10.00		10.00	05/10/19	05/17/19	23
24	24	5/11/2019	5/24/2019	10.00		10.00	05/24/19	05/31/19	24
25	25	5/25/2019	6/7/2019	9.00	1.00	10.00	06/07/19	06/14/19	25
26	26	6/8/2019	6/21/2019	10.00		10.00	06/21/19	06/28/19	26
Part of 1st ck in FY 19-20		6/22/2019	6/30/2019	5.00		5.00	07/05/19	07/12/19	Paid in
			Total	243.00	17.00	260.00			

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**HOLIDAYS / VACATION**

Independence Day	July 4, 2018	1.00
Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24- Jan 1, 2019	7.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 14-15, 2019	2.00
Good Friday	April 19, 2019	1.00
Memorial Day	May 27, 2019	1.00
Total Holidays		17.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**11 MONTH SALARIED (Scheduled Work Year 07/09/18 - 05/31/19)**

**Instructional Coaches (PD)**

**For APECS use only**  
**111S**  
**Paid over 26**  
**Even Pay**  
**Periods**

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	WORK/ADMIN	INSERVICE	PAID	TOTAL	NON PAID	APPROVAL		Total all days
Pay Period	Pay Period	Calendar Days in Pay Period	DAYS	DAYS	HOLIDAYS	PAID DAYS	DAYS	DEADLINE *	PAY DAY		
1	1	7/1/2018	7/6/2018					07/06/18	07/13/18		5.00
2	2	7/7/2018	7/20/2018	10.00		0.00	10.00	07/20/18	07/27/18		10.00
3	3	7/21/2018	8/3/2018	7.00	3.00	0.00	10.00	08/03/18	08/10/18		10.00
4	4	8/4/2018	8/17/2018	10.00			10.00	08/17/18	08/24/18		10.00
5	5	8/18/2018	8/31/2018	10.00			10.00	08/31/18	09/07/18		10.00
6	6	9/1/2018	9/14/2018	8.50	0.50	1.00	10.00	09/14/18	09/21/18		10.00
7	7	9/15/2018	9/28/2018	10.00			10.00	09/28/18	10/05/18		10.00
8	8	9/29/2018	10/12/2018	5.00			5.00	10/12/18	10/19/18		10.00
9	9	10/13/2018	10/26/2018	10.00			10.00	10/26/18	11/02/18		10.00
10	10	10/27/2018	11/9/2018	10.00			10.00	11/09/18	11/16/18		10.00
11	11	11/10/2018	11/23/2018	6.00		4.00	10.00	11/23/18	11/30/18		10.00
12	12	11/24/2018	12/7/2018	10.00			10.00	12/07/18	12/14/18		10.00
13	13	12/8/2018	12/21/2018	8.00			8.00	12/21/18	12/28/18		10.00
14	14	12/22/2018	1/4/2019	3.00		5.00	8.00	01/04/19	01/11/19		10.00
15	15	1/5/2019	1/18/2019	8.00	2.00		10.00	01/18/19	01/25/19		10.00
16	16	1/19/2019	2/1/2019	9.00		1.00	10.00	02/01/19	02/08/19		10.00
17	17	2/2/2019	2/15/2019	9.50	0.50		10.00	02/15/19	02/22/19		10.00
18	18	2/16/2019	3/1/2019	10.00			10.00	03/01/19	03/08/19		10.00
19	19	3/2/2019	3/15/2019	5.00			5.00	03/15/19	03/22/19		10.00
20	20	3/16/2019	3/29/2019	10.00			10.00	03/29/19	04/05/19		10.00
21	21	3/30/2019	4/12/2019	10.00			10.00	04/12/19	04/19/19		10.00
22	22	4/13/2019	4/26/2019	9.00		1.00	10.00	04/26/19	05/03/19		10.00
23	23	4/27/2019	5/10/2019	10.00			10.00	05/10/19	05/17/19		10.00
24	24	5/11/2019	5/24/2019	10.00			10.00	05/24/19	05/31/19		10.00
25	25	5/25/2019	6/7/2019	4.00			4.00	06/07/19	06/14/19		10.00
26	26	6/8/2019	6/21/2019	0.00			0.00	06/21/19	06/28/19		10.00
		6/22/2019	6/30/2019	0.00			0.00	07/05/19	07/12/19		5.00
				202.00	6.00	12.00	220.00	40.00			260.00

**Start date is 7/9/2018 and end date is 5/31/2019**

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**In-Service Days**

July 30, 2018	0.50
August 1, 2018	1.00
August 2, 2018	1.00
August 3, 2018	0.50
September 13, 2018	0.50
January 2, 2019	1.00
January 3, 2019	1.00
February 7, 2019	0.50
<b>Total</b>	<b>6.00</b>

**Admin Days**

July 30, 2018	0.50
July 31, 2018	1.00
August 3, 2018	0.50
January 4, 2019	1.00
May 24, 2019	1.00
<b>Total</b>	<b>4.00</b>

**Non-work/Non Paid**

Fall Break Oct. 8-12, 2018	5.00
Winter Break-Dec. 20,21,27,28, 2018	4.00
Spring Break- March, 11-15, 2019	5.00
Memorial Day, May 27, 2019	1.00
<b>Total</b>	<b>15.00</b>

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break- Paid Days	Dec 24-26, 31- Jan 1, 2019	5.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Good Friday	April 19, 2019	1.00
<b>Total Holidays</b>		<b>12.00</b>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**11 MONTH SALARIED (Scheduled Work Year 07/16/18 - 06/07/19)**

**District Nurses, High School Counselors, CSH Social Workers, Clinical Lead Nurse and Behavioral Analysts**

**For APECS use only**  
**11MS**  
**Paid over 26**  
**Even Pay**  
**Periods**

Timesheet Pay Period	Calendar Pay Period	TIMESHEET & PAYROLL Calendar Days in Pay Period	ATTENDANCE PERIODS Calendar Days in Pay Period	WORK/ADMIN DAYS	INSERVICE DAYS	PAID HOLIDAYS	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL DEADLINE*	PAY DAY	Total all Days
1	1	7/1/2018	7/6/2018					5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	5.00		0.00	5.00	5.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	7.00	3.00	0.00	10.00		08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00			10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00			10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	8.50	0.50	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00			10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00			5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00			10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00			10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		4.00	10.00		11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00			10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00			8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	3.00		5.00	8.00	2.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	8.00	2.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	9.50	0.50		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00			10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00			5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00			10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00			10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00			10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00			10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	9.00			9.00	1.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019				0.00	10.00	06/21/19	06/28/19	10.00
		6/22/2019	6/30/2019				0.00	5.00	07/05/19	07/12/19	5.00
				202.00	6.00	12.00	220.00	40.00			260.00

**Start date is 7/16/2018 and end date is 6/7/2019**

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**In-Service Days**

July 30, 2018	0.50
August 1, 2018	1.00
August 2, 2018	1.00
August 3, 2018	0.50
September 13, 2018	0.50
January 2, 2019	1.00
January 3, 2019	1.00
February 7, 2019	0.50
<b>Total</b>	<b>6.00</b>

**Admin Days**

July 30, 2018	0.50
July 31, 2018	1.00
August 3, 2018	0.50
January 4, 2019	1.00
May 24, 2019	1.00
<b>Total</b>	<b>4.00</b>

**Non-work/Non Paid**

Fall Break Oct. 8-12, 2018	5.00
Winter Break-Dec. 20,21,27,28, 2018	4.00
Spring Break- March, 11-15, 2019	5.00
Memorial Day, May 27, 2019	1.00
<b>Total</b>	<b>15.00</b>

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break- Paid Days	Dec 24-26, 31- Jan 1, 2019	5.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Good Friday	April 19, 2019	1.00
<b>Total Holidays</b>		<b>12.00</b>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**11 MONTH HOURLY (Scheduled Work Year 07/16/18 - 06/07/19)**

**CSH-Family Resource Associates**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	PAID	TOTAL PAID	NON PAID	APPROVAL	PAY DAY	Total all Days
		& PAYROLL Calendar Days in Pay Period	PERIODS Pay Period		HOLIDAYS	DAYS	DAYS	DEADLINE		
1	1	7/1/2018	7/6/2018			0.00		07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	5.00		5.00	5.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	10.00		10.00		08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00	3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	3.00	6.00	9.00	1.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00	5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	9.00		9.00	1.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019			0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019			0.00	5.00	07/05/19	07/12/19	5.00
				208.00	20.00	228.00	32.00			260.00

**Start date is 7/16/2018 and end date is 6/7/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		<u>20.00</u>

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Memorial Day, May 27, 2019	1.00
Total	<u>7.00</u>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10.5 MONTH SALARIED (Scheduled Work Year 07/23/18 - 05/31/19)**

**Assistant Principals, School Psychologist & Exceptional Children Social Workers**

**For APECS use only**  
**10.5MS**  
**Paid over 26**  
**Even Pay**  
**Periods**

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	WORK/ADMIN	INSERVICE	PAID	TOTAL	NON PAID	APPROVAL		
Pay Period	Pay Period	Calendar Days in Pay Period	DAYS	DAYS	HOLIDAYS	PAID DAYS	DAYS	DEADLINE *	PAY DAY	Cks Remaining	
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18		
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18		
3	3	7/21/2018	8/3/2018	7.00	3.00	0.00	10.00	08/03/18	08/10/18	26 1st paycheck of 2018-19	
4	4	8/4/2018	8/17/2018	10.00			10.00	08/17/18	08/24/18	25	
5	5	8/18/2018	8/31/2018	10.00			10.00	08/31/18	09/07/18	24	
6	6	9/1/2018	9/14/2018	9.00		1.00	10.00	09/14/18	09/21/18	23	
7	7	9/15/2018	9/28/2018	10.00			10.00	09/28/18	10/05/18	22	
8	8	9/29/2018	10/12/2018	5.00			5.00	10/12/18	10/19/18	21	
9	9	10/13/2018	10/26/2018	10.00			10.00	10/26/18	11/02/18	20	
10	10	10/27/2018	11/9/2018	10.00			10.00	11/09/18	11/16/18	19	
11	11	11/10/2018	11/23/2018	6.00		4.00	10.00	11/23/18	11/30/18	18	
12	12	11/24/2018	12/7/2018	10.00			10.00	12/07/18	12/14/18	17	
13	13	12/8/2018	12/21/2018	8.00			8.00	12/21/18	12/28/18	16	
14	14	12/22/2018	1/4/2019	3.00		5.00	8.00	01/04/19	01/11/19	15	
15	15	1/5/2019	1/18/2019	8.00	2.00		10.00	01/18/19	01/25/19	14	
16	16	1/19/2019	2/1/2019	9.00		1.00	10.00	02/01/19	02/08/19	13	
17	17	2/2/2019	2/15/2019	10.00			10.00	02/15/19	02/22/19	12	
18	18	2/16/2019	3/1/2019	10.00			10.00	03/01/19	03/08/19	11	
19	19	3/2/2019	3/15/2019	5.00			5.00	03/15/19	03/22/19	10	
20	20	3/16/2019	3/29/2019	10.00			10.00	03/29/19	04/05/19	9	
21	21	3/30/2019	4/12/2019	10.00			10.00	04/12/19	04/19/19	8	
22	22	4/13/2019	4/26/2019	9.00		1.00	10.00	04/26/19	05/03/19	7	
23	23	4/27/2019	5/10/2019	10.00			10.00	05/10/19	05/17/19	6	
24	24	5/11/2019	5/24/2019	10.00			10.00	05/24/19	05/31/19	5	
25	25	5/25/2019	6/7/2019	4.00			4.00	06/07/19	06/14/19	4	
26	26	6/8/2019	6/21/2019	0.00			0.00	06/21/19	06/28/19	3	
		6/22/2019	6/30/2019	0.00			0.00	07/05/19	07/12/19	2	
									07/26/19	1	
				193.00	5.00	12.00	210.00	50.00			

**Start date is 7/23/2018 and end date is 5/31/2019**

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**In-Service Days**

July 30, 2018	0.50
August 1, 2018	1.00
August 2, 2018	1.00
August 3, 2018	0.50
September 13, 2018	0.50
January 2, 2019	1.00
January 3, 2019	1.00
February 7, 2019	0.50
<b>Total</b>	<b>6.00</b>

**Admin Days**

July 30, 2018	0.50
July 31, 2018	1.00
August 3, 2018	0.50
January 4, 2019	1.00
May 24, 2019	1.00
<b>Total</b>	<b>4.00</b>

**Non-work/Non Paid**

Fall Break Oct. 8-12, 2018	5.00
Winter Break-Dec. 20,21,27,28, 2018	4.00
Spring Break- March, 11-15, 2019	5.00
Memorial Day, May 27, 2019	1.00
<b>Total</b>	<b>15.00</b>

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break- Paid Days	Dec 24-26, 31- Jan 1, 2019	5.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Good Friday	April 19, 2019	1.00
<b>Total Holidays</b>		<b>12.00</b>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10.5 MONTH HOURLY (Scheduled Work Year 07/23/18 - 05/31/19)**

**GENERAL OFFICE SECRETARIES (GOS)**

**10.5 GOS**

For APECS use only

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	WORK	PAID	TOTAL PAID	NON PAID	APPROVAL	Total all Days	
Pay Period	Pay Period	Calendar Days in Pay Period	DAYS	HOLIDAYS	DAYS	DAYS	DEADLINE	PAY DAY	Days	
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	10.00		10.00		08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00	3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	3.00	6.00	9.00	1.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00	5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	4.00		4.00	6.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019			0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019			0.00	5.00	07/05/19	07/12/19	5.00
				198.00	20.00	218.00	42.00			260.00

**Start date is 7/23/2018 and end date is 5/31/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		<u>20.00</u>

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Memorial Day, May 27, 2019	<u>1.00</u>
Total	<u>7.00</u>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH SALARIED (Scheduled Work Year 07/30/18 - 05/24/19)**

**Teachers, PLC Coaches, Elem/Mid School Counselors, Librarians, PIT Crew, Speech Language Therapists,  
 Title 1 Facilitators, OT/PTs and Drug & Alcohol Counselors**

**For APECS use only**

**10MS  
 Paid over 26  
 Even Pay Periods**

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	STUDENT	INSERVICE	PAID	TOTAL	NON PAID	APPROVAL	Total All	
Pay Period	Pay Period	Calendar Days in Pay Period	DAYS	WORK/ADMIN	DAYS	HOLIDAYS	PAID DAYS	DAYS	DEADLINE *	PAY DAY	Days
1	1	7/1/2018	7/6/2018	0.00			0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00			0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	0.00	2.00	3.00	0.00	5.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00			10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00			10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		0.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00			10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00			5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00			10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00			10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00			3.00	9.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00			10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00			8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00	1.00	2.00	5.00	8.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00			10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00			1.00	10.00	02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00			10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00			10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00			5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00			10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00			10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00			1.00	10.00	04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00			10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	9.00	1.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00			0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00			0.00	10.00	06/21/19	06/28/19	10.00
		6/22/2019	6/30/2019	0.00			0.00	5.00	07/05/19	07/12/19	5.00
									07/26/19	07/26/19	1
				180.00	4.00	5.00	11.00	200.00	60.00		260.00

**Start date is 7/30/2018 and end date is 5/24/2019**

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

<u>In-Service Days</u>	<u>Admin Days</u>	<u>Non-work/ Non Paid</u>
July 30, 2018 0.50	July 30, 2018 0.50	Fall Break Oct. 8-12, 2018 5.00
August 1, 2018 1.00	July 31, 2018 1.00	Thanksgiving Nov, 21, 2018 1.00
August 2, 2018 1.00	August 3, 2018 0.50	Winter Break-Dec. 20,21,27,28, 2018 4.00
August 3, 2018 0.50	January 4, 2019 1.00	Spring Break- March, 11-15, 2019 5.00
January 2, 2019 1.00	May 24, 2019 1.00	
January 3, 2019 1.00	Total 4.00	Total 15.00
Total 5.00		

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-26, 31- Jan 1, 2019	5.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Good Friday	April 19, 2019	1.00
Total Holidays		11.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH SALARIED (Scheduled Work Year 07/30/18 - 05/24/19)**

**Family Engagement Specialist**

**For APECS use only**

**10MS  
Paid over 26  
Even Pay Periods**

Timesheet	Calendar	TIMESHEET & PAYROLL	ATTENDANCE PERIODS	STUDENT	PAID	TOTAL	NON PAID	APPROVAL	Total All	
Pay Period	Pay Period	Calendar Days in Pay Period	DAYS	HOLIDAYS	PAID DAYS	DAYS	DEADLINE *	PAY DAY	Days	
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00	0.00	0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	5.00	0.00	5.00	5.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	3.00	5.00	8.00	2.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
		6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
							0.00	07/26/19		1.00
				189.00	11.00	200.00	60.00			260.00

*Start date is 7/30/2018 and end date is 5/24/2019*

**Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.**

**Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.**

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-26, 31- Jan 1, 2019	5.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Good Friday	April 19, 2019	1.00
<b>Total Holidays</b>		<b>11.00</b>

**Non-work / Non Paid**

Fall Break Oct. 8-12, 2018	5.00
Thanksgiving Nov, 21, 2018	1.00
Winter Break-Dec. 20,21,27,28, 2018	4.00
Spring Break- March, 11-15, 2019	5.00
<b>Total</b>	<b>15.00</b>



**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 08/6/18 - 05/24/19)**

**ISS/Study Hall Monitors**

**10-ISH**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET & PAYROLL Calendar Days in Pay Period	ATTENDANCE PERIODS Days in Pay Period	WORK DAYS	PAID HOLIDAYS	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL DEADLINE	PAY DAY	Total all Days
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	0.00		0.00	10.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00	0.00	08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00	0.00	08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00	3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	1.00	6.00	7.00	3.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00	5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				182.00	20.00	202.00	58.00			260.00

**Start date is 8/6/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		20.00

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Winter Break- Jan. 2-3	2.00
Total	8.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 07/30/18 - 05/24/19)**

**Educational Assistants &  
School Clerical 1, ELOP-FT, Bilingual Mentors**

**10-MH**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	PAID	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL	PAY DAY	Total all Days
		& PAYROLL Calendar Days in Pay Period	PERIODS Pay Period		HOLIDAYS			DEADLINE		
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	5.00		5.00	5.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00	3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	1.00	6.00	7.00	3.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00	5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				187.00	20.00	207.00	53.00			260.00

**Start date is 7/30/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		20.00

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Winter Break- Jan. 2-3	2.00
Total	8.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 07/30/18 - 05/24/19)**

**School Nurses**

**10-MNS**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET & PAYROLL Calendar_Days in Pay Period	ATTENDANCE PERIODS Calendar_Days in Pay Period	WORK DAYS	PAID HOLIDAYS	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL DEADLINE	PAY DAY	Total all Day
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	5.00		5.00	5.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00	1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00	3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00	3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	1.00	6.00	7.00	3.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00	1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00	5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00	1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				187.00	20.00	207.00	53.00			260.00

**Start date is 7/30/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		<u>20.00</u>

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Winter Break- Jan. 2-3	<u>2.00</u>
Total	<u>8.00</u>

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 08/6/18 - 05/24/19)**

**Educational Assistants, ISS/Study Hall Monitors, Campus Monitors, ELOP**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	PAID HOLIDAYS	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL	PAY DAY	Total all Days
		& PAYROLL Calendar Days in Pay Period	PERIODS Calendar Days in Pay Period					DEADLINE	PAY DAY	
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	0.00		0.00	10.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		9.00	1.00	09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		6.00	4.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00		0.00	10.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		9.00	1.00	02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		9.00	1.00	04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	9.00		9.00	1.00	05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				180.00	0.00	180.00	80.00			260.00

**Start date is 8/6/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**Non-work/Non Paid**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-12, 2018	5.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break	Dec 20-21, 2018	2.00
Winter Break	Dec 24-28, 2018	5.00
Winter Break	Dec. 31, 2018	1.00
New Years	Jan. 1, 2019	1.00
Winter Break	Jan. 2-4, 2019	3.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Last Day of School	May 24, 2019	1.00
Total non-paid days		30.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 07/25/18 - 05/24/19)**

**School Nutrition Supervisors and School Nutrition Supervisor Trainees**

**10-MON**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET & PAYROLL Calendar Days in Pay Period	ATTENDANCE PERIODS 7/6/2018	WORK DAYS	INSERVICE DAYS	PAID HOLIDAYS	TOTAL PAID DAYS	NON PAID DAYS	APPROVAL DEADLINE	PAY DAY	Total all Day
1	1	7/1/2018	7/6/2018	0.00			0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00			0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	8.00			8.00	2.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00			10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00			10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00			10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00			10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00			10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00			10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00			8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00	1.00	6.00	7.00	3.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00			10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00			10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00			10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00			10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00			10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00			10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	9.00	1.00		10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00			0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00			0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00			0.00	5.00	07/05/19	07/12/19	5.00
				188.00	2.00	20.00	210.00	50.00			260.00

**Start date is 7/25/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27, 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		20.00

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Winter Break- Jan. 2-3	2.00
Total	8.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10.5**  
**MONTH HOURLY (Scheduled Work Year 07/31/18 - 05/24/19)**

**School Nutrition Technicians (Full time) and School-based Catering Assistants (Full Time)**

**10 MNS**

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	INSERVICE DAYS	PAID HOLIDAYS	TOTAL PAID/NON PAID		APPROVAL	PAY DAY	Total all Da
		& PAYROLL Calendar Days	PERIODS in Pay Period				DAYS	DAYS	DEADLINE		
1	1	7/1/2018	7/6/2018	0.00			0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00			0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	4.00			4.00	6.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00			10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00			10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		1.00	10.00		09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00			10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		3.00	8.00	2.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00			10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00			10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		3.00	9.00	1.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00			10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00			8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00		6.00	6.00	4.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00			10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		1.00	10.00		02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00			10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00			10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	10.00		03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00			10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00			10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		1.00	10.00		04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00			10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	10.00			10.00		05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00			0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00			0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00			0.00	5.00	07/05/19	07/12/19	5.00
				185.00	0.00	20.00	205.00	55.00			260.00

**Start date is 7/25/2018 and end date is 5/24/2019**

**Employees will attend one (1) inservice day between 7/25-8/3, 2018**

in order to receive holiday pay.

**HOLIDAYS / VACATION**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-10, 2018	3.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 22-23, 2018	2.00
Winter Break- Paid Days	Dec 24-27; 31, Jan 1, 2019	6.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Total Holidays		20.00

**Non-work/Non Paid**

Fall Break Oct. 11-12, 2018	2.00
Thanksgiving Nov. 21, 2018	1.00
Winter Break-Dec. 20,21,28, 2018	3.00
Winter Break- Jan. 2-3	2.00
Total	8.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 08/6/18 - 05/24/19)**

**School Nutrition Technicians (Part-time) School-based Catering Assistants(Part-time)**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	PAID	TOTAL PAID	NON PAID	APPROVAL	PAY DAY	Total all Day
		& PAYROLL Calendar Days in Pay Period	PERIODS Periods		HOLIDAYS	DAYS	DAYS	DEADLINE		
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	0.00		0.00	10.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		9.00	1.00	09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		6.00	4.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00		0.00	10.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		9.00	1.00	02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		9.00	1.00	04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	9.00		9.00	1.00	05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				180.00	0.00	180.00	80.00			260.00

**Start date is 8/6/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**Non-work/Non Paid**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-12, 2018	5.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break	Dec 20-21, 2018	2.00
Winter Break	Dec 24-28, 2018	5.00
Winter Break	Dec. 31, 2018	1.00
New Years	Jan. 1, 2019	1.00
Winter Break	Jan. 2-4, 2019	3.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Last Day of School	May 24, 2019	1.00
Total non-paid days		30.00

**SHELBY COUNTY SCHOOLS PAY SCHEDULE 2018-19**  
**10 MONTH HOURLY (Scheduled Work Year 08/6/18 - 05/24/19)**

**Lunch Room Monitors**

For APECS use only

Timesheet Pay Period	Calendar Pay Period	TIMESHEET	ATTENDANCE	WORK DAYS	PAID	TOTAL PAID	NON PAID	APPROVAL	PAY DAY	Total all Days
		& PAYROLL Calendar Days in Pay Period	PERIODS Calendar Days in Pay Period		HOLIDAYS	DAYS	DAYS	DEADLINE		
1	1	7/1/2018	7/6/2018	0.00		0.00	5.00	07/06/18	07/13/18	5.00
2	2	7/7/2018	7/20/2018	0.00		0.00	10.00	07/20/18	07/27/18	10.00
3	3	7/21/2018	8/3/2018	0.00		0.00	10.00	08/03/18	08/10/18	10.00
4	4	8/4/2018	8/17/2018	10.00		10.00		08/17/18	08/24/18	10.00
5	5	8/18/2018	8/31/2018	10.00		10.00		08/31/18	09/07/18	10.00
6	6	9/1/2018	9/14/2018	9.00		9.00	1.00	09/14/18	09/21/18	10.00
7	7	9/15/2018	9/28/2018	10.00		10.00		09/28/18	10/05/18	10.00
8	8	9/29/2018	10/12/2018	5.00		5.00	5.00	10/12/18	10/19/18	10.00
9	9	10/13/2018	10/26/2018	10.00		10.00		10/26/18	11/02/18	10.00
10	10	10/27/2018	11/9/2018	10.00		10.00		11/09/18	11/16/18	10.00
11	11	11/10/2018	11/23/2018	6.00		6.00	4.00	11/23/18	11/30/18	10.00
12	12	11/24/2018	12/7/2018	10.00		10.00		12/07/18	12/14/18	10.00
13	13	12/8/2018	12/21/2018	8.00		8.00	2.00	12/21/18	12/28/18	10.00
14	14	12/22/2018	1/4/2019	0.00		0.00	10.00	01/04/19	01/11/19	10.00
15	15	1/5/2019	1/18/2019	10.00		10.00		01/18/19	01/25/19	10.00
16	16	1/19/2019	2/1/2019	9.00		9.00	1.00	02/01/19	02/08/19	10.00
17	17	2/2/2019	2/15/2019	10.00		10.00		02/15/19	02/22/19	10.00
18	18	2/16/2019	3/1/2019	10.00		10.00		03/01/19	03/08/19	10.00
19	19	3/2/2019	3/15/2019	5.00		5.00	5.00	03/15/19	03/22/19	10.00
20	20	3/16/2019	3/29/2019	10.00		10.00		03/29/19	04/05/19	10.00
21	21	3/30/2019	4/12/2019	10.00		10.00		04/12/19	04/19/19	10.00
22	22	4/13/2019	4/26/2019	9.00		9.00	1.00	04/26/19	05/03/19	10.00
23	23	4/27/2019	5/10/2019	10.00		10.00		05/10/19	05/17/19	10.00
24	24	5/11/2019	5/24/2019	9.00		9.00	1.00	05/24/19	05/31/19	10.00
25	25	5/25/2019	6/7/2019	0.00		0.00	10.00	06/07/19	06/14/19	10.00
26	26	6/8/2019	6/21/2019	0.00		0.00	10.00	06/21/19	06/28/19	10.00
27	27	6/22/2019	6/30/2019	0.00		0.00	5.00	07/05/19	07/12/19	5.00
				180.00	0.00	180.00	80.00			260.00

**Start date is 8/6/2018 and end date is 5/24/2019**

Timesheets must be approved by department heads/school principals by noon unless otherwise instructed.

Paid Holidays -- Employees must be in active pay status the day preceding and the day following the holiday (per Board policy and your job class) in order to receive holiday pay.

**Non-work/Non Paid**

Labor Day	September 3, 2018	1.00
Fall Break -	Oct. 8-12, 2018	5.00
Veterans Day	November 12, 2018	1.00
Thanksgiving	November 21-23, 2018	3.00
Winter Break	Dec 20-21, 2018	2.00
Winter Break	Dec 24-28, 2018	5.00
Winter Break	Dec. 31, 2018	1.00
New Years	Jan. 1, 2019	1.00
Winter Break	Jan. 2-4, 2019	3.00
Martin Luther King, Jr Day	January 21, 2019	1.00
Spring Break	March 11-15, 2019	5.00
Good Friday	April 19, 2019	1.00
Last Day of School	May 24, 2019	1.00
Total non-paid days		30.00



SHELBY COUNTY SCHOOLS  
 COST CENTER ASSIGNMENTS -PAYROLL BY COST CENTER DESCRIPTION  
 Fiscal Year 2018-2019

<b>Cost Center</b>	<b>Description</b>	<b>Assigned Payroll Staff</b>	<b>E-mail</b>
2095	Charjean Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2100	Cherokee Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2108	Chickasaw Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2049	Chimneyrock Elementary School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
8012	Colonial Hearing Center	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2115	Colonial Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
8193	Colonial Visually Limited	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2117	Cordova Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2119	Cordova High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2118	Cordova Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2126	Craigmont High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2128	Craigmont Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2130	Cromwell Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2133	Crump Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2135	Cummings School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2145	Delano Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2150	Denver Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0067	Dexter Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0068	Dexter Middle	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2153	Double Tree Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2155	Douglass Elementary/Middle	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2160	Douglass High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2162	Downtown Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2165	Dunbar Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2331	Hickory Ridge Elementary School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2333	Hickory Ridge Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0108	Highland Oaks Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0200	Highland Oaks Middle	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2338	Hollis F. Price Middle College High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
20302	JROTC	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2370	Kingsbury Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2375	Kingsbury High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2373	Kingsbury Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2377	Kingsbury Vocational School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
8905	Maxine Smith STEAM Academy	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2493	Melrose High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2515	Middle College High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2520	Mitchell High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0140	Mt. Pisgah Middle	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2525	Newberry Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
0145	Northaven Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2822	Northeast-SCS Prep School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2824	Northwest-SCS Prep School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2692	Oak Forest	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2540	Oakhaven Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2545	Oakhaven High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2543	Oakhaven Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2550	Oakshire Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2565	Overton High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>

SHELBY COUNTY SCHOOLS  
 COST CENTER ASSIGNMENTS -PAYROLL BY COST CENTER DESCRIPTION  
 Fiscal Year 2018-2019

Cost Center	Description	Assigned Payroll Staff	E-mail
2570	Peabody Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2625	Riverview Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2627	Ross Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2630	Rozelle Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2675	Shrine School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2690	Snowden School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2695	South Park Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2723	Treadwell Middle School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2725	Trezevant High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
21201	Virtual School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2750	Westside Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2765	Westwood Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2770	Westwood High School	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2800	Willow Oaks Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
2805	Winchester Elementary	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
8066	G.W. Carver College & Career	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
10000	Academic Office	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
32100	Accounting	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
32401	Accounts Payable	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10801	Adolescent Parenting	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
10800	Alternative Schools	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
22200	Assessment & Accountability	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
33310	Asset Management	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10010	Assistant Superintendent of Academics	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10030	Assistant Superintendent of Operations	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10020	Assistant Superintendent of Schools	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
20100	Attendance & Discipline	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
32200	Budget & Fiscal Planning	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
34200	Business Application Services	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
33100	Business Operations Admin	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10300	Career & Technical Education	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
02010	Chief of Staff	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
30100	Communications	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
30200	Community Outreach & Parental Engagement	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10200	Curriculum	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10800	Department of Alternative Schools	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
8533	Division of Student Support	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10260	Educational Support	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
31400	Employee Services	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10404	Exceptional Children Administration	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10402	Exceptional Children Administration & Gifted	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
33500	Facilities Planning & Property	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
10500	Federal Programs	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
32000	Finance	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
03000	General Counsel	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
20400	Health Services	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
8920	Hope Academy	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
1091	Hospital/Homebound	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
33400	Maintenance	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
34000	Information Technology	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
34300	Infrastructure & System Support Services	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>
34100	User Support Services	SCOTT, DELAWN	<a href="mailto:SCOTT3@scsk12.org">SCOTT3@scsk12.org</a>

SHELBY COUNTY SCHOOLS  
 COST CENTER ASSIGNMENTS -PAYROLL BY COST CENTER DESCRIPTION  
 Fiscal Year 2018-2019

Cost Center	Description	Assigned Payroll Staff	E-mail
04000	Internal Audit	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
21000	Innovation Office	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
02000	Superintendent	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
32300	Payroll	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
21500	Izone	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
03010	Labor Relations	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10023	Leadership Development	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10211	New Comers Programs	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
33600	Nutrition Services	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
97020	Novatime	COLLIER, LAVERNE	<a href="mailto:COLLIERL@scsk12.org">COLLIERL@scsk12.org</a>
21550	Office of Schools	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10700	Optional Schools	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
30210	Parental Engagement	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
31100	Performance Management	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
22000	Planning & Accountability	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
03020	Policy	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10209	Pre-K	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
33300	Procurement	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
31200	Professional Development	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10301	Project Graduation	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
31300	Recruitment & Staffing	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
22300	Research Planning & Improvement	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
8192	Residential Training Center	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
33000	Risk Management	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
20010	School and Student Support	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10205	Science	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10202	STEM	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
22100	Student Info Management	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
8650	Telecom CTR-SCS	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
10210	Textbooks	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
33700	Warehousing	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
34400	Project management	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
33410	Custodial Grounds	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2005	A B Hill Elementary	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
2740	A. Maceo Walker Middle School	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
2020	Alton Elementary	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
2023	American Way Middle	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
20301	Athletics	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2025	Avon Lenox School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2030	B T Washington High School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2610	Balmoral Ridgeway Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
0010	Barrets Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
8365	Belle Forest Community School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
3650	Belle Forest Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2040	Bellevue Middle School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2045	Berclair Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2050	Bethel Grove Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
0035	Bolton High	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2053	Brewster Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2057	Brownsville Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2060	Bruce Elementary	OWENS, ANDREA	<a href="mailto:CONKLINA@scsk12.org">CONKLINA@scsk12.org</a>
2070	Campus School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>

SHELBY COUNTY SCHOOLS  
 COST CENTER ASSIGNMENTS -PAYROLL BY COST CENTER DESCRIPTION  
 Fiscal Year 2018-2019

Cost Center	Description	Assigned Payroll Staff	E-mail
10300	Career & Technical Education	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2085	Carver High School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2090	Central High School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
10201	English Second Language	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
10400	Exceptional Children	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2315	Hamilton Middle	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2343	Holmes Road Elementary School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2353	Ida B Wells Academy	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2360	Jackson Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
0080	Jeter Elementary	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2362	John P. Freeman Optional School	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
2116	Kate Bond Elementary School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2007	Kate Bond Middle	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2368	Keystone Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2379	Kirby High School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2385	Knight Road Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2395	Larose Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2435	Levi Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
0205	Lowrance Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2463	Lucie E. Campbell Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
0115	Lucy Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
0118	Macon-Hall Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2470	Magnolia Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2480	Manassas High School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2640	Shady Grove Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2645	Shannon Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2650	Sharpe Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2655	Sheffield Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2660	Sheffield High School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2680	Shelby Oaks Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2705	Springdale Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
20300	Student Services	SCOTT, DELAWN	<a href="mailto:SCOTTD3@scsk12.org">SCOTTD3@scsk12.org</a>
10208	Summer School Department	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2810	Winridge Elementary School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2815	Wooddale High School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2820	Wooddale Middle	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
0185	Woodstock Middle	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2777	White Station Elementary	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2780	White Station High School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2783	White Station Middle School	HAYSLETT, LASHEKA	<a href="mailto:HAYSLETTL@scsk12.org">HAYSLETTL@scsk12.org</a>
2181	East Career Technology Center	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2180	East High School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2183	Egypt Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2185	Evans Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2210	Ford Road Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2215	Fox Meadows Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2230	Gardenview Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2240	Geeter Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2255	Georgian Hills Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2258	Germanshire Elementary School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
0105	Germantown Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
0110	Germantown High	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>

SHELBY COUNTY SCHOOLS  
 COST CENTER ASSIGNMENTS -PAYROLL BY COST CENTER DESCRIPTION  
 Fiscal Year 2018-2019

Cost Center	Description	Assigned Payroll Staff	E-mail
0107	Germantown Middle	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2259	Getwell Elementary School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2260	Goodlett Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2269	Gordon Success Academy	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2285	Grahamwood Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2835	Grandview Heights Middle	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
20341	Guidance Counseling - Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
20342	Guidance Counseling - Middle	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2310	Hamilton Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2317	Hamilton High School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2325	Havenview Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2330	Hawkins Mill Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2355	Idlewild Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2597	Raleigh- Bartlett Meadows School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2598	Raleigh Egypt High School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2596	Raleigh Egypt Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2600	Richland Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
7214	Ridgeway Early Learning Center	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2615	Ridgeway High School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2612	Ridgeway Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2717	Riverwood Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2626	Robert R. Church Elementary School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
20200	Safety & Security	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2633	Scenic Hills Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2637	Sea Isle Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2663	Sheffield Career And Technical Center	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2665	Sherwood Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2670	Sherwood Middle School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2703	Southwest Career And Technical School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
0175	Southwind Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
0178	Southwind High	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
33200	Transportation	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2715	Treadwell Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2727	Trezevant Career And Technical School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2730	Vollentine Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2745	Wells Station Elementary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2760	Westhaven Elementemary	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2785	Whitehaven Elementary STEM School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>
2790	Whitehaven High School	MOTTLEY, PAMELA	<a href="mailto:MOTTLEYPL@scsk12.org">MOTTLEYPL@scsk12.org</a>



# Payroll Department

## Contact Information

Jason Mayse, Director  
 Coe, Room 252 - 416-7617  
[maysej@scsk12.org](mailto:maysej@scsk12.org)

Name	Position	Email	Phone Number
Latonia Teague	Payroll Manager	<a href="mailto:teaguel@scsk12.org">teaguel@scsk12.org</a>	901-416-5418
DeVita Pryor	Payroll Manager	<a href="mailto:pryord@scsk12.org">pryord@scsk12.org</a>	901-416-5618
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Laverne Collier	Payroll Associate	<a href="mailto:collierl@scsk12.org">collierl@scsk12.org</a>	901-416-5412
Pamela Mottley	Payroll Associate	<a href="mailto:mottleyp@scsk12.org">mottleyp@scsk12.org</a>	901-416-4744
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Lasheka Hayslett	Payroll Associate	<a href="mailto:haysletl@scsk12.org">haysletl@scsk12.org</a>	901-416-5410
LaSeyvion McAfee	Payroll Associate	<a href="mailto:mcafeel@scsk12.org">mcafeel@scsk12.org</a>	901-416-5429
Andrea Owens	Fiscal Assistant	<a href="mailto:conklina@scsk12.org">conklina@scsk12.org</a>	901-416-5402
Main Payroll Line			901-416-5402

**Shelby County Schools  
Chart of Accounts  
Account Code Structure**

<b>Fund</b>	<b>Function</b>	<b>Object</b>	<b>Department</b>	<b>Location</b>	<b>Project</b>
<b>2</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>4</b>	<b>4</b>
<b>XX</b>	<b>XXXXX</b>	<b>XXXXX</b>	<b>XXXXXX</b>	<b>XXXX</b>	<b>XXXX</b>

**Total Account Length = 26**

**Shelby County Schools  
Chart of Accounts  
Account Code Structure**

<b>Fund</b>	<b>Function</b>	<b>Object</b>	<b>Department</b>	<b>Location</b>	<b>Program/Project</b>
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

**Fund Chart Field:**

**The fund is a two (2) digit code used to define the funding source.**

<b><u>Fund No.</u></b>	<b><u>Fund Description</u></b>
01	General
08	Discretionary Grants
12	Federal



**Shelby County Schools  
Chart of Accounts  
Account Code Structure**

<b>Fund</b>	<b>Function</b>	<b>Object</b>	<b>Department</b>	<b>Location</b>	<b>Program/Project</b>
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

**Function Chart Field:**

**Function Code is a five (5) digit code used to describe areas of programs and activities. The five digits will use the State of Tennessee function element chart of accounts.**

<b>Function</b>	<b>Function Description</b>
71100	Regular Instruction Program
71150	Alternative Instruction Program
72130	Other Student Support
72210	Regular Instruction Support

**Shelby County Schools  
Chart of Accounts  
Account Code Structure**

<b>Fund</b>	<b>Function</b>	<b>Object</b>	<b>Department</b>	<b>Location</b>	<b>Program/Project</b>
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

**Object Chart Field:**

**Object Code ChartField is a five (5) digit number used to describe the type of expenditure; salaries, benefits, supplies, etc.....**

<b><u>Object No.</u></b>	<b><u>Object Description</u></b>
11600	Teachers
12300	Guidance Personnel
12800	Homebound Teachers
12900	Librarian(s)

## Shelby County Schools Chart of Accounts Account Code Structure

Fund	Function	Object	Department	Location	Program/Project
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

### Department Chart Field:

**Department ChartField is a six (6) digit code used to describe a sub function.**

<u>Department Code</u>	<u>Department Description</u>
101000	K-16 School Initiatives
102000	Curriculum & Instruction
102010	ELL
102011	ELL Elementary
102012	ELL Middle
102013	ELL K8
102014	ELL High
102020	STEM
102030	Pre-K
102040	Math
102050	Science
102060	Social Studies
102071	ES Music
102081	ES Art

## Shelby County Schools Chart of Accounts Account Code Structure

Fund	Function	Object	Department	Location	Program/Project
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

**Location Chart Field:**

**Location Code ChartField is a four (4) digit code state code used to define your school or office**

<b><u>Location No.</u></b>	<b><u>Location Description</u></b>
2015	Alcy Elementary
2020	Alton Elementary
2023	American Way Middle
2045	Berclair Elementary
2055	Brookmeade Elementary
2075	Carnes Elementary

## Shelby County Schools Chart of Accounts Account Code Structure

Fund	Function	Object	Department	Location	Project
XX	XXXXX	XXXXX	XXXXXX	XXXX	XXXX

### Project ChartField:

**The Project ChartField is a four (4) digit code used to describe the type of grant Federal and Local.**

Project No.	Project Description
D225	After School Childcare
9305	Head Start
9006	IDEA, Part B
D025	School Age Childcare
1006	Title I, Part A Improving Academic Achievement
D945	Voluntary Pre-K

# Shelby County Schools Chart of Accounts Account Code Structure

## Sample Account String

Fund	Function	Object	Department	Location	Project
<b>01</b>	<b>72130</b>	<b>12300</b>	<b>203041</b>	<b>2215</b>	<b>0000</b>
<b>General Fund</b>	<b>Support Services Other Student Support (Guidance Counselor)</b>	<b>Guidance Personnel</b>	<b>Guidance Counseling (Elementary)</b>	<b>Fox Meadows Elementary</b>	<b>Zero Project</b>
<b>12</b>	<b>72210</b>	<b>12900</b>	<b>102502</b>	<b>2215</b>	<b>1006</b>
<b>Federal</b>	<b>Support Services Regular Instruction (Librarians)</b>	<b>Librarians</b>	<b>Librarians (Middle)</b>	<b>Fox Meadows Elementary</b>	<b>Title 1 Part A</b>
<b>08</b>	<b>73300</b>	<b>16900</b>	<b>203000</b>	<b>2215</b>	<b>D225</b>
<b>Discretionary Grants</b>	<b>Community Services</b>	<b>Part-Time Salaries</b>	<b>Student Support</b>	<b>Fox Meadows Elementary</b>	<b>After School Childcare</b>

# SHELBY COUNTY SCHOOLS ACCOUNT CODE STRUCTURE

## FUND ELEMENTS

<u>CODE</u>	<u>DESCRIPTION</u>
01	General Fund
07	Capital Improvement Fund
08	Discretionary Grants
10	Nutrition
12	Federal Projects
20	Fixed Assets
30	Trust Fund
50	Achievement School District
55	Printing
60	Student Activity Fund
80	Warehouse
81	Unemployment
82	Insurance
83	Other Post Employment Benefits
84	Connect Your Care

# SHELBY COUNTY SCHOOLS ACCOUNT CODE STRUCTURE

## FUNCTION ELEMENTS

<u>CODE</u>	<u>DESCRIPTION</u>	<u>CODE</u>	<u>DESCRIPTION</u>
71100	Regular Instruction Program	81300	Education Debt Service
71150	Alternative Instruction Program	82130	Education Debt Service
71200	Special Education Program	91300	Education Capital Projects
71300	Vocational Education Program	99000	Other Uses
71400	Student Body Education Program	99100	Transfers Out
71600	Adult Programs		
71900	Other		
72110	Attendance		
72120	Health Services		
72130	Other Student Support		
72210	Regular Instruction Program Support		
72215	Alternative Instruction Program Support		
72220	Special Education Program Support		
72230	Vocational Education Program Support		
72250	Education Technolgy		
72260	Adult Programs Support		
72310	Board of Education		
72320	Director of Schools		
72410	Office of the Principal		
72510	Fiscal Services		
72520	Human Services/Personnel		
72610	Operation of Plant		
72620	Maintenance of Plant		
72710	Transportation		
72810	Central and Other		
73100	Food Service		
73300	Community Services		
73400	Early Childhood Education		
76100	Regular Capital Outlay		



**SHELBY COUNTY SCHOOLS  
EXPENDITURE OBJECT CODES BY CATEGORY**

**Salaries**

10100 County Official/Administrative Officer  
 10300 Assistant(s)  
 10400 Principal(s)  
 10401 Principal(s) Subsidiary  
 10402 Principal(s) Subsidiary  
 10500 Supervisor/Director  
 11300 Internal Audit Personnel  
 11600 Teachers  
 11601 Teachers  
 11700 Career Ladder  
 11800 Secretary to Board  
 11900 Accountants/Bookkeepers  
 12000 Computer Programmer  
 12100 Data Processing Personnel  
 12200 Purchasing Personnel  
 12300 Guidance Personnel  
 12400 Psychological Personnel  
 12700 Career Ladder Extended Contracts  
 12800 Homebound Teachers  
 12900 Librarian(s)  
 13000 Social Workers  
 13001 Social Workers  
 13100 Medical Personnel  
 13200 Material Supervisor(s)  
 13400 New Code  
 13500 Assessment Personnel  
 13600 Audiovisual Personnel  
 13700 Education Media Personnel  
 13800 Instru Computer Personnel  
 13900 Assistant Principal(s)  
 14200 Mechanic(s)  
 14600 Bus Drivers  
 16100 Secretary(s)  
 16200 Clerical Personnel  
 16300 Educational Assistants  
 16400 Attendants  
 16500 Cafeteria Personnel  
 16501 Cafeteria Personnel Subsidiary  
 16502 Cafeteria Personnel Subsidiary  
 16503 Cafeteria Personnel Subsidiary  
 16504 Cafeteria Personnel Subsidiary  
 16505 Cafeteria Personnel Subsidiary  
 16506 Cafeteria Personnel Subsidiary  
 16600 Custodial Personnel  
 16700 Maintenance Personnel  
 16900 Part-time Salaries  
 17000 School Resource Officers

**Salaries (continued)**

17100 Speech Pathologist  
 18800 Bonus Payments  
 18900 Other Salaries & Wages  
 18901 Bus Assistants (SPED)  
 18902 Occupation/Physical Therapist (SPED)  
 18903 Medical Personnel (SPED)  
 18904 Win School  
 18905 Student Internship Program  
 18906 Other Salaries & Wages-Subsidiary  
 18907 Other Salaries & Wages-Subsidiary  
 18908 Other Salaries & Wages-Subsidiary  
 18909 Other Salaries & Wages-Subsidiary  
 18910 Temporary Employees  
 18911 Other salaries  
 19100 Board and Committee Members Fees  
 19500 Sub Teachers-Certified  
 19600 In-Service Training  
 19601 In-Service/Teacher Leader Cohort  
 19602 In-Service/Writing Stipends  
 19603 In-Service/IBO Stipends  
 19604 In-Service/NCLB  
 19605 In-Service/HS Summer School Reporting  
 19606 In-Service/SSSI Fine Arts  
 19607 In-Service/Praxis Tutoring  
 19608 In-Service/Summer Stand Training  
 19609 In-Service/Translators  
 19610 In-Service/SSSI STEM  
 19611 In-Service/System Wide Address  
 19612 In-Service/New Teacher Induction  
 19613 In-Service/Dual Enrollment  
 19614 In-Service/Common Core Initiative  
 19615 In-Service/TIF  
 19616 In-Service/Discovery Ed  
 19617 In-Service/Placement Test Proctor  
 19618 In-Service/World Language  
 19619 In-Service/Elementary Art  
 19620 In-Service/Health,PE,Wellness  
 19621 In-Service/Math Improvement Proj  
 19800 Sub Teachers-Non-Certified  
 19801 Sub Teachers-Learning Coaches  
 19802 Sub Teachers-Master Teachers  
 19803 Sub Teachers-PLC Lead Teachers- Non-Title 1  
 19804 Sub Teachers-New Teacher Sub Teacher Release  
 19805 Other-Teacher PD  
 19806 Lead Teachers Regional SCS ECET2  
 19807 Sub-Teachers for Pre-Svcs Mentor Teachers  
 19808 Sub Teachers-Struggling Teachers  
 19809 Sub Teachers for NTSG Teachers

**Benefits**

20100 Social Security  
 20101 Social Security Subsidiary  
 20102 Social Security - Non Certificated  
 20400 State Retirement  
 20401 State Retirement Subsidiary  
 20410 TCRS Great West Retirement- Hybrid Flat  
 20411 TCRS Great West Retirement- Hybrid %  
 20412 TCRS Great West Retirement- Hybrid Roth f  
 20413 TCRS Great West Retirement- Hybrid Roth c  
 20600 Life Insurance  
 20601 Life Insurance Subsidiary  
 20700 Medical Insurance  
 20701 Medical Insurance Subsidiary  
 21000 Unemployment Compensation  
 21100 Local Retirement  
 21200 Employer Medicare  
 21201 Employer Medicare Subsidiary  
 22200 New Code  
 23000 New Code  
 23100 New Code  
 29900 Other Fringe Benefits  
 29902 Local Retiree Payments  
 29903 Workmens Compensation

**Contracted Services**

30400 Architects  
 30401 Architects  
 30900 Contracts w Govt Agencies  
 31000 Contracts w Otr Public Agencies  
 31100 Contracts w Otr School Systems  
 31101 Contracts w Otr School Systems Subsidiary  
 31200 Contracts w Private Agencies  
 31300 Contracts w Parents  
 31400 Contracts w Public Carriers  
 31401 Contracts with Public Carriers-SPED  
 32500 Fiscal Agent Charges  
 32800 Janitorial Services  
 32801 GCA Contract Payments  
 32900 Laundry Service  
 33000 Operating Lease Payments  
 33101 Legal Settlements  
 33915 Other Contracted Services- Life Ins Prem  
 34200 Pymt to Schools-Breakfast  
 34300 Pymt to Schools-Lunch  
 34400 Pymt to Schools-Other  
 34500 Pymt to Schools-Other USDA

**SHELBY COUNTY SCHOOLS  
EXPENDITURE OBJECT CODES BY CATEGORY**

**Contracted Services (continued)**

34800 Postal Charges  
35100 Rentals  
35101 Building Rentals  
35102 Equipment Rentals  
35400 Transportation Other Than Students  
35600 Tuition  
35900 Disposal Fees  
36700 Maintenance & Repair Serv Records  
39900 Other Contracted Services  
39902 Public Chap 426  
39903 N&D  
39904 World Languages  
39905 Math Improv Proj  
39906 Equip Rental  
39907 Contributions  
39908 Advertising  
39909 Programming Fees  
39910 Ins Co Pay PPO  
39911 Active Employees Health Ins Premium/Claims  
39912 Retirees Health Ins Premium/Claims  
39913 Active Employees Life Ins Premium/Claims  
39914 Retirees Life Ins Premium/Claims  
39915 Active Employees Administrative Charges  
39916 Retirees Administrative Charges  
39917 Employee Assistance  
39918 FAMILY CARE CLINIC  
33100 Legal Services

**Professional Services**

30500 Audit Services  
30700 Communication  
30800 Consultants  
30801 Consultants-SACS  
30802 Consultants-SSSI  
30803 Consultants-Math (RTI)  
30804 Consultants-IBO Examiner  
30805 Consultants-College Board AP  
30806 Consultants-Facing History  
30807 Consultants-Memphis Symphony  
30808 Consultants-Discovery Ed  
30809 Consultants-District Learning Day  
30810 Consultants-  
30811 Consultants  
31700 Data Processing Services  
32000 Dues & Memberships

**Property Maintenance Services**

32100 Engineering Services  
32200 Evaluation & Testing  
33500 Maint & Repair-Building  
33600 Maint & Repair-Equipment  
33601 Maint & Repair-TV  
33602 Maint & Repair-Band Instruments  
33603 Maint & Repair-String  
33604 Maint & Repair-Kiln  
33605 Maint & Repair-Microscope  
33606 Maint & Repair-Electronic Equip  
33607 Maint & Repair-Drivers Ed  
33800 Maint & Repair-Vehicles

**Travel**

35501 Travel-Local Travel  
35502 Travel-Out of Town Travel  
35503 Travel Subsidiary  
35504 Travel Subsidiary  
35505 Travel Subsidiary

**Supplies and Materials**

41000 Custodial Supplies  
41001 Custodial Supplies  
41100 Data Processing Supplies  
41200 Diesel Fuel  
41300 Drugs & Medical Supplies  
41500 Electricity  
41800 Equipment & Machinery Parts  
42100 Food Preparation Supplies  
42200 Food Supplies  
42201 Food Supplies  
42202 Food Supplies  
42300 Fuel Oil  
42400 Garage Supplies  
42500 Gasoline  
42600 General Construction Materials  
42900 Instructional Supplies & Materials  
42901 Instructional Supplies & Materials  
42902 New School Start-Up Supplies  
42903 Calculators  
42904 Shelby Scholars  
42905 Fine Arts Shelby Summer Institute  
42906 Instructional Supplies & Materials  
42907 Film/Periodical/Newspaper  
42908 Maps & Globes  
42909 Teacher Center Supplies  
42910 Physics  
42911 CPR Training  
42912 TV Programs  
42913 Spanish  
42914 Base Allocations  
42915 CPO Supplies & Materials  
42916 Science Allocation  
42917 AP Materials & Supplies  
42918 PE Supplies  
42919 ESL Supplies  
42920 Chinese Materials  
42921 I-Station  
42922 Art Equipment & Software  
42923 Band Instruments  
42924 Math Supplies  
42925 AYB/NCLB Supplies  
42926 Music Supplies (Choir/String/Music)  
42927 Summer School Supplies  
42928 Intervention Programs  
42929 STEM  
42930 Novel Sets  
42931 Praxis Supplies  
42932 Inventory Adj-Regular Instruction  
42933 Project Based Learning  
42934 Driver's Ed  
42935 HS Dual Enrollment

**Supplies and Materials (continued)**

42936 Tech Edu MS  
42937 Media Technology  
42938 IT Infrastructure  
42939 Criminal Justice  
42940 Carpentry/Cabinetmaking  
42941 Health Science Education  
42942 FACS Foods/Textiles  
42943 Automotive Service  
42944 Agriculture  
42945 Air Cooled Engines  
42946 Collision Repair  
42947 Cosmetology  
42948 Metal Technology  
42949 Graphic Communications  
42950 Business & Information Tech  
42951 Drafting  
42952 Technology Education  
42953 Applied Communications  
42954 Family & Consumer Sciences  
42955 FACS Early Childhood Edu  
42956 FACS Culinary Arts  
42957 Marketing Education  
42958 Regular Supplies  
42959 Video Tape Stock  
42960 Sets & Props  
42961 Contest & Awards  
43200 Library Books/Media  
43201 Library Books/Media Subsidiary  
43202 Library Books/Media Subsidiary  
43203 Library Books/Media Subsidiary  
43204 Library Books/Media Subsidiary  
43205 Library Books/Media Subsidiary  
43300 Lubricants  
43400 Natural Gas  
43500 Office Supplies  
43501 Office Supplies  
43700 Periodicals  
44800 T & I Construction Materials  
44900 Textbooks  
44901 Textbooks  
45000 Tires & Tubes  
45100 Uniforms  
45200 Utilities  
45300 Vehicle Parts  
45400 Water & Sewer  
46900 USDA Commodities  
49900 Other Supplies & Materials  
49901 Other Supplies & Materials  
49902 Other Supplies & Materials  
49903 Other Supplies & Materials

**SHELBY COUNTY SCHOOLS  
EXPENDITURE OBJECT CODES BY CATEGORY**

**Other Charges**

50100 Boiler Insurance  
 50200 Building & Content Insurance  
 50400 Indirect Cost  
 50500 Judgments  
 50600 Liability Insurance  
 50800 Premium on Corporate Surety Bonds  
 50900 Refunds  
 51000 Trustee Commissions  
 51100 Vehicle and Equip Insurance  
 51300 Workmen's Compensation Insurance  
 51400 Depreciation  
 52400 In-Service/Staff Development  
 52401 In-Service/PRAXIS  
 52402 In-Service/Library  
 52403 In-Service/AP Institute  
 52404 In-Service/Testing & Reading  
 52405 In-Service/U of M Scholars  
 52406 In-Service/U of M Fellows  
 52407 In-Service/AYP & NCLB  
 52408 In-Service/At Risk  
 52409 In-Service/IBO Travel  
 52410 In-Service/Specialists Travel  
 52411 In-Service/Staff Conferences  
 52412 In-Service/Staff Development  
 52413 In-Service/Dues  
 52414 In-Service/SSSI PD Conferences  
 52415 In-Service/STEM Training  
 52416 In-Service/SACS Team Travel  
 52417 In-Service/Teacher Training  
 52418 In-Service/SACS Staff Dev  
 52419 In-Service/Elementary Art  
 52420 In-Service/Health,PE,Wellness  
 52421 In-Service/Social Studies  
 52422 In-Service/ESL Travel  
 53300 Criminal Investigation of Applicants  
 53500 Fee Waivers  
 59000 Transfers to Other Funds  
 59001 Transfers to Other Funds Subsidiary  
 59002 Transfers to Other Funds Subsidiary  
 59003 Transfers to Other Funds Subsidiary  
 59004 Transfers to Other Funds Subsidiary  
 59005 Transfers to Other Funds Subsidiary  
 59900 Other Charges  
 59901 Other Charges  
 59902 Summer School  
 59903 Printing and Binding  
 59904 Other Charges Subsidiary  
 59905 Other Charges Subsidiary

**Debt Service**

60000 Other Charges  
 60100 Principal On Bonds  
 69900 Other Charges

**Capital Outlay**

70000 Equipment  
 70100 Administration Equipment  
 70188 Exp Admin Equipment  
 70199 Cap Admin Equipment  
 70400 Attendance Equipment  
 70488 Exp Attendance Equipment  
 70499 Cap Attendance Equipment  
 70600 Building Construction  
 70601 Building Construction  
 70699 Cap Building Construction  
 70700 Building Improvements  
 70799 Cap Building Improvements  
 70888 Exp Building Improvements  
 70899 Cap Communications Equipment  
 70900 Data Processing Equipment  
 70988 Exp Data Processing Equipment  
 70999 Cap Data Processing Equipment  
 71000 Food Service Equipment  
 71001 Food Service Equipment Subsidiary  
 71002 Food Service Equipment Subsidiary  
 71003 Food Service Equipment Subsidiary  
 71004 Food Service Equipment Subsidiary  
 71005 Food Service Equipment Subsidiary  
 71088 Exp Food Service Equipment  
 71099 Cap Food Service Equipment  
 71100 Furniture & Fixtures  
 71101 Furniture & Fixtures  
 71188 Exp Furniture & Fixtures  
 71199 Cap Furniture & Fixtures  
 71288 Exp Heating & Air Equipment  
 71299 Cap Heating & Air Equipment  
 71500 Land  
 71599 Land- Capitalize  
 71700 Maintenance Equipment  
 71788 Exp Maint Equipment  
 71799 Cap Maint Equipment  
 71899 Cap Motor Vehicles  
 71988 Exp Office Equip  
 71999 Cap Office Equip  
 72000 Plant Operation Equipment  
 72088 Exp Plant Operation Equipment  
 72099 Cap Plant Operation Equipment  
 72200 Reg Inst Equipment  
 72201 Calculators  
 72202 Art Equipment  
 72203 Laptop-Tech Specialist  
 72204 LCD Projectors  
 72205 Circulation Equipment  
 72206 HS Computer Labs  
 72207 Printers, LAN, Wireless  
 72208 Laptops, Stolen/Damaged  
 72209 IBO Program  
 72210 Furniture Replacement

**Capital Outlay (continued)**

72211 AV Equipment  
 72212 Strings Program  
 72213 Equipment New Labs  
 72214 Theatre Equipment  
 72215 TV Equipment  
 72216 PE Equipment  
 72217 Instru Equipment (Reimbursed)  
 72218 Inventory Adj-Instru Equip  
 72219 Elementary Art  
 72220 Health, PE, Wellness  
 72221 Math Improvement Proj  
 72222 Science Improvement Proj  
 72223 ESL Equipment  
 72288 Exp Reg Inst Equipment  
 72299 Cap Reg Inst Equipment  
 72400 Site Development  
 72499 Cap Site Development  
 72500 Special Education Equipment  
 72588 Exp Spec Educ Equipment  
 72599 Cap Spec Educ Equipment  
 72900 Transportation Equipment  
 72988 Exp Transportation Equip  
 72999 Cap Transportation Equip  
 73000 Vocational Equipment  
 73088 Exp Voc Inst Equip  
 73099 Cap Voc Inst Equipment  
 73299 Cap Building Purchase  
 73500 Health Equipment  
 73588 Exp Health Equipment  
 73599 Cap Health Equipment  
 79000 Other Equipment  
 79001 Other Equipment  
 79088 Exp Other Equipment  
 79099 Cap Other Equipment  
 79199 Cap Other Construction  
 79900 Other Capital Outlay  
 79901 Asbestos Sampling  
 79902 Other Capital Outlay Subsidiary  
 79903 Other Capital Outlay Subsidiary  
 79904 Other Capital Outlay Subsidiary  
 79905 Other Capital Outlay Subsidiary  
 79988 Exp Other Capital Outlay  
 79999 Cap Other Capital Outlay

**Charter Schools**

39901 Charter School

**Transfers In**

99700 School Closures  
 99800 Efficiencies  
 99900 Cost Mgmt Enrollment Shifts & Declines

**SHELBY COUNTY SCHOOLS  
ACCOUNT CODE STRUCTURE**

**DEPARTMENT ELEMENTS**

<u>CODE</u>	<u>DESCRIPTION</u>	<u>CODE</u>	<u>DESCRIPTION</u>
010000	Board of Education	190000	Schools
020000	Superintendent	190001	General Education - Elementary
020100	Chief of Staff	190002	General Education - Middle
030000	General Counsel	190003	General Education - K-8
030100	Labor Relations	190004	General Education - High
030200	Policy	190100	Hollis F Price
040000	Internal Audit	190200	Middle College
100000	Academic Office	190300	Career Ladder
101000	K-16 School Initiatives	190400	Extended Contract
100001	RTTT-High School Initiatives Activity	190500	General Education - Other
100002	RTTT-Plus Teachers Activity	200000	Student Services Administration
100003	RTTT-Expanded Robotics	200100	School And Student Support
100004	RTTT-Kaplan's Act Test Prep	201000	Attendance & Discipline
100005	RTTT-Low Performing Schools Faculty	202000	Safety & Security
100100	Assistant Superintendent of Academics	202100	Safe Schools
100200	Assistant Superintendent of Schools	203000	Student Support
100210	Instructional Leadership Directors	203001	Student Support-Elementary
100220	Teacher & Leadership Effectiveness & Evaluation	203010	Athletics
100230	Leadership Developmen and Capacity Building	203020	ROTC
101000	K-16 School Initiatives	203030	Drivers Ed
102000	Curriculum	203040	Guidance Counseling
102010	English Second Language	203041	Guidance Counseling - Elementary
102011	English Second Language Elementary	203042	Guidance Counseling - Middle
102012	English Second Language Middle	203043	Guidance Counseling - K-8
102013	English Second Language K8	203044	Guidance Counseling - High
102014	English Second Language High	203100	Money Due Board (School Reimbursement)
102020	STEM	204000	Health Services
102030	Literacy	204100	Family Resource Center Health
102040	Mathematics	210000	Innovation Office
102050	Science	211000	Charter Schools
102060	Social Studies	212000	District Innovations
102071	Elementary Music and Art	212010	Virtual School
102081	Summer School	212020	K-16 Innovations
102090	Pre-K	220000	Planning and Accountability
102091	Elementary Physical Education	221000	Student Info Management
102100	Textbooks	222000	Assessment and Accountability
102200	World Languages	223000	Research Planning and Improvement
102300	Band and Strings	300000	Deputy Superintendent
102310	Band Instrument Repair	301000	Communications
102400	Substitutes	301010	Instructional Television
102500	Librarians	302000	Community Outreach and Parental Engagement
102501	Librarians-Elementary	310000	Talent Management
102502	Librarians-Middle	311000	Performance Management
102503	Librarians - K-8	312000	Professional Development
102504	Librarians - High	313000	Recruitment and Staffing
102600	Educational Support	314000	Employee Services
102700	District Initiatives	315000	Human Resources
103000	Career and Technical Education	320000	Finance
103010	Adult Education	321000	Accounting
104000	Exceptional Children	322000	Budget and Fiscal Planning
104001	Exceptional Children - Elementary	323000	Payroll
104002	Exceptional Children - Middle	324000	Contracts
104003	Exceptional Children - K-8	324010	Accounts Payable
104004	Exceptional Children - High	325000	Benefits
104010	Exceptional Children - Homebound & Hospital	325010	Benefits - Retirees
104020	Exceptional Children - Gifted	330000	Operations Administration
104030	Exceptional Children Schools Admin	331000	Business Operations Admin
104040	Exceptional Children Administration	332000	Transportation
105000	Federal Programs	332010	Special Education Transportation
106000	Director of Schools	333000	Procurement
106010	Northwest Region	334000	Facility Support - Mailroom
106020	Northeast Region	334100	Custodial and Grounds
106030	Southwest Region	334200	Utilities
106040	Southeast Region	334300	General Services
106050	Shelby Region	334400	Zone 4 Maintenance
106060	Principals	334500	Zone 2 Maintenance
106061	School Leadership - Elementary	334600	Zone 1 Maintenance
106062	School Leadership - Middle	334700	Zone 3 Maintenance
106063	School Leadership - K-8	335000	Facilities Planning and Property
106064	School Leadership - High	336000	Nutrition Services
107000	Optional Schools	337000	Warehousing
108000	Alternative Schools	340000	Information Technology
108010	Adolescent Parenting	341000	User Support Services
108020	SCS Prep Northwest	342000	Business Applications Services
108030	SCS Prep Northeast	343000	Infrastructure and Systems Support Services
108040	SCS Prep Southwest	344000	Project Management Office
108050	SCS Prep Southeast	350000	Deputy Superintendent
108060	Ida B Wells Academy	400000	Debt Service
109000	School Operations	560000	Other Potential Uses
		600000	Regular Capital Outlay

**SHELBY COUNTY SCHOOLS  
ACCOUNT CODE STRUCTURE**

**LOCATION ELEMENTS**

<b><u>CODE</u></b>	<b><u>DESCRIPTION</u></b>	<b><u>CODE</u></b>	<b><u>DESCRIPTION</u></b>
2015	Alcy Elementary	2150	Denver Elementary
1128	Alternative School	0067	Dexter Elementary School
2020	Alton Elementary	0068	Dexter Middle School
2023	American Way Middle	8533	Division of Student Support
8720	Athletics	2153	Double Tree Elementary
8256	Aurora Collegiate Academy	2155	Douglass Elementary/Middle
2025	Avon Lenox School	2160	Douglass High School
2030	B T Washington High School	2162	Downtown Elementary
2610	Balmoral Ridgeway Elementary	2165	Dunbar Elementary
0010	Barrets Elementary School	0080	E. E. Jeter Elementary
2040	Bellevue Middle School	7211	Early Childhood Education
2045	Berclair Elementary	2181	East Career Technology Center
2050	Bethel Grove Elementary	2180	East High School
0035	Bolton High School	2183	Egypt Elementary
8805	Bond Building	2185	Evans Elementary
2053	Brewster Elementary	2190	Fairley Elementary
2055	Brookmeade Elementary	2195	Fairley High School
2057	Brownsville Elementary	2200	Fairview Middle School
2060	Bruce Elementary	8539	Florida Kansas Annex
9020	Brunswick Day-Lakeside	2208	Florida-Kansas Elementary
2067	Caldwell-Guthrie Elementary	2210	Ford Road Elementary
2070	Campus School	2215	Fox Meadows Elementary
2075	Carnes Elementary	2220	Frayser Elementary
2085	Carver High School	2225	Frayser High School
2090	Central High School	8234	Freedom Preparatory Academy
1000	Central Office	2230	Gardenview Elementary
2095	Charjean Elementary	2240	Geeter Middle School
2100	Cherokee Elementary	2250	Georgian Hills Elementary
2108	Chickasaw Middle School	2255	Georgian Hills Middle School
2049	Chimneyrock Elementary School	2258	Germanshire Elementary School
NULL	Circles Of Success Learning Academy	0105	Germantown Elementary
8236	City University Boys Preparatory	0110	Germantown High School
8204	City University School Of Liberal Arts	0107	Germantown Middle School
2109	Coleman Elementary	2259	Getwell Elementary School
8012	Colonial Hearing Center	2260	Goodlett Elementary
2115	Colonial Middle School	2285	Grahamwood Elementary
8193	Colonial Visually Limited	2835	Grandview Heights Middle
9025	Compass Learning Academy	8901	Hamilton Alternative Center
2117	Cordova Elementary	2310	Hamilton Elementary
2119	Cordova High School	2317	Hamilton High School
2118	Cordova Middle School	2315	Hamilton Middle School
2120	Corning Elementary	2320	Hanley Elementary
2122	Coro Lake Elementary	2325	Havenview Middle School
2126	Craigmont High School	2330	Hawkins Mill Elementary
2128	Craigmont Middle School	2331	Hickory Ridge Elementary School
2130	Cromwell Elementary	2333	Hickory Ridge Middle School
2133	Crump Elementary	0108	Highland Oaks Elementary
2135	Cummings School	0200	Highland Oaks Middle
2145	Delano Elementary	2335	Hillcrest High School

**SHELBY COUNTY SCHOOLS  
ACCOUNT CODE STRUCTURE**

**LOCATION ELEMENTS**

<b>CODE</b>	<b>DESCRIPTION</b>	<b>CODE</b>	<b>DESCRIPTION</b>
2338	Hollis F. Price Middle College High School	8215	Memphis Business Academy Middle
8916	Hollywood Success Academy	8240	Memphis College Preparatory
2343	Holmes Road Elementary School	8498	Memphis Grizzlies Preparatory Charter School
1091	Homebound & Hospital	2699	Memphis Health Careers Academy
8920	Hope Academy	8252	Memphis School of Excellence
1091	Hospital/Homebound	2515	Middle College High School
8918	Humes Alternative School	2520	Mitchell High School
2345	Humes Middle School	0140	Mt Pisgah Middle School
2353	Ida B Wells Academy	8002	New Consortium of Law and Business
2355	Idlewild Elementary	2525	Newberry Elementary
8223	Inventory Control Warehouse	2530	Norris Elementary
2360	Jackson Elementary	0145	Northaven Elementary School
2362	John P. Freeman Optional School	8731	Northeast Area Office
2367	Kansas Career And Technical Center	8904	Northside Alternative Center
2116	Kate Bond Elementary School	2535	Northside High School
2007	Kate Bond Middle	8732	Northwest Area Office
2368	Keystone Elementary	8407	Nutrition Service Center
2370	Kingsbury Elementary	2692	Oak Forest Elementary
2375	Kingsbury High School	2540	Oakhaven Elementary
2373	Kingsbury Middle School	2545	Oakhaven High School
2377	Kingsbury Vocational School	2543	Oakhaven Middle School
8262	KIPP Memphis Collegiate Elementary	2550	Oakshire Elementary
8202	KIPP Memphis Collegiate High School	8907	Off of Alternative School Program
8238	KIPP Memphis Collegiate Middle	8242	Omni Prep Academy - North Point Lower School
8258	KIPP Memphis Middle Academy	8244	Omni Prep Academy - North Pointe Middle School
2379	Kirby High School	2560	Orleans Elementary
2378	Kirby Middle School	2565	Overton High School
2385	Knight Road Elementary	2570	Peabody Elementary
2395	Larose Elementary	8206	Power Center Academy High School
2425	Lester Elementary/Middle	8480	Power Center Academy Middle
2435	Levi Elementary	8225	Promise Academy
0205	Lowrance Elementary School	8224	Pupil Services Center
2463	Lucie E. Campbell Elementary	2595	Raineshaven Elementary
0115	Lucy Elementary	2597	Raleigh- Bartlett Meadows School
0118	Macon-Hall Elementary	2598	Raleigh Egypt High School
2470	Magnolia Elementary	2596	Raleigh Egypt Middle School
8220	Maintenance Warehouse	1102	Renaissance Academy Lakeside
8153	Mallory Warehouse	1103	Renaissance Academy North
2480	Manassas High School	8192	Residential Training Center
2483	Manor Lake Elementary	2600	Richland Elementary
2830	Martin Luther King Transition Center	7214	Ridgeway Early Learning Center
2493	Melrose High School	2615	Ridgeway High School
8210	Memphis Academy Of Health Sciences	2612	Ridgeway Middle School
8205	Memphis Academy Of Science Engineering	2625	Riverview Middle School
8207	Memphis Business Academy Elementary Sci	2717	Riverwood Elementary
8479	Memphis Business Academy High School	2626	Robert R. Church Elementary School
		2627	Ross Elementary

**SHELBY COUNTY SCHOOLS  
ACCOUNT CODE STRUCTURE**

**LOCATION ELEMENTS**

<b><u>CODE</u></b>	<b><u>DESCRIPTION</u></b>	<b><u>CODE</u></b>	<b><u>DESCRIPTION</u></b>
2630	Rozelle Elementary	8917	Westhaven Success Academy
2633	Scenic Hills Elementary	2750	Westside Elementary
2822	SCS Prep School - Northeast	2754	Westside Middle
2824	SCS Prep School - Northwest	2765	Westwood Elementary
2828	SCS Prep School - Southwest	2770	Westwood High School
8650	SCS Telecom CTR	2777	White Station Elementary
2637	Sea Isle Elementary	2780	White Station High School
2640	Shady Grove Elementary	2783	White Station Middle School
2650	Sharpe Elementary	2785	Whitehaven Elementary STEM School
2663	Sheffield Career And Technical Center	2790	Whitehaven High School
2655	Sheffield Elementary	2793	Whites Chapel Elementary
2660	Sheffield High School	2795	Whitney Elementary
2680	Shelby Oaks Elementary	2800	Willow Oaks Elementary
2665	Sherwood Elementary	2805	Winchester Elementary
2670	Sherwood Middle School	2810	Winridge Elementary School
2675	Shrine School	2815	Wooddale High School
2690	Snowden School	2820	Wooddale Middle
8232	Soulsville Charter School	0185	Woodstock Middle School
2695	South Park Elementary	9230	Youth Villages - Morris Wilson Campus
8733	Southeast Area Office		
8903	Southeast Success Academy		
8228	Southern Avenue Elementary		
8246	Southern Avenue Middle		
8734	Southwest Area Office		
2703	Southwest Career And Technical School		
0175	Southwind Elementary		
0178	Southwind High School		
2707	Spring Hill Elementary		
2705	Springdale Elementary		
8230	Star Academy		
8909	Student Engagement		
8919	Student Transition Center		
8217	Teaching Learning Academy		
8653	Techonology Training Center		
8163	Title I Center for Parental Involvement		
8097	Title One Services		
8664	Transportation		
2715	Treadwell Elementary		
2723	Treadwell Middle School		
2727	Trezevant Career And Technical School		
2725	Trezevant High School		
9350	Varangon Academy		
8254	Veritas College Preparatory		
2730	Vollentine Elementary		
2745	Wells Station Elementary		

## SHELBY COUNTY SCHOOLS ACCOUNT CODE STRUCTURE

### PROJECT ELEMENTS

<b>CODE</b>	<b>DESCRIPTION</b>	<b>CODE</b>	<b>DESCRIPTION</b>
0010	Consolidated Administration	3603	Title 1 Part A-Improving Basic Programs
0015	Consolidated Administration	3606	Title 1, Part D-Neglected,Delinquent,At-Risk
0100	Title I, Part A, Improving Academic Achievement	3612	21st Century Community Learning Centers
0110	Title 1, Part A, School Improvement	3617	Tennessee First to the Top TCASN Hamilton
0115	Title 1, 1003 g School Improvement Grant, ARRA	3620	Title II, Part A-Teacher & Principal Training
0120	Title 1, 1003 g School Improvement Grant	3622	Youth Empowerment Initiative
0140	Title 1 School Improvement III	3624	Tennessee First to the Top-TCASN-Kingsbury HS
0150	Title 1, Part D, Subpart 1, Neglected/Delinquent	3626	Race to the Top
0200	Title II, Part A, Training & Recruiting	3627	Race to the Top
0220	Title II, Part D, Sustainability/Launch II	3632	Title 1-School Improvement Grant 1
0300	Title III, Part A, English Language Acquisition	3633	Title I - School Improvement Grant II
0310	Title III, Part A, ELA, Discretionary	3639	Early Childhood Education Pilot/State
0315	Instructional Television	3651	Preschool Incentive Program
0430	Title IV, Part B, 21st Century (Project Lead)	3654	IDEA Part B-Summary 13.01
0431	Title IV Part B CCLC Project 21	3659	School Leadership Initiative
0432	Title IV Part B CCLC Primetime 7	3665	Foreign Language Assistance Program FLAP
0470	First to the Top, Reward Schools	3666	Foreign Languages Assistance Program FLAP
0490	Stem 2014	3672	Tennessee First to the Top - Renewal School
0520	First to the Top-Principal Residency	3676	Tennessee First to the Top - Teacher Residency
0521	First to the Top-Teacher Residency	3680	Tennessee First to the Top - Principal Residency
0530	First to the Top Renewal	3686	Title III, Part A-English Language
0550	Education Jobs Fund Program	3695	Workforce Investment Network in School
0580	Race to the Top, Local Flow Through	3698	Workforce Investment Act in School
0590	Race to the Top, State Competitive	3704	Garrett A Morgan Tech-Transp Educ Program
0600	Teacher Incentive Fund MCS	3711	Win Grassy
0610	Teacher Incentive Fund SCS	3717	Workforce Investment Network Out of School
0700	Title X Homeless	3729	Vocational Program Improvement Carl Perkins
0705	Title X, Part C, Homeless, ARRA	3732	Title X, Memphis City/Shelby Co Homeless
0800	Carl Perkins	3738	English Literacy and Civics Education
0810	Win-Grassy	3744	Teacher Incentive Fund
0820	Workforce Investment Network In School	3754	Adult Basic Education
0830	Workforce Investment Network Out Of School	3773	Exceptional Children Discretionary Funds
0890	Exceptional Children Vocational Rehabilitation Job	3780	HRSA School Clinic Equipment
0900	IDEA, Part B	3782	StarTalk
0905	IDEA, Part B, ARRA	3783	Teen Pregnancy and Parenting Success
0910	IDEA, Preschool	3790	Learn and Serve
0960	School Leadership Initiative	3793	Minority HIV 11.01
1004	Title I, Part A, Improving Academic Achievement	3797	Gear Up at the River
1005	Title I, Part A, Improving Academic Achievement	4305	Title IV, Part B, 21st Century (Project Lead)
1105	Title I,Part A, School Improvement	4315	Title IV, Part B, CCLC Project 21
1155	Title I, Part A, School Improvement, ARRA	4325	Title IV, Part B, CCLC Primetime 7
1205	Title 1 School Improvement II	4335	Title IV, Part B, CCLC Primetime 6
1405	Title 1 School Improvement III	5404	Memphis Virtual Stem Academy-East High
1505	Title I, Part D, Subpart 1, Neglected/Delinquent	5805	Race to the Top, Local Flow Through
1704	Title 1, Part G School Improv Reading Initiative	6005	Teacher Incentive Fund MCS
1804	Tennessee Math and Science Partnership	6105	ERP
2005	Title II, Part A, Training & Recruiting	6115	Teacher Incentive Fund SCS
3005	Title III, Part A, English Language Acquisition	7005	Title X Homeless
3155	Race to the Top	8001	Art Educators Grant
3519	Individuals with Disabilities in Education Act	8002	Coordinated School Health
3572	Vocational Program Improvement Carl Perkins	8004	Pre-K
3576	Carl Perkins	8005	Fresh Fruits & Vegetables
3580	Vocational Program Improvement Carl Perkins	8018	STEM
3601	Consolidated Administration 12.01	8105	Win-Grassy



## SHELBY COUNTY SCHOOLS ACCOUNT CODE STRUCTURE

### PROJECT ELEMENTS

<b>CODE</b>	<b>DESCRIPTION</b>	<b>CODE</b>	<b>DESCRIPTION</b>
8205	Workforce Investment Network in School	C475	JP Freeman Roof-Single Ply
8305	Workforce Investment Network Out of School	C485	Highland Oaks Roof-Single Ply
8650	Preschool Incentive Program	C495	Millington HS Roof-Single Ply
8666	Foreign Languages Assistance Program FLAP	C505	Rivercrest Elem Reroof
8667	TCASN-Hamilton High	C515	Arlington Elem Reroof
8724	Tennessee Dept. of Human Services Student	C525	Arlington HS Reroof
8763	English Literacy and Civics Education	C535	Collierville HS Reroof
8777	Improving Health Education & Well Being of Youth	C545	Lakeland Elem Reroof
8783	Teen Pregnancy and Parenting Success	C555	Chiller Replacement-Administration Building
8797	Gear Up at the River	C565	Oak Forest Elem-SCUV/RTU
9005	IDEA, Part B	C575	Arlington Elem-HVAC Controls
9105	IDEA, Preschool	C585	Lakeland Elem-Replace 83 HVAC units
9115	Title I-LOCAL Education Agencies	C605	Arlington HS-Painting
9205	Project Aware	C615	Chiller Replacement-Keystone
9215	Memphis Virtual STEM Academy - East High	C625	Chiller Replacement-Cordova Middle School
9404	Head Start-DHHS 2014	9305	Headstart
9405	Head Start-DHHS 2015	D025	School Age Childcare
9505	Adult Education State Farm Program	D045	Security-Ancillary Services
9605	School Leadership Initiative	D055	Teacher Effectiveness Initiative
9704	CDCP HIV/STD Prevention	D065	TVA ENERNOC Demand Response Program
9805	Project Prevent	D075	Facility Rental
9905	DOJ Safe Communities Subcontract	D085	After-School Childcare
9915	TCCY	D095	Very Special Arts Festival
D395	Gear Up at the River	D125	Telecommunications Center UbS
D775	Innovative Educator Network	D205	Adopt a School Seminar
D905	IDEA, Part B-Discretionary	D225	After-School Snacks
S010	Consolidated Admin SCS FY13 Carryover	D245	Arts in Education: Artfest
S100	Title 1, Improv Acad Achieve SCS FY13 Carryover	D294	Energy Efficient Schools Initiative
S150	Title 1 Part D SCS FY13 Carryover	D295	Energy Efficient Schools Initiative
S200	Title II A	D415	Homeless Children & Youth Program
S221	Teacher Incentive-SCS FY13 Carryover	D435	Leap Program
S300	Title III, Part A, English Acq SCS FY13 Carryover	D445	SCS Connect Mentoring Program
S580	First to the Top-Scope of Work FY13 SCS Carryover	D465	Mental Health Records
S800	Carl Perkins-SCS FY13 Carryover	D474	Met Research Study
3842	ASD Contracted Services	D485	SCIAA Dues & Fines
8028	Security-Ancillary Services	D505	National Science Foundation-UOM Grant
9100	Printing	D525	Pre-K
9200	Warehouse	D555	Research & Evaluation
C135	School Demolitions	D605	Shelby Metro Basketball
C185	Mechanical Boilers & Air Conditioning	D644	Student Ticket Subsidy
C205	Roofing	D645	Student Ticket Subsidy
C215	ADA Improvements	D685	Transition
C275	Unforeseen Emergencies	D700	Aetna School Gardens Grant
C285	Synthetic Athletic Fields	D724	Wellness Initiative Plough Foundation
C295	Life Safety	D734	Toyota Family Literacy Program
C305	Berclair 20 Classroom Addition	D744	Bond Building Lighting Upgrade
C315	Wells Station 20 Classroom Addition	D755	College Bound Summer Melt Pilot Project
C325	Chimneyrock Elem 20 Classroom Addition	D765	Shelby County Government Pre-K
C335	Cordova Elem 20 Classroom Addition	D785	Orion Donation
C345	Germantown HS Classroom Additions & ADA	D795	SPED Medicaid Reimbursement
C355	Westhaven ES New School	D815	SCS/CNC/Donations
C365	Woodstock MS Grade Reconfiguration	D925	Hyde, Poplar and Pyramid Peak Foundations Hamilton
C375	Barrett's Elem Grade Reconfiguration	D935	SCS Youth Literacy Program
C385	Jeter Elem Grade Reconfiguration	D945	Voluntary PerK Expansion Grant
C395	Oakhaven HS Exterior Window Replacement	D955	SIMS High School Robotics Program
C405	Whitehaven Elem Exterior Window replacement		
C425	Farmington Elem Window replacement		
C435	Kingsbury HS Roof-Single Ply/Comp Shingles		
C455	Denver Elem Roof-Single Ply		
C465	Delano elem Roof Replacement		

# FREQUENTLY ASKED QUESTIONS

## Accounting and Reporting

### **1. Question: What is Money Due Board? How is it related to Reimbursements? When are Reimbursements appropriate?**

**Answer:** Money Due Board is used as a line of credit to the schools. The schools reimburse Shelby County Schools with money received from fundraisers and/or donations for supplies, equipment, and after-school expenses.

Money Due Board and Reimbursements from the schools to the District are one in the same. As far as when the reimbursements are appropriate, please contact Academic Operations & School Support for further clarification. Contact Felicia Calhoun in Accounting and Reporting for questions regarding Money Due Board.

### **2. Question: How was the account code structure determined?**

**Answer:** The Account Code Structure was designed for State of Tennessee compliance reporting as well as to provide information to users of District financial information. To see the State of Tennessee Department of Education Accounting Manual with a listing and description of state account codes, please go to the following link:

[Uniform Chart of Accounts](#)

Department structure is based upon the District's Organization. For example, for the Department 100000 Academic Office – all General Education Staffing for Schools and School Leadership falls under this Cabinet Head, such as 1025XX for Librarians, 106XXX for School Leadership and 19XXXX for General Education. For the Departments of Information Technology, all Departmental codes are within the 34XXXX scheme. For example, Information Technology's departmental code is 340000; Relationships and Customer Service is 341000; Educational Technology is 342000 and Technical Services is 343000. In addition, all of these IT departments are under the leadership of the Cabinet Head, which in this case is the Chief Information Officer.

Also, please note that while searching for account code transactions in APECS, you will not be able to see all the account code data in the District. You will only see the account code information for your school, administrative department(s) or office(s).

# FREQUENTLY ASKED QUESTIONS

## Accounts Payable

### **3. We have old bills that need to be paid. How do we get these bills paid?**

**Answer:** The answer depends on whether invoices are related to the prior or current fiscal year. For prior year invoices, were the goods and services received prior to June 30<sup>th</sup>? If so, please contact Accounts Payable on how to handle these types of transactions. For current year old invoices that have not been paid, they must be sent to AP for payment on a Payment Request form. The Payment Request must include the vendor number, budgetary coding, proper approval signature and the invoice must be attached. All unpaid invoices over \$500.00 that are not covered by a purchase order are in violation of District Policy and require approval of the Director of Procurement Services before the invoice can be paid.

## Budget and Fiscal Planning

### **4. Question: For school-based users, what are the restrictions for the various accounts such as: Office of the Principal, Instruction/Supplies, etc.?**

**Answer:** Instructional Supplies and Equipment should be used to purchase items that can be used in the classroom for teachers and students. Admin Supplies and Equipment should be used to purchase used in the Office of the Principal, Asst. Principal and Clerical. The only restriction we have is that schools are not allowed to transfer budget from Instructional/School expenditure accounts into Administrative/School leadership expenditure accounts or vice versa.

# FREQUENTLY ASKED QUESTIONS

5. **Question: School-based users can see the budget in APECS, but they do not know how it should be used. What is the best way to figure this out?**

**Answer:** First, please refer to the listing of departments and expenditure objects within this manual. In addition, please see the following listing of all school-based Departments and then, all school-based Expenditure Objects for spending:

<u>Department</u>	<u>Description</u>
102501, 502, 503, 504	Librarians-Elementary, Middle, K-8, High
106061, 062, 063, 064	School Leadership-Elem., Mid, K-8, High
190001, 002, 003, 004	General Education-Elem., Mid, K-8, High
203041, 042, 043, 044	Guidance Counseling-Elem., Mid, K-8, High

<u>Object</u>	<u>Description</u>
33600	Administrative Property Maintenance
34800	School Printing and Postage
34800	Administrative Printing and Postage
42900	School Supplies and Materials
49900	Administrative Supplies and Materials
49900	Guidance Supplies and Materials
49900	Library Services Supplies and Materials
72200	School Furniture and Equipment
70100	Administrative Furniture and Equipment
35501, 35502	Principal Travel (Out of Town and Local)
35501, 35502	Assist. Principal Travel (Out of Town; Local)

6. **Question: When will school-based users see the SPED and CTC budgets hit the accounts?**

**Answer:** Special Education Administration and Technology and Careers Administration are responsible for handling and entering budget dollars into APECS as they relate to SPED and CTC programs, respectively. If there are specific questions about these budgets, please contact those offices directly.

7. **Question: Will school-based users see the fee waiver money in APECS?**

**Answer:** The fee waiver funds will be available after we receive the count for direct certified students. The account number is 01-71100-59900-190000-loc.-0000.

8. **Question: Is postage a school line item?**

**Answer:** School Postage is budgeted in the expenditure object of 34800. Keep in mind that the appropriate Administrative department is 106061, 106062, 106063 or 106064 based on whether the School Leadership is for an Elementary, Middle, K-8 or High School. The appropriate Instructional department is 190001, 190002, 190003 or 1900004 depending on whether it is an Elementary, Middle, K-8 or High School.

## FREQUENTLY ASKED QUESTIONS

9. **Question: Should school-based users assume the school will pay for any copiers through their site-based budget and that they have been allocated money in their budgets for this equipment?**

**Answer:** School copiers are budgeted in the expenditure object of 42900. Keep in mind that the appropriate department is 106061, 106062, 106063 or 106064 based on whether the School Leadership is for an Elementary, Middle, K-8 or High School. The appropriate Instructional department is 190001, 190002, 190003 or 190004 depending on whether it is an Elementary, Middle, K-8 or High School.

10. **Question: For all users, what codes do we use to order furniture?**

**Answer:** Instructional Furniture/Equipment is account code 01-71100-72200-190001-loc.-0000. Admin Furniture/Equipment is account code 01-72410-70100-106061-loc.-0000 for school locations. For schools, keep in mind the Department Code will vary depending on if the school is an Elementary, Middle, or High School. For Central Office or non-school administrative offices, use your full account code string noting the Object Code of 70100.

11. **Question: What codes do we use to order technology items?**

**Answer:** Instructional equipment is account code 01-71100-72200-190001-loc.-0000. Administrative equipment is account code 01-72410-70100-106061-loc-0000 for school locations. For schools, keep in mind the Department Code will vary depending on if the school is an Elementary, Middle, or High School. For Central Office or non-school administrative offices, use your full account code string noting the Object Code of 70100.

12. **Question: We have different codes for supplies and materials, so which codes do we use to order supplies and materials?**

**Answer:** Teachers Instructional Supplies are coded to 01-71100-42900-190001-loc-0000; Guidance Supplies are coded to 01-72130-49900-203041-loc-0000; Library Supplies are coded to 01-72210-49900-102500-loc-0000; Office Supplies at school locations are coded to 01-72410-49900-106061-loc.-0000. Keep in mind, the Department Code will vary depending on if the school is an Elementary, Middle, K-8 or High School. For Central Office or non-school administrative offices, use your full account code string and refer to the Object Code expenditure listing in this manual for assistance.

# FREQUENTLY ASKED QUESTIONS

13. **Question: There are numerous account codes for teacher salaries. Which codes go with which grade level?**

**Answer:** See table below.

SHELBY COUNTY SCHOOLS DEPARTMENT CODES FOR SCHOOL LOCATIONS FISCAL YEAR 2014-15				
Department	Description	Grade		Position Types
102011	ENGLISH SECOND LANGUAGE ELEMENTARY	K-5	Primarily Teachers	
102012	ENGLISH SECOND LANGUAGE MIDDLE	6-8	Primarily Teachers	
102013	ENGLISH SECOND LANGUAGE K8	K-8 Schools	Primarily Teachers	
102014	ENGLISH SECOND LANGUAGE HIGH	9-12	Primarily Teachers	
102071	ELEMENTARY MUSIC AND ART			
102091	ELEMENTARY PHYSICAL EDUCATION			
102501	LIBRARIANS-ELEMENTARY	K-5	Librarians Only	
102502	LIBRARIANS-MIDDLE	6-8	Librarians Only	
102503	LIBRARIANS-K8	K-8 Schools	Librarians Only	
102504	LIBRARIANS-HIGH	9-12	Librarians Only	
104001	EXCEPTIONAL CHILDREN-ELEMENTARY	K-5	Primarily Exceptional Children Teachers and Educational Assistants	
104002	EXCEPTIONAL CHILDREN-MIDDLE	6-8	Primarily Exceptional Children Teachers and Educational Assistants	
104003	EXCEPTIONAL CHILDREN-K8	K-8 Schools	Primarily Exceptional Children Teachers and Educational Assistants	
104004	EXCEPTIONAL CHILDREN-HIGH	9-12	Primarily Exceptional Children Teachers and Educational Assistants	
104010	EXCEPTIONAL CHILDREN-HOMEBOUND & HOSPITAL			
104020	EXCEPTIONAL CHILDREN-GIFTED			
104030	EXCEPTIONAL CHILDREN SCHOOLS ADMIN			
104040	EXCEPTIONAL CHILDREN ADMINISTRATION			
106061	SCHOOL LEADERSHIP-ELEMENTARY	K-5	Primarily Principals, Assistant Principals, Clerical Support	
106062	SCHOOL LEADERSHIP-MIDDLE	6-8	Primarily Principals, Assistant Principals, Clerical Support	
106063	SCHOOL LEADERSHIP-K8	K-8 Schools	Primarily Principals, Assistant Principals, Clerical Support	
106064	SCHOOL LEADERSHIP-HIGH	9-12	Primarily Principals, Assistant Principals, Clerical Support	
107000	OPTIONAL SCHOOLS			
108000	ALTERNATIVE SCHOOLS			
108010	ADOLESCENT PARENTING			
108020	MCS PREP NORTHWEST			
108030	MCS PREP NORTHEAST			
108040	MCS PREP SOUTHWEST			
108050	MCS PREP SOUTHEAST			
108060	IDA B WELLS ACADEMY			
190001	GENERAL EDUCATION - ELEMENTARY	K-5	General Education/Instruction Teachers / Educational Assistants	
190002	GENERAL EDUCATION - MIDDLE	6-8	General Education/Instruction Teachers	
190003	GENERAL EDUCATION - K8	K-8 Schools	General Education/Instruction Teachers	
190004	GENERAL EDUCATION - HIGH	9-12	General Education/Instruction Teachers	
190100	HOLLIS F PRICE			
190200	MIDDLE COLLEGE			
203001	STUDENT SUPPORT-ELEMENTARY	K-5		
203002	STUDENT SUPPORT-MIDDLE	6-8		
203003	STUDENT SUPPORT-K8	K-8 Schools		
203004	STUDENT SUPPORT-HIGH	9-12		
203020	ROTC	9-12	JROTC Teachers	
203030	DRIVERS ED	9-12	Driver Education Teachers	
203041	GUIDANCE COUNSELING-ELEMENTARY	K-5	Guidance Counselors Only	
203042	GUIDANCE COUNSELING-MIDDLE	6-8	Guidance Counselors Only	
203043	GUIDANCE COUNSELING-K8	K-8 Schools	Guidance Counselors Only	
203044	GUIDANCE COUNSELING-HIGH	9-12	Guidance Counselors Only	

## FREQUENTLY ASKED QUESTIONS

14. **Question: Is it possible for us to get a printout that breaks down the different codes for our locations?**

**Answer:** This manual includes a list of all four-digit location codes. In addition, you may export whatever APECS accounting data is requested into Excel and then print. Customized reports for users are forthcoming.

15. **Question: Is Title I budget included with the budget amounts we see in APECS?**

**Answer:** The Title I accounts begin with 12, as in Fund 12. The project number for Title 1 accounts are 0100, as in Project 0100.

16. **For school-based APECS users, what is WIN-SCHOOL?**

**Answer:** It is an amount added to each regular-instruction school's budget to pay for overtime for only Clerical staff to enter data into Power School. The account code where school-based users can see this budget is 01-72410-18908-106061(106062,106063,106064)-school location code-0000. As noted previously, the department will depend on whether the school is an Elementary, Middle, K-8 or High School.

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